

Bossi's League backs away from Berlusconi

Russian democrats at odds on Chechnya

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sale in S

Abstracts of Books G

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific information required.

European countries

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EUROPEAN NEWS DIGEST

E German rail sale in sight

Advent International, the Boston-based venture capital company, is expected to confirm today that it has bought Deutsche Waggonbau, east Germany's giant railway manufacturer and one of the last remaining industrial complexes under the Treuhänder privatisation agency. The sale will be announced during a special meeting of DWA's board, according to Treuhänder officials and the IG Metall steel and engineering union.

The DWA acquisition will pose a considerable challenge for Advent and its technological partners, who have yet to be named. DWA - which once employed over 24,000 workers before German unification but now employs 6,500 - was regarded as one of the most difficult cases for the Treuhänder, which winds up operations on December 31. To make the enterprise's five subsidiaries more attractive to investors, the management will have to cut 1,885 more jobs after next July. The Treuhänder recently agreed to extend a further DM400m (224m) as part of DWA's restructuring programme and to find new markets. DWA last year had a turnover of DM1.2bn, but this is expected to fall to DM1bn on losses and debts of DM950m for 1994. *Judy Dempsey, Berlin*

New government for Ireland

Ireland is expected to have a new government today, with Fine Gael set to agree a coalition with Labour and the small Democratic Left party. Mr John Bruton, leader of the conservative Fine Gael party, would become prime minister with Labour leader Mr Dick Spring foreign minister and deputy premier. The three parties have been in negotiations since talks broke down last week between Fianna Fáil and Labour, a judicial appointments row. A joint programme for government was due to be published by the parties last night and will be put to the respective parliamentary parties for approval. Mr Proinsias de Rossa, leader of the Democratic Left, said the coalition negotiations were "making steady progress". The three party leaders were due to resume talks on a share-out of the 15 cabinet seats last night. Observers expect a deal could be ready to be voted on in parliament today. Outgoing finance minister Mr Bertie Ahern told reporters on Tuesday night that the new government would inherit the best set of accounts any government had enjoyed for more than 25 years. *John Murray Brown, Belfast*

Mercedes seeks Greek damages

German carmaker Mercedes-Benz threatened to sue Greece's government yesterday for shutting its main Athens office for eight days and posting a sign outside branding the company a tax dodger. "If the case is as we see, it is most likely we will sue for damages," Mr Hans Dieter Struck, the company's managing director in Greece, said. Finance ministry officials chained and padlocked the main entrance to Mercedes-Benz on Tuesday and put up a sign next to the door announcing "locked until 20/12/94 for tax evasion". Mr Struck said it was absurd to shut the company's headquarters in Greece because of a disputed 300,000-drachma (\$1,250) fine. Mr Struck said Mercedes felt its row with the finance ministry had nothing to do with tax evasion but with a dispute, which is still under review at the ministry, over a missing 1993 receipt for spare parts worth 150,000 drachmas. Mercedes has appealed to the highest administrative court in Greece and, if necessary, will go to the European Court, Mr Struck said. *Reuter, Athens*

EU packaging directive passed

The European parliament yesterday passed the long-delayed directive on packaging and packaging waste, setting targets for the recovery and recycling of packaging waste. It will take effect in the new year. The directive gives member countries 18 months to draw up legislation aimed at recovering between 50 per cent and 65 per cent by weight of packaging waste each year. Between 25 per cent and 45 per cent of packaging waste must be recycled, with a minimum of 15 per cent for each packaging material. Members then have five years to achieve the targets. The targets, lower than originally proposed two years ago, were agreed by European environment ministers last year but the directive was delayed by opposition from Belgium to an amendment which it feared would limit its ability to levy eco-taxes. Following redrafting, the directive was passed by European agriculture ministers on Tuesday. "This is very good news for the industry," said the UK's Industry Council on Packaging and the Environment. "Everyone can plan for the future knowing what the requirements are." The council called the targets "realistic and achievable", adding that the directive would prevent members from introducing national packaging legislation. *Neil Buckley, London*

European energy law accord

Ministers from at least 45 countries plus a European Union representative will meet in Lisbon over the weekend to sign the European Energy Charter, which aims to establish a legal agreement for investment and trade in energy between western organisations and those in central and eastern Europe. The charter was originally proposed after the fall of communism to provide the west with a vehicle for supporting Russian and east European industry. However, its completion has been delayed because of disputes over the exact legal requirements that should be set, as well as the slow pace of internal reform in Russia. The US will delay signature of the charter until next year, while Norway's vote to stay out of the EU casts doubt on its signature. Russia has said it will sign in principle, but it is unclear whether they will do so as early as this weekend. *Emma Tucker, Brussels*

Waigel lowers borrowing plans

Mr Theo Waigel, the German finance minister, expects to borrow DM55bn (\$35bn) - DM13bn less than he had earlier indicated to finance this year's budget following higher tax receipts and further savings. Mr Waigel recently said net borrowing requirement had fallen by DM10bn, but yesterday he revised this to DM13bn as he presented his 1995 budget to parliament for the first time since it was re-elected in October. The net new borrowing requirement for the 1995 budget will also be DM10.2bn lower than expected, totalling DM55.8bn, Mr Waigel said. Expenditure in 1995 is expected to be about 1 per cent higher than this year, totalling DM494.1bn. The biggest item is the social security budget which is expected to rise by 1.9 per cent to DM132.3bn. *Michael Lindemann, Bonn*

ECONOMIC WATCH

French surplus at FF7.7bn

France's current account showed a seasonally adjusted surplus of FF7.72bn (\$1.5bn) in September, the economy ministry said, against an unadjusted deficit in August of FF291m. The ministry said that the seasonally adjusted surplus in the first nine months of 1994 was FF43.6bn, compared with a FF39.1bn in the same period of 1993. The ministry said the seasonally adjusted current account surplus in the third quarter was FF15.07bn compared to FF5.91bn in the second quarter and FF22.89bn in the third quarter of 1993. *Reuter, Paris*

The Finnish unemployment rate was 19.3 per cent in November compared with 19.1 per cent in October and 20.3 per cent in November 1993.

Economic upturn has revived Alphandéry

A confident finance minister discusses France's lead in Europe's growth league with David Buchan



France is set to record the highest growth of any large European country next year, said Mr Edmond Alphandéry, economy minister, dismissing the autumn's sluggishness in consumer demand as a natural pause after rapid recovery.

"Don't confuse deceleration of the rhythm of recovery with a halt to the recovery," he said in an interview. "After exceptionally fast growth, especially in the second quarter of this year, we knew we couldn't continue at that pace. But we have already registered growth of 2.3 per cent for the first nine months of this year."

He stuck to his official forecast of 3.1 per cent growth in 1995, but noted that the European Commission predicted France would top the European Union league, with 3.2 per cent growth next year.

Mr Alphandéry later ruled out the return of the recession that saw French gross domestic product contract by 1 per cent in 1993. "No economist or forecaster envisages the scenario of a double dip in the French economy," he said.

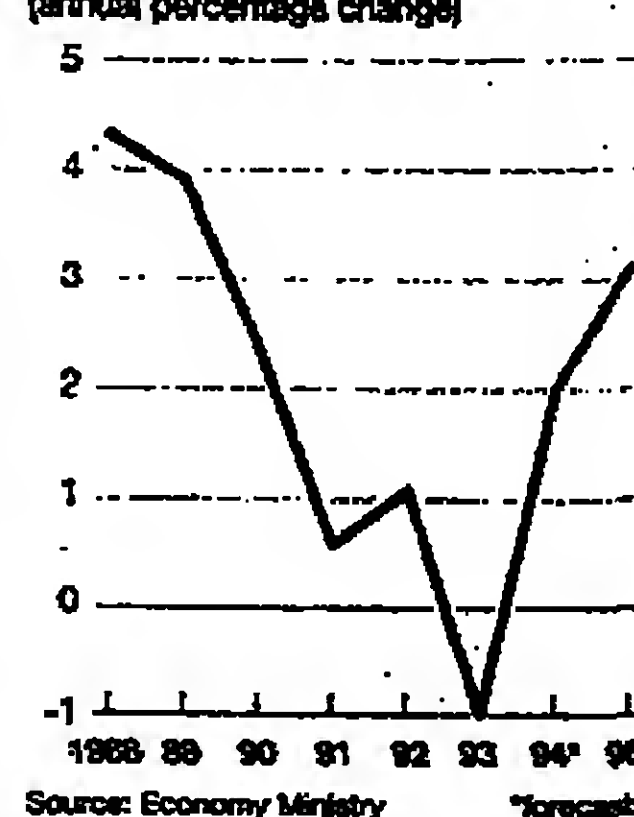
The economic upturn has clearly restored Mr Alphandéry's confidence, shaken in 1993 by the monetary crisis and by

criticism that his supply-side focus on improving companies' cash flow and promoting long-term savings and investment, rather than pumping up consumer demand, risked prolonging recession.

"The choices we made are now bearing fruit," he said. Growth has returned to the French economy without increasing inflation (running at an annual rate of 1.6 per cent) and without diminishing the trade surplus (likely to be FF60bn (\$9.5bn) for the second successive year). The synchronisation of policy with Germany, enshrined in a joint convergence plan that Mr Alphandéry presented a year ago with Mr Theo Waigel, his German counterpart, has created "a formidable factor of stability" within the European monetary system.

Mr Alphandéry recognises that one consequence of French policy convergence with Germany, and of "the openness of our economy" which is much more linked than in the past to our neighbours, is to make "the French economy more cyclical". But at the present, the cycle is moving in the right way. "What makes me optimistic that the recovery is definitely here for 1995-96 is that the whole environment surrounding France is

France
Real GDP growth
(annual percentage change)



improving, with strong German, Italian, Spanish demand for French goods."

The other factor in Mr Alphandéry's optimism is his pride in "getting ourselves out of recession with pretty sparing use of public resources" and in inducing savers to switch "the money they were hoarding in short-term money market funds into long-term savings, helping private and public investment."

"We have also systematically assisted the competitiveness of French companies. For instance, we gave companies a



Economy minister
Edmond Alphandéry:
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housing investment", Mr Alphandéry said. "We thus put 'super' into the two motors of the French economy."

But it is on his restructuring of savings that he waxes most enthusiastically. To a large extent what he has done is simply correct the over-generous tax treatment given to French money market funds when, with the lifting of all exchange controls in the early 1980s, it was feared these funds would depart for Luxembourg and other tax havens.

Nonetheless, Mr Alphandéry has wrought a significant change. When he took office individuals had FF800bn, and companies another FF400bn, piled up in short-term money market funds known as Sicavs. "These were really false savings, and counted as part of M3 money supply. Some FF250bn of these funds have now been consolidated into long-term savings."

"I was of course helped by the fall in short-term rates relative to long-term rates." But the minister also vaunts his reforms allowing money from Sicavs to be switched, tax-free, into equity investment schemes, into lending to the government in the form of the four-year "Billets de Trésorerie" issued in 1993 and into housing, as well as lowering tax exemp-

tions on withdrawals from Sicavs for any other purpose.

Mr Alphandéry has one more big investment vehicle on his drawing board: capitalised private pension funds. Far from being a threat to the shaky state scheme, he argues that private pension funds could help buoy it, by boosting investment and growth and thereby creating higher salaries and pension contributions paid into the state scheme.

It is thus a much more confident Mr Alphandéry who on January 1 takes over chairmanship of the council of European Union economic and finance ministers for the six months of the French presidency of the EU. Among his priorities will be to put into effect the Commission white paper's recommendations on general competitiveness and labour market flexibility, and to scrutinise more closely international aid programmes.

On such issues, he said he found himself "much in intellectual harmony" with Mr Kenneth Clarke, the UK chancellor of the exchequer. It is surprising to hear a French centrist express such affinity with a British Tory. But it is clear that 20 months of holding office have confirmed Mr Alphandéry's tacit conservatism and supply-side instincts.

My father
never laid a finger on me.
Bastard.

This is David's story.
"My brother was always my dad's favourite. But he just ignored me."

I tried really hard to impress him but it never seemed to be enough.

When I got 96% in a maths exam I thought I might get a 'well done' Instead he asked me what happened to the other 4%. He loves sport, but he never once came to watch me playing in the school team.

I didn't know what I had to do to get him to like me, let alone love me.

The worst thing is, his attitude to me affected the way I was treating my own children. My wife could see it was destroying us as a family and

suggested I got help. I'm now having counselling which is helping me deal with the way I'd been made to feel.

As David's story shows, child abuse isn't just about sexual assault and physical brutality. Emotional cruelty may be less obvious, but the effects can be just as devastating.

Imagine always being criticised, shouted at or even totally ignored.

They can all lead to feelings of low self-worth and depression.

And, as in David's case, the anger created is sometimes transferred to the victim's own children.

Because of all this, the NSPCC is launching 'A Cry for Children'. It's

a cry to everyone to stop and think about the way they behave towards children. To recognise the impact that any form of cruelty can have on a child. And to realise the way children are treated affects their whole lives.

Please answer the cry.
If you, or someone you know is suffering abuse, please call the NSPCC Child Protection Helpline on 0800 800 500. Or if, after reading this, you'd find more information helpful, please call us on 071 825 2775.

NSPCC
A cry for children.

Thursday December 15 1994
Rossi's League
acks away
om Berlusconi

Italy's Prime Minister, Romano Prodi, has announced that he will resign from his post as head of the centre-left coalition government. Prodi's resignation comes after a series of setbacks for his government, including a vote of no confidence in the Italian parliament. Prodi's resignation is expected to lead to a new election in Italy.

Precision
RAYMOND WEL
FERRITE

NEWS: INTERNATIONAL

Australia aims to check surging growth

By Nikki Tait in Sydney

The Australian government was aiming for "more acceptable" annual growth levels of between 4 per cent and 4.5 per cent and would review fiscal policy when it conducted its mid-year budgetary review in January, Mr Ralph Willis, treasurer, said yesterday.

His comments came within hours of the decision by the Reserve Bank of Australia to raise the country's official cash rate by a further one percentage point to 7.5 per cent

when markets opened yesterday, in an effort to check the nation's surging economy.

This is the third rise in four months - the previous increases of 75 and 100 basis points were in August and October respectively.

Recent figures have shown that Australia's non-farm sector grew by 7.3 per cent in the year to the September quarter, and Mr Willis said this momentum had continued. "It's clear the economy is growing very strongly in the December quarter."

"Clearly, in these circumstances we need to give further consideration to fiscal policy... we will do that in the context of the mid-year review," he said.

Although Mr Willis stressed that no decisions have been taken, many observers believe the government is preparing the ground for tax increases in the new year. These could mean a fight in the Senate, parliament's upper house, where the government lacks a majority, and will be hard to sell to the electorate.

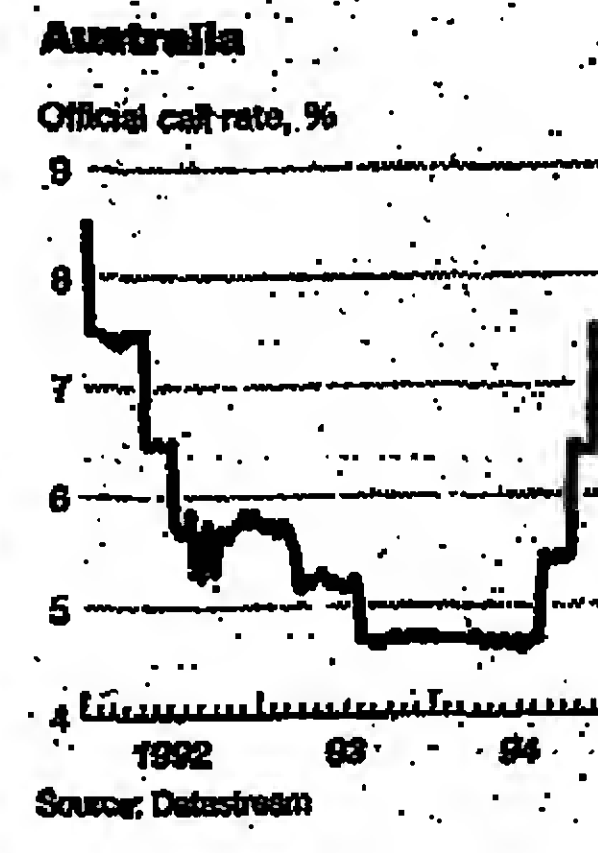
In the meantime, many

private sector economists suggested that yesterday's rate rise would not be the last move on the monetary front for a while. "The overwhelming strength of the economy suggests to us that there is another 100 basis rate rise to occur in the next few months," Bankers Trust said. The Australian dollar seemed to reflect this view, finishing in local markets at US\$0.7774, its highest closing level for three years.

The powerful Australian Council of Trade Unions sent a shot across the government's

bows when Mr Martin Ferguson, ACTU president, called for less reliance on interest rate rises to slow the economy and more emphasis on taxing the "top end of town".

He added that any additional tax burden on the lowest paid could "seriously put at risk" the accord between the union movement and the government. Under this, the unions pledge to seek wage deals which keep Australia's inflation rate in line with that of its trading partners.



Taiwan shifts China focus

By Laura Tyson in Taipei

Taiwan yesterday announced a cabinet reshuffle in which the most significant move was seen as shifting emphasis from politics to economics in delicate relations with China.

The moves were also seen as an effort by President Lee Teng-hui to strengthen his position in advance of presidential elections slated for early 1996 and subtly to raise Taiwan's level of representation at international economic meetings. The last big cabinet reshuffle took place in early 1993.

Mr Vincent Siew, economic planning minister, will head the Mainland Affairs Council, the agency which shapes China policy. Mr Siew has advocated opening direct shipping and air links with China, long banned by the ruling Nationalist party but supported by Taiwanese business interests.

His successor as chairman of the Council for Economic Planning and Development will be Mr Hsu Li-teh, who will remain deputy premier.

Mr Hsu will represent Taiwan at next year's Asia Pacific Economic Co-operation forum. President Lee is barred by China's objections from attending the annual trade summit of the region's leaders. China views Taiwan as a rebel-held province and thwarts its attempts to join international organisations.

On Tuesday, Mr Siew said Taiwan should consider setting up "offshore" shipping centres through which direct sea trade with China could be conducted. "We should actively review the current indirect trade and investment policy and make some appropriate relaxations... under conditions of national security, we should consider setting up a shipping centre outside national boundaries," he said.

All cross-strait trade must now be routed through a third location such as Hong Kong. Earlier, similar proposals have suggested that one of Taiwan's harbours be designated as the centre for direct shipping with China.

However, Mr Siew cautioned yesterday against reading too much into his appointment. "I will not only focus on economic issues and there will be no major policy change... don't expect too much from me," he was quoted as saying.

Japan plans to ease rules on funds

By Gerard Baker in Tokyo

In a belated attempt to revive flagging interest in the nation's investment trust business, Japan's ministry of finance has announced it plans to sweep away most of the tight restrictions that are currently stifling demand for such funds.

Many of the rules governing fund management and distribution of profits will go in the widest ranging shake-up of the investment trust sector for decades. The changes are likely to take effect before the end of the year.

The most significant of the changes will be the lifting of a ban on investing in derivatives. At present, trusts are permitted to invest in derivative instruments, such as futures and options, only for the limited purpose of risk-hedging.

In a further effort to create a more investor-friendly environment, the trusts will have to disclose their funds' performance in greater detail, including publication of monthly performance data. More transparent reporting will also be required to enable better comparison between trusts.

The Japanese equity market has fallen from its highs of the late 1980s and savers have shied away from investment trusts. The ministry of finance estimates that net assets of equity-based investment trusts have fallen from more than ¥45,000bn (£287bn) in 1989 to less than ¥19,000bn at the end of October this year.

Other principal reforms are: Investment trusts will be allowed to invest in any foreign market. Restrictions on the sale of foreign investment trusts in Japan will be eased.

The ban on mergers between investment trust companies and investment advisory companies will be lifted.

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Rabin presses Tokyo on funds for new bank

By William Dawkins in Tokyo

Mr Yitzhak Rabin, the Israeli prime minister, yesterday asked Japan to contribute \$300m-\$400m (\$192m-£256m) of capital for the planned Middle East development bank.

Mr Rabin, who is at the end of a three-day tour, the first official visit to Japan by an Israeli leader, requested the contribution in talks with Mr Masayoshi Takemura, finance minister. Mr Takemura was unable to give any indication of further assistance from Japan, which has already pledged \$200m over the next two years for the improvement of Palestinian self-rule areas.

Mr Rabin is keen to see wide backing for the bank, which is to fund regional infrastructure projects along the lines of the European Bank for Reconstruction and Development.

Last month's Middle East and North Africa economic summit in Casablanca agreed to study the establishment of such a bank, probably with capital of \$10bn, of which Israel has indicated it might provide \$500m.

Israel wants the US - a supporter of the scheme - to provide 60 per cent of the capital, with the remainder coming from Middle East countries.

In a separate meeting with Mr Yohel Kono, the Japanese foreign minister, Mr Rabin voiced concern over the growing strength of Islamic fundamentalism and alleged official Iranian support for terrorist organisations.

His comments came at a sensitive time, as the Japanese government is considering whether to disburse an overdue second tranche of an official soft loan for a dam in Iran. Mr Kono was reported to have made no reply.

Reuters adds from Jerusalem: Mr Hikmat al-Masri, a leading organiser against British mandatory rule of Palestine before 1948 and against Israeli occupation later, has died, aged 88, his family said yesterday. Mr Masri, a member of one of the most prominent West Bank families and a co-founder in 1964 of the Palestine Liberation Organisation, died on Tuesday in his native city of Nablus.

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Elections catch up with India's slow reforms

Liberalisation moves are seen as an irrelevance by most disaffected rural voters, writes Stefan Wagstyl

Three days after his party suffered a serious defeat in state elections, Mr P V Narasimha Rao, the Indian prime minister, has yet to utter a word in public. In his usual quiet way, the 72-year-old veteran is taking stock of the mood of the party and the country before making a move.

Mr Rao has at least one crumb of comfort: bad as the results were for the ruling Congress (I) party, the prime minister's own job does not seem at risk. Even though the party's worst performance was in Mr Rao's home state of Andhra Pradesh, a brief flurry of suggestions that he should quit has blown away.

But Mr Rao's critics in the party want changes - and want them soon, in time to influence another round of elections in five more states in February, as well as the next general election which is due by mid-1996. As Mr Narain Dutt Tiwari, Congress party chief in the northern state of Uttar Pradesh, says: "We simply cannot win any elections with our present image." While Mr Tiwari is a known opponent of Mr Rao, many Congress members echo privately what Mr Tiwari has said in public.

Mr Rao's supporters counter

that the state elections were fought mainly over local issues and warn against over-reacting in Delhi. But even they concede that adjustments may be necessary, particularly in the presentation of the government's economic programme.

The prime minister's opponents believe that the pro-market reforms Mr Rao has pursued for the past three years have insufficient appeal to the great mass of rural Indians, who constitute 75 per cent of the total electorate. As far as these farmers and labourers are concerned, liberalisation of foreign trade and investment is an irrelevance. The biggest economic change they have witnessed since reform started in 1991 has been a 90 per cent increase in the prices of food and fuel, which have been pushed up by government subsidy cuts.

Mr Rao's critics say the reforms are therefore seen as "anti-poor" and must be given "a human face". A few are even demanding the resignation of Mr Manmohan Singh, the finance minister.

The mere suggestion that Mr Singh might be forced to resign or to launch a drastic overhaul of economic policy has sent the Bombay Stock Exchange's

index of leading shares closed up 31.42 points yesterday at 3,861.47 after five consecutive falls. It is still down 5.5 per cent on a week ago.

This may be an over-reaction. A few grumbles about Mr Singh do not constitute an attempt to dislodge him. Mr Rao has stood by him in difficult times - notably last December when he declined Mr Singh's resignation after parliamentary criticism of the way the finance minister handled the 1992 Bombay securities market scandal.

Moreover, even if Mr Singh were to go, there is broad cross-party consensus about the need for economic liberalisation. So although there may be arguments over presentation, the direction of pro-market reforms is not at risk.

But what could be threatened is the fiscal discipline which has underpinned liberalisation. In his first two years, Mr Singh squeezed public spending, cutting the fiscal deficit from 8.4 per cent of gross domestic product to 5.7 per cent in 1992-93. But in the year to March 1994 it returned to 7.3 per cent as spending cuts slowed. This year's generous target of 6 per cent seems attainable because of a recovery in tax payments. The danger is next year when the political pressures to spend in advance of the general election may be irresistible. The 1995-96 budget, due in February at the time of the next round of state elections, will be crucial.

Apart from the economy, the Congress party is considering three issues which may have lost votes this week - corruption, caste and the handling of the 1992 destruction of the Ayodhya mosque.

Opinion polls showed that many voters were angry at corruption in government. Mostly they were concerned about corruption at the local level, such as bribes paid to petty officials and commissions collected by district politicians. But Mr Rao is under attack in Delhi over corruption in the central government. Opposition parties have repeatedly urged him to dismiss two ministers who were named in the parliamentary report into the Bombay securities scandal - Mr B. Shankaranand, the health minister, and Mr Rameshwar Thakur, the junior finance minister.

Also, the prime minister is under pressure in parliament to explain how the government mishandled a sugar shortage earlier this year. Government imports of sugar were delayed

for weeks while prices rose to the benefit of private producers and exporters.

Mr A K Antony, minister for civil supplies, resigned yesterday, saying he bore moral responsibility for the sugar scandal. An official report named him and other senior officials in imports deals.

However, there are fears within Congress that even if the party acts on its economic record and corruption, it will still fail to rebuild support it has lost among India's lower castes and Muslims. Once the bedrock of Congress party support, these communities have been fickle in recent years and deserted Congress in droves in

the two biggest of the four states in which elections have just been held - Andhra Pradesh and Karnataka. Muslims have been alienated by Mr Rao's failure to rebuild the Ayodhya mosque after it was pulled down by militant Hindus. It is hard to see how Mr Rao can win back their support without angering the much larger Hindu community.

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INTERNATIONAL NEWS DIGEST

Japan company failures decline

Japanese corporate collapses may be diminishing, according to the latest bankruptcy figures. Defunct companies left ¥398.8bn (£25.4bn) worth of debts last month, down 61 per cent from November 1993, Teikoku Databank, a credit research agency, said yesterday. Much of that big year-on-year drop is artificial, due to the fact that November last year saw Japan's biggest recorded corporate collapse, that of Osaka-based Muramoto Construction, with debts of ¥390bn. Bankruptcy debt also declined in the month from October to November this year, by 52.3 per cent, though the October figure was also unusually high, due to the ¥518.5bn collapse of Nippon Mortgage, a medium-sized non-bank financial institution. The number of companies to collapse rose by 1.8 per cent to 1,195 in the year to last month, but fell by 2.5 per cent from October to November. Construction continues to be hard hit, with a 15.7 per cent year on year rise in bankruptcies, while collapses in manufacturing industry were almost stable - a 0.8 per cent rise.

In another piece of moderately good news for the economy, the department store sales fell by 0.6 per cent in November, the smallest decline in the 33 consecutive months during which sales have fallen. William Dawkins, Tokyo

Pakistan move on violence

Pakistan's ruling and opposition parties temporarily put aside their squabbling yesterday to agree on a concerted effort to try to end violence in Karachi which has killed at least 93 people in two weeks. The National Assembly unanimously decided to set up a committee to investigate the causes and propose remedies to solve the ethnic, sectarian and political violence in Pakistan's commercial capital.

The rare bipartisan accord came as a Moslem Shias leader warned of a bloodbath in Karachi unless the government acted in the wake of Tuesday's killing of three Shias in separate shootings. The violence has gained in intensity since army troops ended two-and-a-half years of law enforcement duties in the port city recently. Reuters, Islamabad

China group in HK wound up

A British businessman yesterday won the right in Hong Kong to have a Chinese state company wound up for failure to pay its debts of £1.86m. In what is believed to be the first such case of its kind in Hong Kong involving a mainland company, Mr Richard Gosling's Zone Heath Associates successfully applied to the Hong Kong High Court to have it recognise a London High Court judgment against China Tianjin International Economic and Technical Co-operation Corporation (CETITCC), one of the Tianjin municipal government's leading enterprises. Wilde Sapte, Mr Gosling's solicitors, said an official receiver would be appointed to investigate the affairs of CETITCC in Hong Kong. Simon Holberton, Hong Kong

HK\$4.5bn rail projects planned

The Hong Kong government is planning three railway projects costing a total HK\$4.5bn (£572m) and to be completed by 2001, according to Mr Halder Barna, transport secretary. He added that China has been informed of the plans and has yet to approve them. The projects include a rail link between Western Kowloon reclamation, the north-western New Territories and the border with China at Loew; a subway extension line to Junk Bay in eastern Kowloon peninsula and a line between the new housing estates in Maanshan to Tai Wai in the New Territories. no AFP and Reuters, Hong Kong

Bahrain police arrest protesters

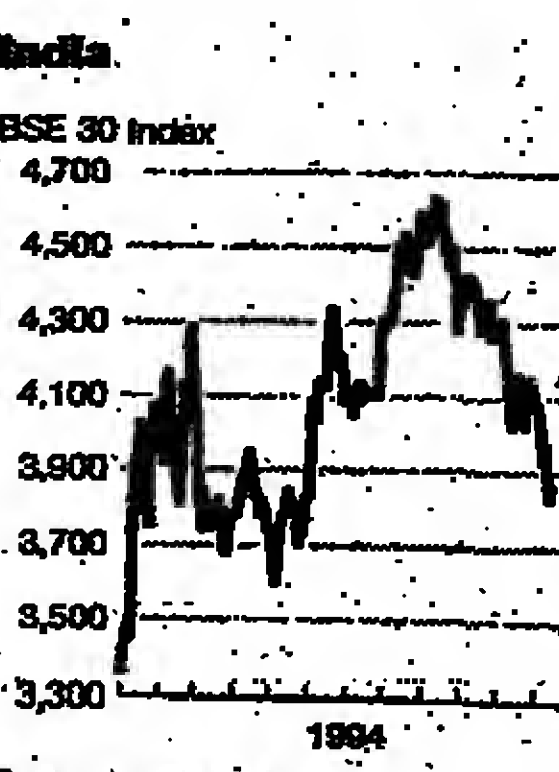
Bahrain police used teargas to disperse small groups of demonstrators two nights running this week and arrested some of them. Witnesses said yesterday that tear gas was used on Monday and Tuesday nights against demonstrators in central Manama and at Qadim, a village about 5km to the west of the capital. The cause of the demonstrations was not known. Residents said judging by the authorities' actions at previous such incidents in the small Gulf island state, most of those arrested would be released soon after questioning. The residents variously estimated the numbers involved at between 50 and 100 in each location. Reuters, Dubai

S Korea to reform oil sector

South Korea's trade, industry and energy ministry unveiled a draft plan to reform its heavily controlled oil industry by liberalising prices, distribution and both export and imports of oil products. Under the plan, oil refiners, distributors and petrol stations would be allowed to set their own prices for oil products including petrol, paraffin, gas oil and diesel oil. "The timing has not yet been decided. Talks are still under way with related government offices," a ministry official said. But Seoul media predicted prices of oil products would be deregulated from the second half of next year. Reuters, Seoul

Soros pledges R20m to SA

Mr George Soros, the financier, yesterday pledged R20m (£3.5m) start-up capital and a guarantee facility for a further R300m to provide housing for the poor in South Africa. With matching funds from the government, his Soros Foundations are to establish a National Urban Reconstruction and Housing Agency (Nurha) which would "will promote delivery in the short term and will take financial risks which can unlock private capital." Our Foreign Staff



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ITALIAN PACKAGING MACHINERY INDUSTRY

The Italian packaging machinery industry: a world leader with growing shares in the market, thanks to its traditional success in satisfying market demands, while providing personalised solutions

THE REASONS OF A LEADERSHIP

Italian packaging machines are in use in over 150 countries, mostly in European markets, the U.S. and Japan, as well as in the newly industrialised countries of Asia.

Also of special importance is the use of Italian machines in countries striving to improve their living standards, from the CIS to the other nations of East and Central Europe, as well as China, Latin America and the more developed industrial regions of Africa.

Today one out of four packaging machines on the international market is made in Italy.

A successful tradition.

The reasons for this success can be traced within its historical and geographical roots. The first businesses were formed in Bologna at the beginning of the 19th century. As true pioneers, the first industries were well ahead of their time in identifying two fundamental demands of the market: the strategic importance of packaging in the market of products of large consumption; and the need to adapt packaging machines to fit the particular requirements of each customer.

Customisation. On the basis of this tradition, the Italian packaging machinery firms offer a complete range of products on the world market. The systems and the machines they plan are tailor-made to fit specific customer needs, using innovative technology and new materials at every level of the production process. Furthermore, the highest levels of service are guaranteed by a continuous and stable contact between producers and customers.

They work on two fronts. On one side they develop an increasing number of complete and automated lines. On the other side they create user-friendly machinery which requires less maintenance and can be integrated into the users already-existing production and inspection systems. According to a survey carried out by the Harvard Business School, Italian packaging machinery is an "happy combination of artistry and technology".

strong and represents a continuous stimulation for the improvement and innovation in products and services, customer orientation, flexibility and good quality-price ratio. This is the basis for the competitiveness of the sector on the worldwide market. Such a simple and, at the same time, sophisticated structure quickly became a strong success factor when Italian entrepreneurs began to cross over the frontiers. Export has become so important that Italian packaging machinery industry is going to achieve a position of leadership on worldwide market.

The trend of the Italian industry of packaging machinery (value in million U.S. dollars)

	1992	1993	Δ % 93/92
Turnover	1,621	1,824	+ 12.5
Export	1,123	1,494	+ 33.0
Deliveries on the Internal market	498	330	- 33.6
Import	178	203	+ 14.3
Domestic consumption	676	534	- 21.0
Trade balance	945	1,290	+ 36.5
Import / Domestic consumption	26.3	38.1	
Export / Turnover	69.3	81.9	

Source: UCIMA - The Italian Packaging Machinery Manufacturers' Association - Economic Studies Bureau

ITALIAN PACKAGING MACHINERY: NON STOP GROWTH.

"We can look at the future very optimistically", said Mr. Giancarlo De Martis, president of UCIMA (the association representing Italian packaging machinery manufacturers).

In 1993 over 300 companies producing packaging machinery in Italy registered a growth in export of 33% compared to the previous year, and the impact of sales on turnover increased from 69.3% to 81%.

"While other countries such as Germany, France and Switzerland reported a decrease in terms of turnover - said Mr. De Martis - the Italian packaging machinery industry seems to be launched towards a continuous growth. With no doubt the readjustment of Lira has been helpful, but the most important role in such a success has certainly been played by the pursuit of a policy of high technology and customer satisfaction".

An in-depth look. Export in 1993 represented 81.9% of the total production of Italian packaging machinery and in the same year balance of trade registered over 1.3 billion dollars (about 70.7% of the total turnover).

Obviously the EC is the primary market for Italian packaging machinery export with a share of 39.2% and with a growth rate in 1993 of 20.4% compared to 1992.

The German market remains the most important (+13.1%), followed by the U.S., France, UK, and Spain.

Export also increased in the Eastern European market (particularly in Poland and CIS) in Latin America (particularly Mexico, Argentina, Chile and Brazil), China and South East Asia.

A "memorable overtaking" of the competitors was then achieved in Japan where Italian machineries represent 35% of the total of foreign machineries sold there.

A strategic development. The strong position of the Italian packaging machinery industry is now going to be consolidated with an outreach visibility plan that UCIMA (the association representing Italian packaging machinery manufacturers) is implementing.

The core of this plan is the creation of the Italian Packaging Points in Hong Kong and Mexico City (and so, at the gateways to the most strategic markets: the Far East and Latin America).

These "IPPs" will support all the initiatives of Italian packaging industry (i.e. the "Italian Packaging and Process Machinery Exhibition" that will be held in Beijing in March 1995), and, most of all, will manage all the communication to the Far East and Central-Southern America.

"The Far East and Latin America", declared Mr. De Martis - thanks to the development they achieved in the last years will be the big "chances" for Italian packaging machinery industry".

The Italian manufacturers of packaging machinery have already achieved good results, much more valuable considering the fact that, in many cases, there was no advantage coming from the devaluation of the Lira.

"So", declared Mr. De Martis, the consolidation of the Italian packaging machinery industry in these "relatively" emerging markets, represents the last frontier to worldwide leadership".

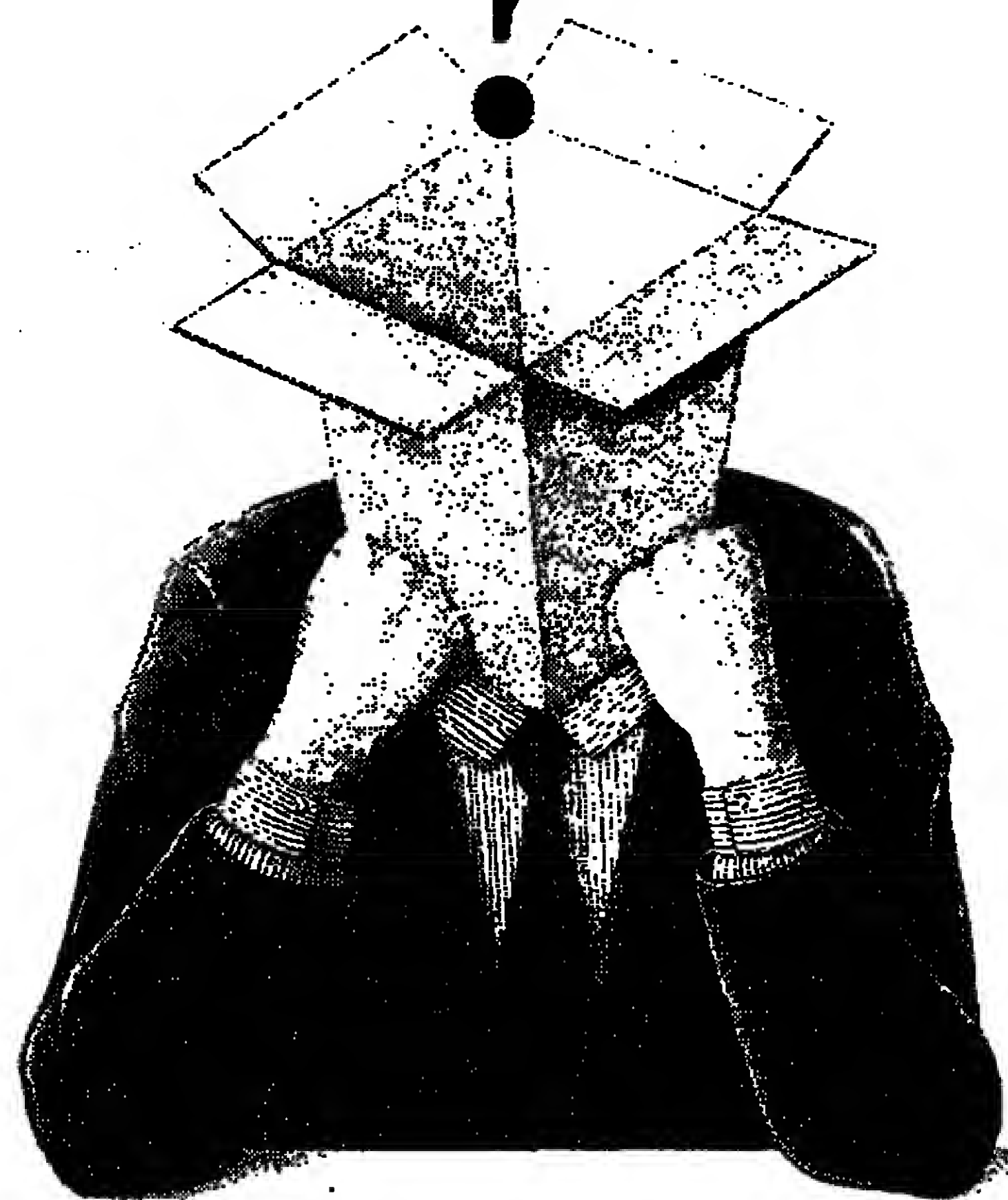
Trade balance with major partners (value in million U.S. dollars)

	Italian Export		Balance '93
	to:	%	
Germany	172	10.30%	97
U.S.A.	160	9.59%	139
France	153	9.17%	136
United Kingdom	127	7.61%	116
Spain	72	4.31%	67
Japan	65	3.89%	59
Switzerland	50	3.00%	20
Netherlands	23	1.38%	10
Austria	18	1.08%	10
Sweden	14	0.84%	2
Other countries	815	48.83%	797
Total	1669	100.00%	1449

Source: UCIMA - The Italian Packaging Machinery Manufacturers' Association - Economic Studies Bureau

Visit the Italian Packaging and Process Machinery Exhibition at the China International Exhibition Centre Beijing, 14-18 March 1995

PACKAGING ? PROBLEMS



CALL ITALY FIRST

Whenever packaging becomes a problem, calling Italian industries and experts becomes a must! Italian manufacturers are indeed at the top in terms of technology, quality, efficiency and ability to offer a personalized solution. One fourth of packaging machinery in the world is Italian made because its industry stands out internationally for its ability to meet the specialized need of manufacturers all over the world. The highest technologies and the ingenuity of craftsmanship make Italian industries the ideal partners in finding the best packaging solutions. Yes, the world over!

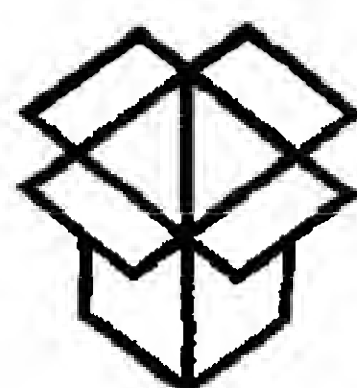
Ask for free catalogue containing all details of Italian machinery producers to the following addresses:

UCIMA
The Italian Packaging Machinery Manufacturers' Association
Central Office
Corso Sempione, 4
20145 Milano
Tel. (+39/2) 33611557
Fax (+39/2) 3450647

ITALIAN PACKAGING POINTS

Latin American Office
Mexico City
c/o GCI Alonso y Asociados
Lancaster 17 - Col. Juárez - Mexico D.F. 06600
Tel. (+525) 5251640/44 - 5111394
Fax (+525) 2088476 - 5140955

Far East Office
Hong Kong
c/o GCI Hong Kong
33 rd Floor - Manulife Tower - 169, Electric Road
North Point, Hong Kong
Tel. (+852) 5106888
Fax (+852) 5107541



UCIMA - THE ITALIAN PACKAGING MACHINERY MANUFACTURERS' ASSOCIATION

NEWS: THE AMERICAS

US growth fails to fuel consumer prices

By Michael Prowse in Washington

US consumer price inflation remains subdued despite further evidence of robust economic growth, official figures indicated yesterday.

The Labour Department said consumer prices rose 0.3 per cent last month and by 2.7 per cent in the year to November - in line with market projections. The "core" consumer price index, which excludes the volatile food and energy components and

thus provides a better guide to underlying trends, rose only 0.1 per cent last month and by 2.8 per cent on an annual comparison.

Over the past three months core consumer prices have been even better behaved, rising at an annualised rate of only 2.3 per cent.

The encouraging inflation figures were not expected to dissuade the Federal Reserve from pushing short-term interest rates higher in coming months, although they

reduced the pressure for an increase next week.

Separate figures from the Federal Reserve yesterday indicated the economy is rapidly absorbing spare productive capacity. Industrial production rose 0.5 per cent last month, bringing the gain in the past year to 5.7 per cent.

Manufacturing output rose 0.8 per cent last month and by 6.7 per cent on an annual basis. The rate of capacity utilisation in manufacturing rose to

84.4 per cent, well above the long-run average. Production gains were broadly based with output of consumer goods, business equipment and construction supplies rising 0.6 per cent, 0.7 per cent and 0.8 per cent respectively last month.

Figures yesterday also showed a small increase in the current account deficit to \$41.7bn (\$26.7bn) in the third quarter from \$37.5bn in the second period.

While agreeing that immediate prospects for economic growth and inflation are excellent, many US forecasters are voicing reservations about the outlook for 1995 and beyond.

"The US faces a period of sub-standard growth next year," warned Mr David Resler, chief economist at Nomura Securities in New York. He said higher interest rates could result in a negative quarter next year and predicted that annualised growth would slow to 1.5 per cent in the second half of 1995.

Drive to make cuts in budget fizzles out

By George Graham in Washington

A high-powered commission set up to reform entitlement spending and taxation fizzled out yesterday, unable to agree on a set of concrete proposals to bring the US government's finances into balance in the next century.

The bipartisan commission, chaired by Democratic Senator Bob Kerrey and retiring Republican Senator Jack Danforth, agreed in August on an interim report painting a stark picture of spending on entitlements such as social security, Medicare and Medicaid health programmes. They forecast that such spending would rise from 47 per cent of the budget in 1993 to 60 per cent of government revenues by 2050.

But Mr Kerrey and Mr Danforth were unable yesterday to win support for their proposals, which included an increase in the social security retirement age to 70, reduced subsidies for Medicare health benefits for the elderly, and means testing for benefit payments.

Commission members shied away from voting for tough cuts in such politically sensitive

programmes in what congressman Alex McMillan of North Carolina called "the current rush to provide more free lunches which is now abroad in the land".

Senator Dale Bumpers, another commission member, said the political climate was not yet right. "We all know that the problem is not unsolvable. It is just politically unpalatable to do it."

Economists and Federal Reserve officials had hoped that the Kerrey-Danforth commission might provide political cover for a Congress which has always been unwilling to touch entitlement spending such as social security, Medicare or veterans' benefits, which have large and politically vocal constituencies.

Relatively modest changes to benefits and eligibility could, if launched now and phased in gradually, have curbed the growth of entitlement spending in the next century.

In the wake of last month's sweeping Republican election victory, Congress is expected to pass a constitutional amendment requiring a balanced federal budget within seven years.

Collor gets written back into Brazilian soap

Critics and reformers see ex-president's acquittal on corruption charges as setback, writes Angus Foster

The case of Mr Fernando Collor, the jet setting Brazilian president who resigned in 1992 amid corruption allegations, has often been likened to one of the country's novelas, or TV soap operas. With the Supreme Court's decision on Monday to throw out the charges, Mr Collor has just been written back into the script.

The court's decision greatly increases Mr Collor's chances of staging a political comeback and running again for public office. If successful, he would provide a reminder to Brazil's Congress and judicial systems of how much remains to be done for the country's political process to be modernised and corruption weeded out.

Senator Dirceu Carneiro, who two years ago served notice on Mr Collor that impeachment proceedings were under way, said the court ruling was a serious setback in the country's attempts to tackle impunity. "Brazil has always suffered from an inability to punish the powerful. After several years of progress, this ruling is very worrying," he said.

Mr Collor resigned just before Congress completed the impeachment proceedings against him. He faced a single charge of "passive corruption" which alleged he and his campaign treasurer Mr Paulo Cesar Farias had swapped political influence for political gain. Although Mr Farias was given a seven years' prison sentence for setting up false bank accounts through which funds were channelled, the court decided there was insufficient evidence to link Mr Collor to



Collor: his acquittal on corruption charges may be first step in a political comeback

Mr Farias' activities.

Mr Collor has consistently claimed he was the victim of a political plot. The court's decision will allow him to maintain the claim, even though the majority of Brazilians remain convinced Mr Collor did use the president's office for personal financial gain. In an opinion poll conducted before the trial, 60 per cent of people

asked said they thought he should go to jail for his actions, although nearly 90 per cent thought he would not have to.

Mr Alexandre Barros, a political consultant, said: "If you belong to the élites, like Mr Collor does, you get judged by your peers and get off, while people from outside the élites like P.C. Farias get punished."

Armed with the court's ruling Mr Collor may appeal against a separate Senate ban on his holding public office until the year 2000. Even if the appeal fails, Mr Collor would still be young enough to compete in the 2002 presidential and gubernatorial elections.

According to rumours in the capital Brasilia, Mr Collor plans to visit New York to

meet his younger brother, Pedro, who first triggered the corruption scandal with a series of allegations in a magazine interview. The two brothers have not talked since, but Pedro is extremely ill with cancer. Fernando, who has always been an expert at political marketing, may want to use the reconciliation as part of a wider reconstruction of his image in the Brazilian media.

"The 70 per cent of the electorate who lack a decent education will love it, because it is straight out of a novela," says Mr Luiz Pedone, a political scientist at Brasilia University. He adds that Mr Collor's current high unpopularity will fade with people's memories. Although Brazil may never be ready to elect Mr Collor as president again, he could easily win the governorship or a senate seat in his home state, Alagoas.

Critics say Mr Collor's acquittal further undermines the reputation of Brazil's prosecution system, which has never been highly respected. Attorney General and prosecutor Aristides Junqueira was widely felt to have mounted a poor case. Important evidence for his argument, based on taped phone calls and computer discs, was ruled to be inadmissible because it had been seized without a court order as the constitution requires.

Politicians said that the Supreme Court, by rejecting Congress's ruling that Mr Collor was guilty, was "divorced" from society. One of the eight judges who heard the case replied: "We listen to the law, not public opinion."

But the biggest casualty of the court's decision is likely to be the confidence of those seeking to modernise Brazil's political system. Mr Collor's removal from office was seen as the most important example of progress, under way since the country's return to democracy in 1985. "It now seems the optimism that we had started to tackle corruption was false," according to says Mr Pedone.

The tide of pessimism triggered by the ruling may hide an important lesson, that tackling corruption will take many years rather than one ousted president. Observers say that while Brazilian corruption is no worse than in many countries, what makes Brazil's version so corrosive is that the country's institutions, still maturing after the years of military rule, allow a sense of impunity to prevail.

They point to the case of Senate president Mr Humberto Lucena who has been barred from office by the Supreme Court for illegally using the senate printing press to print calendars distributed free in his election campaign. The Senate immediately granted Mr Lucena an amnesty for the offence and he remains in office.

They also point out that outgoing President Itamar Franco, who called on Brazilians to "reach their own conclusions" about the court's capabilities, last month overlooked several qualified jurists for a Supreme Court nomination and instead appointed a friend, Mr Mauricio Correa. Mr Correa, while justice minister, is best remembered for getting drunk at this year's Carnival.

NEWS: WORLD TRADE

Japan trade barriers cost consumers '\$75bn a year'

By Guy de Jonquieres, Business Editor

Japan's trade barriers cost Japanese consumers between \$75bn and \$100bn at prevailing exchange rates in 1989 - or between 2.6 per cent and 3.8 per cent of gross national product - according to a study by three Japanese economists.

Without the barriers, Japanese imports of the most highly protected products, such as food, cosmetics and chemicals, would have doubled and each Japanese consumer would have been about \$890 a year better off at 1989 exchange rates, the study says. Complete trade liberalisation would have resulted in a fall in domestic production of more than 20 per cent in certain sectors, including wheat, oilseeds, leaf tobacco, canned fruit and vegetables, and cosmetics.

However, the authors say removal of import barriers would have only a small impact on Japan's trade surplus, because a reallocation of resources and macro-economic forces would cause its exports to rise almost as fast as imports.

Liberalisation would also result in the loss of 180,000 jobs. Although roughly 10 per cent of employment in the protected sectors, this is only 0.3 per cent of total Japanese employment.

Furthermore, the cost to the Japanese economy of preserving each job was about \$94,000 a year in 1989, almost three times the earnings of an average salaried worker in Japan.

The estimates are much higher than those in similar previous analyses because the study is the first to try to calculate the impact of non-tariff barriers.

These are a far more important form of protection than tariffs in Japan and raise prices by more than 400 per

cent in some cases, the study says.

It says that although Japan has liberalised some trade barriers since 1989, the restrictive effect of remaining protection appears to have increased in the past five years.

The study is based on a comparison between the unit values on a cif (carriage, insurance, freight) basis of imports landed at Japanese ports and of Japanese producer prices for more than 40 categories of goods.

It puts the unit value differential for all products surveyed at 178 per cent, and at 281 per cent for food and beverages. The highest differentials for individual products are 737 per cent for rice, 718 per cent for tea and roasted coffee and 682 per cent for cosmetics and toiletries.

In most cases, the study says, the differentials are largely caused by non-tariff barriers such as import quotas, preferential government procurement, price support programmes and restrictions on domestic sales.

However, it finds that a 607 per cent differential for radio and television sets is mainly due to the superior quality and technological sophistication of Japanese-produced products compared with imports.

Most of the value of the differentials is pocketed by Japanese producers. After allowing for the losses to producers, importers, distributors and government revenue, trade liberalisation would have benefited the Japanese economy by at least \$17.4bn in 1989, the study estimates.

● *Measuring the costs of protection in Japan; by Yoko Sazanami, Shujiro Urata and Hiroki Kawai. \$11.95 in US and Canada, £15.99 in other countries. Institute for International Economics, Washington DC. Tel: (202) 328 5000.*

Gatt deal sparks violence



Demonstrators clash with marines in the Philippines yesterday during a vote on the Uruguay Round trade treaty by senators. The senate ratified the accord as protesters tried to storm the building. Anti-Gatt senators said they would challenge the constitutionality of the pact, arguing the economy would be devastated by the massive inflow of imports the new world trade Organisation would allow. Eighteen out of 25 senators voted in favour of the Philippines joining the new World Trade Organisation, two votes more than needed to ratify a treaty.

'Lack of investment hits Europe's biotech sector'

By Daniel Green

Europe's biotechnology industry is falling behind its competitors in the US because of lack of investment and unhelpful regulation, according to Professor Horst Schlumberger, head of Biotechnology Co-ordination at Bayer, the German chemicals company.

Mr Schlumberger said that if the current level of investment in Europe was not reversed, scientific talent would be unable to renew itself. He told delegates at the second day of a Financial Times biotechnology conference in London that the consequence would be an erosion of the competitive strength of Europe's research-dependent industries.

"Europe will become a net importer, not a producer and exporter of products of modern biotechnology," he said.

His argument was countered by Mr Jürgen Drews, president of international research and

development at Roche, the Swiss drugs company.

Mr Drews said that European governments spent more than the US on funding basic research, which forms the foundation for the next series of medical advances. This meant that the present US lead in biotechnology could be "eroded over the long term", said Mr Drews.

In a lively debate, Mr Schlumberger said this was like having a modern luxury limousine parked outside one's home, but the regulatory constraints in Europe meant "its fuel is of low quality and it cannot fulfil its potential".

In an earlier session, Mr Carl Feldbaum, head of the Washington-based Biotechnology Industry Organisation, said that Mr Newt Gingrich, Republican speaker of the House of Representatives, had stated his intention to dismantle the Food and Drug Administration (FDA).

The FDA controls which

drugs are approved to sale in the US, the world's biggest medicines market. The FDA has been criticised in the pharmaceutical industry and among conservative politicians for its slowness and bureaucracy.

"Many in the biotechnology industry hope it [the dismantling] comes true," said Mr Feldbaum.

But Mr Feldbaum, a former chief-of-staff for Republican senator Arlen Specter, advised caution. He said there was only a small window of opportunity for substantive legislation before politicians' attention turned to the 1996 presidential elections. In his opening address, Mr Drews forecast that gene therapy, which uses DNA as a medicine, would take the place of many conventional drugs.

He held out a vision of a drug which need only be taken once a year rather than daily for diseases such as Parkinson's and Alzheimer's.

US probe into EU banana trade

By Camille James in Kingston

The US trade representative is investigating complaints from US banana producers that the European Union import regime, which favours banana suppliers in the African, Caribbean and Pacific (ACP) group of countries, is discriminatory.

Washington will hold talks with several Caribbean banana exporters in January over preferential access to the European market. "The US trade representative has told us that the investigation will focus on the trade practices of the EU, and is not directed against the Caribbean exporters," said Mr John Compton, the prime minister of St Lucia, the leading exporter in the Windward Islands. The investigation followed complaints from Chiquita Brands International, a US company producing bananas in Latin America, and the Hawaiian Banana Industry Association.

The charge was filed under Section 301 of the US trade act, and was supported by claims that the EU's import regime, implemented in July 1993, discriminated against fruit from Latin America. The import regime gives special access to exporters in the ACP group, about 70 former European colonies which have a trade treaty with the EU.

In a reversal of policy, the US government said last week that it will not object to a General Agreement on Tariffs and Trade waiver for the Lomé Convention, the trade and aid treaty between the EU and the ACP countries. This has reduced the threat to the ACP's preferential access to the EU market.

Officials from other Caribbean exporting countries said that the US trade representative's statement allowed the region's producers to "bny some time" but that the danger to the preferential EU market had not been removed.

The Caribbean Community (Caricom) said the investigation posed a threat to the Caribbean industry on which many island economies depend.

WORLD TRADE NEWS DIGEST

BAT to invest in Turkish venture

BAT Industries and Turkey's state tobacco company, Tekel, are to form a joint venture managed by the UK group to make cigarettes in Turkey. BAT will invest a substantial sum to turn Tekel's plant at Akhisar into a modern facility capable of supplying a large share of the market, according to a memorandum of agreement signed by the two. The joint venture will make several Tekel brands and a range of BAT's international brands such as Kent, Lucky Strike and Pall Mall. In common with other international companies, BAT has been pushing into countries opening their markets to foreign investment. It has, for example, completed deals in five former Soviet bloc countries. When investment in the five countries is completed in five years, BAT's annual manufacturing capacity will rise by 100bn cigarettes from 540bn now. *Roderick Oram, Consumer Industries Editor*

MEPs endorse Gatt trade pact

The European Parliament yesterday voted overwhelmingly in favour of the General Agreement on Tariffs and Trade global pact, boosting prospects that the accord will be ratified by member states of the European Union on schedule by the end of this month. MEPs voted 325 in favour, 82 against, with 12 abstentions. The Strasbourg assembly showed broad cross party support for the Gatt agreement, despite criticism from a protectionist force led by Sir James Goldsmith, the Anglo-French businessman elected as an MEP in this year's elections. *Lionel Barber, Brussels*

Taiwan eyes Chinese market

Taiwan's motorcycle manufacturers, the world's second biggest, expect to export more motorcycles to China to meet surging demand there. "We plan to export half of our annual production next year, and most of this to mainland China," said Mr Wang Shuang-ching, president of Kwang Yang Motor, Taiwan's leading motorcycle maker, which expects sales of 700,000 motorcycles in 1995, up from 500,000 this year. Taiwan's motorcycle sales reached 1.49m in 1993, ranking second only to Japan. Of these 1993 sales, 20.9 per cent were exported, considerably higher than the 3.9 per cent of the 1.1m sold in 1989. Motorcycle exports to China accounted for 69 per cent of motor cycle exports last year. The rest were to south-east Asian and some European countries. *Reuter, Taipei*

Canada and US in timber deal

Canada and the US will soon announce a new "consultative mechanism" to head off potential disputes over softwood timber. Under the bilateral pact, Canadian softwood construction timber exports to the US will not attract import penalties and the US timber industry will be able to examine how Canadian provinces, especially British Columbia, levy cutting royalties and fees. The US industry has argued for years that some Canadian provinces charge low royalties and give their producers an unfair advantage in the US market. Canada exports more than \$4bn of softwood timber a year to the US, Asia and Europe. Government officials will meet regularly to monitor bilateral timber trade. The pact will enable the US to return \$600m in duties collected after imposing a 6.5 per cent cent tariff on Canadian softwood in 1992. *Robert Gibbens, Montreal*

■ Aker Verdal, a yard owned by the Aker group of Norway, yesterday was awarded a Nkr240m (\$35.3m) contract by Phillips Petroleum Norway to build a steel substructure for the 24X oil platform to be installed as part of the Norwegian North Sea Ekofisk upgrading project. *Karen Posselt, Oslo*

Toyota production may be restrained

UK govern animal welfare

Latest government figures indicate that inflation and average earnings are edging upwards

Rapid growth fuels interest rate rise fears

By Gillian Tett and Philip Coggan

Fears that UK interest rates may have to rise further were fuelled yesterday by signs that recent rapid economic growth is creating new inflationary pressures.

Official figures showed that inflation and average earnings are edging up. Meanwhile unemployment is falling at an accelerating rate, suggesting that with fewer people out of work, wage demands may rise.

Mr Kenneth Clarke, the chancellor, yesterday played down the inflationary dangers by stressing that the

overall economic picture was "extremely good", with plenty of spare capacity.

"(Inflation) is not a risk for the economy at the moment," he told MPs.

However, the Treasury yesterday said the inflation data provided a further demonstration of the pressures that had prompted the ½ point rise in interest rates this month from 5.75 per cent to 6.25 per cent.

"We have probably seen the trough of low inflation for now," an official said, pointing out that the Treasury forecast assumed inflation would rise to 2.5 per cent by late next year.

The Central Statistical Office yesterday said the retail prices index rose by 2.6 per cent in the year to November, up from 2.4 per cent in October.

The government's targeted inflation measure, which excludes mortgage interest payments, rose by 2.3 per cent in the year to November, from 2 per cent in September and October.

The increase was boosted by unusual factors such as a sharp rise in milk prices after the recent reform of the Milk Marketing Board. But price rises also occurred in the clothing and household goods sectors which had seen severe discounting earlier in the year.

The increase in inflation surprised the City, and analysts warned that the Budget measures and recent interest rate rise could push the index higher next year. The CSO said the Budget's tax changes - including the additional measures announced by Mr Clarke to replace higher value-added tax on fuel - would add 0.79 percentage points to the annual headline inflation rate over the next few months.

Meanwhile, the underlying rate of average earnings growth edged up to 4 per cent in October, from 3.75 per cent in September. The Department of Employment said overtime and bonus

payments, rather than higher pay settlements, had led to the rise.

Nevertheless, Mr Michael Portillo, employment secretary, expressed concern. "Companies must keep a firm grip on pay if competitiveness is to be maintained, enabling the maximum number of jobs to be created," he said.

However, the rise in average earnings has yet to have an effect on UK manufacturing competitiveness, since productivity is outstripping wages growth. In the three months to October, manufacturing unit labour costs were 1.7 per cent lower than in the same period of 1993, the sharpest fall since records began in 1979.

'No plan for' broadening of value added tax

By Peter Norman, Economics Editor

Mr Kenneth Clarke, the UK chancellor, said yesterday that he did not intend to use the lower 8 per cent value added tax rate, that now applies to domestic fuel and power, to broaden the VAT base in the UK tax system.

"I have no intention of building on the lower rate", he told the cross-party Commons treasury and civil service committee.

He said he did not choose to have the lower 8 per cent VAT rate; that was forced on the government by last week's Commons defeat of its plans to lift VAT on fuel to 17.5 per cent, and he did not plan to rush back into broadening the VAT base. He had not, for example, considered levying VAT on newspapers or magazines when preparing his recent Budget.

Giving evidence on a wide range of issues, the chancellor said:

● "I hoped that following the supply side reforms of recent years, the UK economy could sustain growth at a faster annual rate than 2 per cent to 2.5 per cent without running the risks of inflation."

● "that he had acted promptly last week to plug the hole in his Budget caused by the VAT revolt because it was dangerous for a nation to borrow heavily in financial markets."

● "that political considerations had reinforced his decision last week to raise base rates to 6.25 per cent from 5.75 per cent. However, the rate rise

had been justified on economic grounds."

Mr Clarke stressed that he was pleased with the present monetary regime in which there was more openness over policy and the governor of the Bank of England played a more prominent role than previously. But in a cryptic remark, he hinted that the rate rise might be reversible if conditions warranted. It was "possibly one of the few reversible decisions I have taken", he said.

Mr Clarke was upbeat about the state of the UK economy. Britain as an industrial nation was "now quite spectacularly good" compared with 15 years ago. He cited Mr Jacques Delors, the outgoing president of the European Union commission, as having said that the UK would be only one of three EU countries to meet the economic convergence criteria of the Maastricht Treaty in 1996. The UK would meet them easily, while Germany would need "a good back and a following wind".

This meant that Britain was on course for the "ideal situation" of being able to decide if it wanted to enter the third and final stage of economic and monetary union with a single currency and European central bank.

His main aim was to keep ERM as a "permanently open option" for the UK.

He was less forthcoming about future taxation policy and refused to be trapped into naming the conditions in which he would or would not cut taxes in a future Budget.

Toyota production may be restrained

By John Griffiths

Weaker than expected new car demand in Europe means Toyota will not use the full capacity of its Burnaston plant near Derby next year, the Japanese car company said yesterday.

It is planning to produce 80,000 cars next year, instead of the full capacity of 100,000, compared with a projected 85,000 in 1994.

"However, as we have seen this year - which started strongly then slowed more recently, the market is changeable and production levels may be amended accordingly," said Mr Yukihisa Hirano, managing director of Toyota UK.

Toyota's announcement, the failure of Nissan this year to meet earlier output projections for its plant at Washington, Tyne and Wear, and relatively slow growth in output of Honda's production plant at Swindon in Wiltshire, indicate that other European car makers' fears that Europe's motorists would buy as many cars as the Japanese "transplants" cared to produce may have been overstated.

Nissan is expected to produce around 200,000 cars this year, compared with earlier forecasts of 230,000-240,000.

For 1993 it had projected output of 270,000 but at the end of that year halved production rates to bring output in line with demand, reducing 1993's total production to 245,000.

Honda, which is preparing production of a second car at 100,000 units a year capacity plant at Swindon, built 28,300 Accord models in the first nine months of this year.

Mr Hirano rejected speculation that Toyota has decided to delay output plans to double the capacity of the Burnaston facility.

"As we have said from the outset, we will monitor the market as it develops to determine when to move to phase two and 200,000 cars a year," he said.

He would not elaborate on whether Toyota would seek to achieve the higher volume with the single model it currently builds at Burnaston, the Carina E, or whether the Carina would be joined by a second model, such as the smaller Corolla.

However, he confirmed that from the middle of next year Burnaston would start building estate versions of the Carina.

These account for 12-15 per cent of the Carina's sales in Europe and are currently imported from Japan.

The company said Burnaston-built cars had now reached 80 per cent "local" European content, some six months earlier than originally planned.

Government welcomes employment data

By Philip Coggan

Mr Michael Portillo, the UK employment secretary, yesterday welcomed signs that the figures measuring employment were moving in the right direction.

Unemployment had been falling steadily since December 1992 but the figures for the workforce in employment, compiled from a survey of employers, had previously been showing declines.

Yesterday's Department of Employment figures showed that employment rose by 145,000 in the third quarter, the largest quarterly increase since 1988. This brought the measure into line with the Labour Force Survey, which produces statistics on the basis of interviews with individuals, and which has been recording steady employment increases.

The LFS, which is conducted on a slightly different timescale from the employers' survey, found an increase in

employment of 64,000 between the spring and the summer.

Mr Portillo said he felt the employers' survey followed the LFS with about a six-month lag, which mainly reflected the delays between the establishment of new businesses and the reporting, via the Inland Revenue, of job creation to the Department of Employment.

The main increase in employment was a rise of 126,000 in the services sector, according to the employers' survey, while self-employment rose by 40,000. About 52,000 of the services increase came from the banking, insurance and financial services sector.

Employment in the manufacturing sector rose by just 2,000 in the third quarter, but this gain was wiped out in October. The number of people out of work and claiming benefit fell by a seasonally adjusted 43,400 in November to 2,470,600, or 8.8 per cent of the workforce. This was the lowest total since September 1991; unemployment

has now fallen by 501,000 since its peak in December 1992. Last month, unemployment fell among men and women in every region.

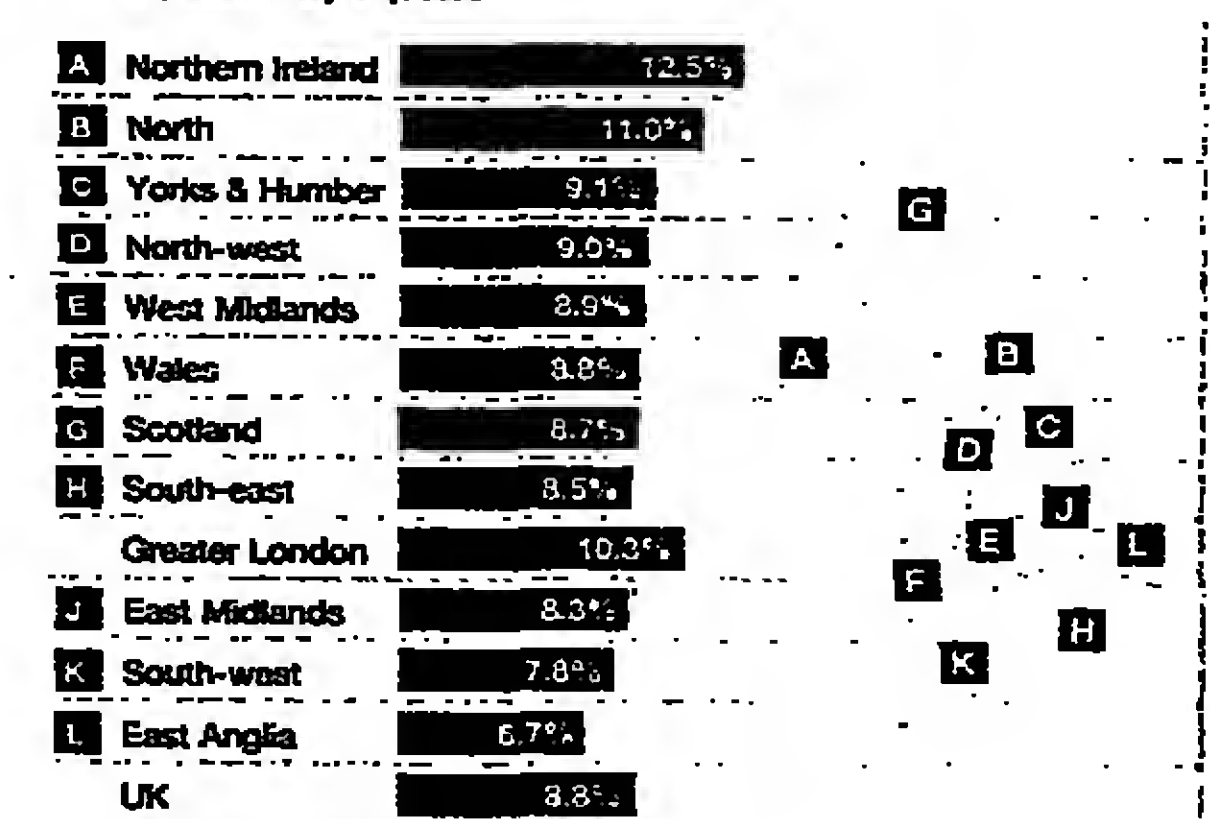
Following a revised fall of 48,400 in October (the previous estimate was 45,800), the unemployment total has now dropped by an average of 31,800 over the last six months. However, the Department of Employment still estimates the trend is for a monthly decline of 25,000.

Unadjusted, the number of unemployed people fell 32,031 to 2,423,013, or 8.6 per cent of the workforce.

The LFS shows that growth in full-time employment outstripped that of part-time jobs between the spring and the summer. In many previous quarters part-time work has predominated. The survey also finds that the number of discouraged workers - those who were not seeking work because they believed no jobs were available - dropped by 14,000

Unemployment

October, seasonally adjusted



Source: Department of Employment

between the summers of 1993 and 1994.

Meanwhile, the stock of unfilled vacancies at jobcentres rose by a seasonally adjusted 3,400 in November to

180,600, the highest level since June 1990. More people - 174,200 - were placed in jobs by employment centres than in any month since the series began in 1980.

Tory Euro-rebels in new challenge over referendum

By James Birt

The conservative party's Euro-rebels yesterday launched a new challenge to the government by setting out plans for a private member's bill to hold a referendum on the UK's future in Europe.

The bill, proposed by Mrs Teresa Gorman, the MP for Billericay, would require the government to hold a referendum on Britain's membership of the European Union before the EU's Inter-Governmental Conference in 1996.

Private member's bills have rarely found their way onto the statute book because of co-ordinated opposition to the proposed legislation from government whips.

But Mrs Gorman's bill, which could be debated within eight weeks, may create new embarrassment for Mr John Major's government amid signs that it will gain cross-party support from Euro-sceptics.

In recent weeks, Mr Major has raised speculation he will call a referendum on the next stage of European integration by refusing to rule out the possibility of holding one.

However, pro-European members of the cabinet, including Mr Kenneth Clarke, the chancellor, and Mr Michael Heseltine, the trade secretary, have reacted sceptically to the idea of a referendum, saying that the agenda of the IGC in 1996 is still undecided.

One of the nine Euro-sceptic MPs who recently lost the Tory whip after voting against the government said the bill would "flush out" the different opinions of ministers.

Mr Tom King, a former Conservative defence secretary, was yesterday appointed chairman of a cross-party parliamentary committee set up to monitor the security services.

The committee, set up under the Intelligence Services Act, establishes a measure of parliamentary control for the first time over the three security services - MI5, the domestic intelligence service, MI6, its overseas equivalent, and GCHQ, the electronic monitoring centre at Cheltenham.

The committee will scrutinise the expenditure, administration and policy of the security services, but not their operational planning or activities.

The committee, appointed by Mr John Major after consultation with Mr Tony Blair, the Labour leader, comprises five Conservatives, three Labour MPs and a Liberal Democrat.

The bill proposes a consultative referendum - which would not be binding on the government - by the end of March 1996.

Voters would be asked to endorse one of three possible outcomes: that the United Kingdom "remains in the Union, but only so long as it remains an economic organisation of member states"; that it adheres to a federal organisation with a common currency; or that it "withdraw altogether from the union."

The bill would need the backing of 100 MPs at second reading to make any political progress.

UK government moves on animal welfare legislation

By Deborah Hargreaves

Mr William Waldegrave, the agriculture minister, introduced new UK legislation yesterday to improve the welfare of live animals in transit to the continent following the failure of European Union agriculture ministers to agree controls on the trade.

The new national measures, which come into force on January 23, make it a criminal offence to breach journey plans that must accompany animals on trips longer than 15 hours.

"We cannot do nothing because Europe cannot agree. That's why we are now pressing ahead with our own measures to fill the gap," said Mr Waldegrave, after ministers abandoned plans on Tuesday to agree rules which could

be enforced across the EU. But the Royal Society for the Prevention of Cruelty to Animals said yesterday the new legislation did little to remove its opposition to the cross-channel trade. "It still leaves millions of animals in the lurch with long journey times," an official said.

The RSPCA wants the EU to introduce a maximum journey time of eight hours, but Mr Waldegrave's new legislation states only that animals should be fed and watered after 15 hours. The RSPCA's opposition to the transport of live animals has persuaded Britain's ferry companies to ban the carriage of livestock for slaughter.

The ferries said yesterday they were still studying the new legislation, but had so far found little in it to encourage

them to change their minds. "The issue is about what happens to animals on the other side of the continent and whether this can be enforced over there," said an official at P&O.

Mr Waldegrave said he had agreements from French, Dutch and Spanish authorities to provide information towards the prosecution of offenders. But the RSPCA believes it would be impossible to enforce the measures on the continent. "With no inspectors or agency to enforce it, it looks like it will be left to us to police this code," an official said.

The new rules mean that animal hauliers must file a journey plan for all trips of over 15 hours. If they fail to stick to the plan, they could face prison or fines of up to £5,000.



"Want a Nobel laureate to manage your portfolio?" "Is portfolio management an art or a science?" asks Alain List, Private Banking, UBS. "Well, actually it's a bit of both. We systematically aim at reducing risk and increasing yield. Computers eliminate large areas of ignorance. We even have a Nobel laureate on our advisers' board. But at the end of the day, it's our portfolio managers' experience and intuition that's earned us top marks."

Beyond the usual.



NEW YORK, LONDON, PARIS, LUXEMBOURG, FRANKFURT, ZURICH, GENEVA, SINGAPORE, HONG KONG, TOKYO

Politics dominates investment conference

By John Murray Brown
in Belfast

Politics was never far from delegates' minds during yesterday's Belfast International Investment Conference.

Even the walkout by Sinn Féin, the IRA's political wing, although a clear disappointment to the government, failed to overshadow proceedings.

In the end, the event attracted prominent members of parties from across Ulster's political spectrum, which could augur well for the prospects of the round table talks which it is hoped will eventually be convened on the future of the province.

The sheer buoyancy of the mood and the enthusiasm of the welcome given to the prime minister John Major and US commerce secretary Ron Brown suggest the peace process is building to a point where it is increasingly difficult for the main players, including Sinn Féin, to contemplate staying outside.

The conference comes at a vital time after long delays in forming a new Irish government which has raised questions about the nature of Sinn Féin's relationship with the new Irish coalition partners, and cast doubt over the progress on the framework document, which the two parties envisage as the basis of all-party talks on the constitu-

tional arrangements for the province.

More than anything, the conference has demonstrated Mr Major's personal commitment to maintain the momentum of the peace process. It has also served to underline the practical benefits that will flow from a durable settlement.

In outlining a plan for a jobs creation scheme, Mr Major seemed keen to counter criticism by Sinn Féin that their supporters in the deprived areas of Catholic West Belfast were being ignored by the conference.

The programme will do much to underscore the government's commitment to address the long term structural problems of the economy, widely seen as having inflamed community relations.

Attention now turns to the talks with the paramilitaries with exploratory session due to get under way with the loyalists in Belfast today. On Monday, British officials will meet with Sinn Féin for the second time, when both sides are expected to draft a more detailed agenda to govern future exchanges.

However, observers do not expect the talks to breach any of the contentious issues until at least February. Mr Major yesterday again stressed to address the issue of the IRA's large stockpile of weapons and explosives, before the other

political parties would countenance entering full all party negotiations involving paramilitary representatives.

For the future, Much will depend on the outcome of the search for a new coalition in Dublin. Last night, a new three-party coalition seemed about to be announced led by Fine Gael, a broadly conservative party, with Labour and the Democratic Left, replacing the Fianna Fáil-Labour coalition which collapsed last month over a judicial appointment scandal. Traditionally, Fine Gael has been more sympathetic than Fianna Fáil to Ulster unionists, while Downing Street is keen to see that Fianna Fáil, a vital player in Dublin's contribution to the peace process thus far should not be isolated following its move to the opposition benches.

In exchanges in Dublin's Forum for Peace and Reconciliation, last week, Sinn Féin is said to have expressed visible disapproval for Fine Gael's presentation on the problems of the province.

One concern is that Sinn Féin may feel increasingly isolated from politicians in Dublin, which may strengthen the position of hardline republicans opposed to the ceasefire.

Equally, Sinn Féin has poor relations with Democratic Left, the successors to the Official IRA, from which the Provi-



Bomb disposal officers check Belfast's much-bombed and now refurbished venue, the Europa Hotel

sional IRA split in the 1970s to pursue the armed struggle. But the recent political crisis has left so much bad feeling

between the parties that many observers believe Fianna Fáil deputies will be in no mood to cooperate with a Fine Gael-led

coalition even on issues as close to their heart as the settlement of the Northern Ireland conflict.

UK NEWS DIGEST

Post Office shows big rise in profits

Britain's Post Office yesterday reported half-yearly pre-tax profits up more than threefold on last year, and announced that there would be no early increase in postage prices.

In spite of uncertainty about the future status of the industry, Post Office pre-tax profits rose to £198m in the six months to September 25, from £58m for the same period last year.

This puts the Post Office on course to meet its government levy of £226m, taken from its post-tax profits for the full year 1994-95, without a stamp price rise. However, Mr Michael Heron, chairman, refused to rule out a price rise for the whole of 1995. The results showed a rise of 1m in the number of letters delivered a day, taking the figure to 64m.

Mr Heron continued to insist that decline was in prospect unless the government gives the Post Office greater commercial freedom to run the Royal Mail, the letter delivery division which accounts for most of the industry's turnover and profits.

The government last month backed away from its plan to privatise the Post Office, fearing that the stiffest opposition of about 10 Tory MPs would lead to defeat in the Commons. Mr Michael Heseltine, trade and industry secretary, has yet to decide the future status of the industry within the public sector.

Papers 'victory' on lottery

Britain's national newspapers went to the High Court yesterday and persuaded a judge to lift an injunction preventing publication of the name of the winner of last weekend's £27.5m (£29.35m) lottery winner. Then they decided not to publish it.

"We said we would respect the winner's anonymity on the front page. To go back on that would be sheer hypocrisy," said Mr Stuart Higgins, editor of The Sun. The paper had gone to court because Camelot, the lottery organiser, "has no legal right to tell us how to do our job", he said.

The Sun said it would decide the issue on a case by case basis. If Myra Hindley, the Moors murderer, or Prince Edward won the National Lottery, The Sun would know where its duty lay.

At The Sun's rival, the Daily Mirror, editor Mr Colin Myler also said he had no intention of publishing the winner's name. The Daily Mirror's attitude was praised by Sir John Wood, the High Court judge who heard yesterday's appeal against the injunction.

"We want to court to protect the right to print or not as opposed to being dictated to by Camelot," said Mr Myler. "What, for example, if the Queen wins the lottery?"

Move on Maxwell creditors

Creditors of Maxwell Communication Corporation could receive dividend payments from March or April next year following a legal victory by the MCC liquidators.

Liquidators of Bishopsgate Investment Management, the main Maxwell pension fund managers, were yesterday refused leave to go to the House of Lords to contest an appeal court decision that BIM did not have a prior claim to the first £285m of MCC assets.

The decision means Price Waterhouse, the MCC liquidators, hopes to return to the High Court early in the new year for rulings that will decide the mechanics of distributing the assets.

The MCC liquidators have so far recovered more than £580m from asset sales, of which £500m is thought to be available for distribution.

Power station behind schedule

Nuclear Electric, the state-owned generator, is 30 days behind schedule in its programme to start up Sizewell B in Suffolk, Britain's first pressurised water reactor nuclear power station.

Work on commissioning the £2.03bn plant is proving more complex than expected and the reactor is unlikely to start generating electricity until the end of the month.

Engineers still hope to achieve full power by the end of February in line with a commitment given to the government when the project was given the go-ahead.

All stages in commissioning are being closely monitored by the Nuclear Installations Inspectorate, the UK nuclear safety watchdog. Construction of Sizewell B began in 1987 and was completed within budget earlier this year.

Progress on plans for a £3.5bn twin reactor Sizewell C station await the outcome of the government's current nuclear review.

Synthetic fibre grant blocked

The European Commission has blocked a £750,000 government grant to Carpets International, formerly Abington Carpets, to produce synthetic fibres at Crumlin, Gwent.

The company had hoped for assistance from the Regional Development Grant Scheme. But the Commission said there was too much capacity in the sector.

A Commission statement pointed out that such cuts are a key condition of granting aid to the synthetic fibres industry under a code last updated in 1992.

Voters ready to pass verdict on troubled Tories

By Paul Cheeseright

The electors of Dudley West today will give the new Labour party of Mr Tony Blair the first indication of how successful it has been in trying to convince longstanding Conservative voters that it is the most reliable guardian of their interests.

The result of the by-election in the West Midlands constituency will indicate how deep is the loyalty of voters who turned towards the Conservatives between 1979 and 1987, when the Conservative majority increased from 1139 to 10,224.

Opinion polls during the campaign have suggested that the Conservative share of the vote could drop from 48.8 per cent, recorded at the 1992 general election, to around 20 per cent.

But Conservative and Labour officials have responded cautiously to the polls, one side anxious to keep up morale, the other to dampen wild expectation of a landslide. Both sides agree that their ability to bring out the vote, at an unfriendly time of the year for a by-election, is crucial.

The constituency is one of the more prosperous in the Midlands with owner-occupation rates in line with the leafy dormitory towns of south east England. It was 54th on Labour's list of seats necessary to win the last general election.

In the event, Dr John Blackburn, whose death in October caused the by-election, held it with a majority of 5,789. The campaign attracted the participation of more senior members of the Labour Party than senior members of the government. They played their part in the usual by-election rituals: canvassing, personal appearances in the hope of attracting television cameras and political argument by press conference.

Generally the conduct of the rituals has been well-managed. Both Conservatives and Labour claim to have spent their time arguing the national issues of the day.

But Dudley West has been pushed into the shade by, for the government, embarrassing events at Westminster - the disclosure of internal Conservative discontent, the VAT row, the Euro row, and the mini-budget.



Models courtesy of The LEGO Group

SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left.

You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand.

We know you can't give them back the things that others have taken away.

We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland



UNHCR

United Nations High Commissioner for Refugees

صكزا من الاصل

Post Office shows big rise in profits

The Post Office's profits rose by 10% in the third quarter, despite a 1% increase in the cost of electricity. The company's revenue rose by 12% to £1.1 billion, while its operating profit rose by 10% to £110 million. The company's net profit rose by 10% to £80 million. The company's revenue rose by 12% to £1.1 billion, while its operating profit rose by 10% to £110 million. The company's net profit rose by 10% to £80 million.

pers 'victory' on lottery

The House of Commons has passed a bill to give the government the right to take over the National Lottery. The bill was passed by a vote of 328 to 272. The government has said that it will use the proceeds of the lottery to fund the National Health Service and other public services.

ove on Maxwell creditor

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ower station behind school

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athletic three event blade

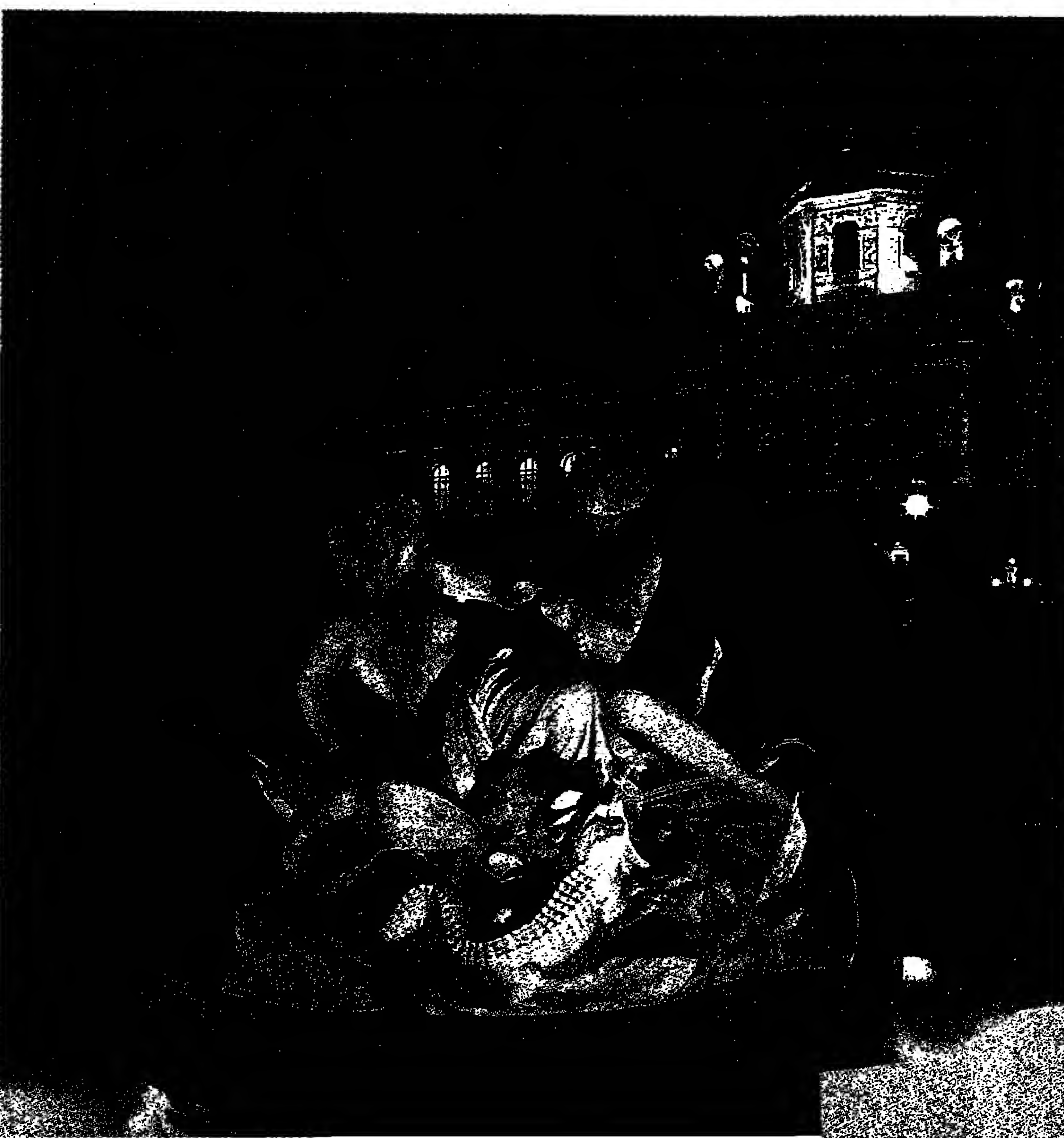
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SIEMENS NIXDORF

IT-WORLD NEWS



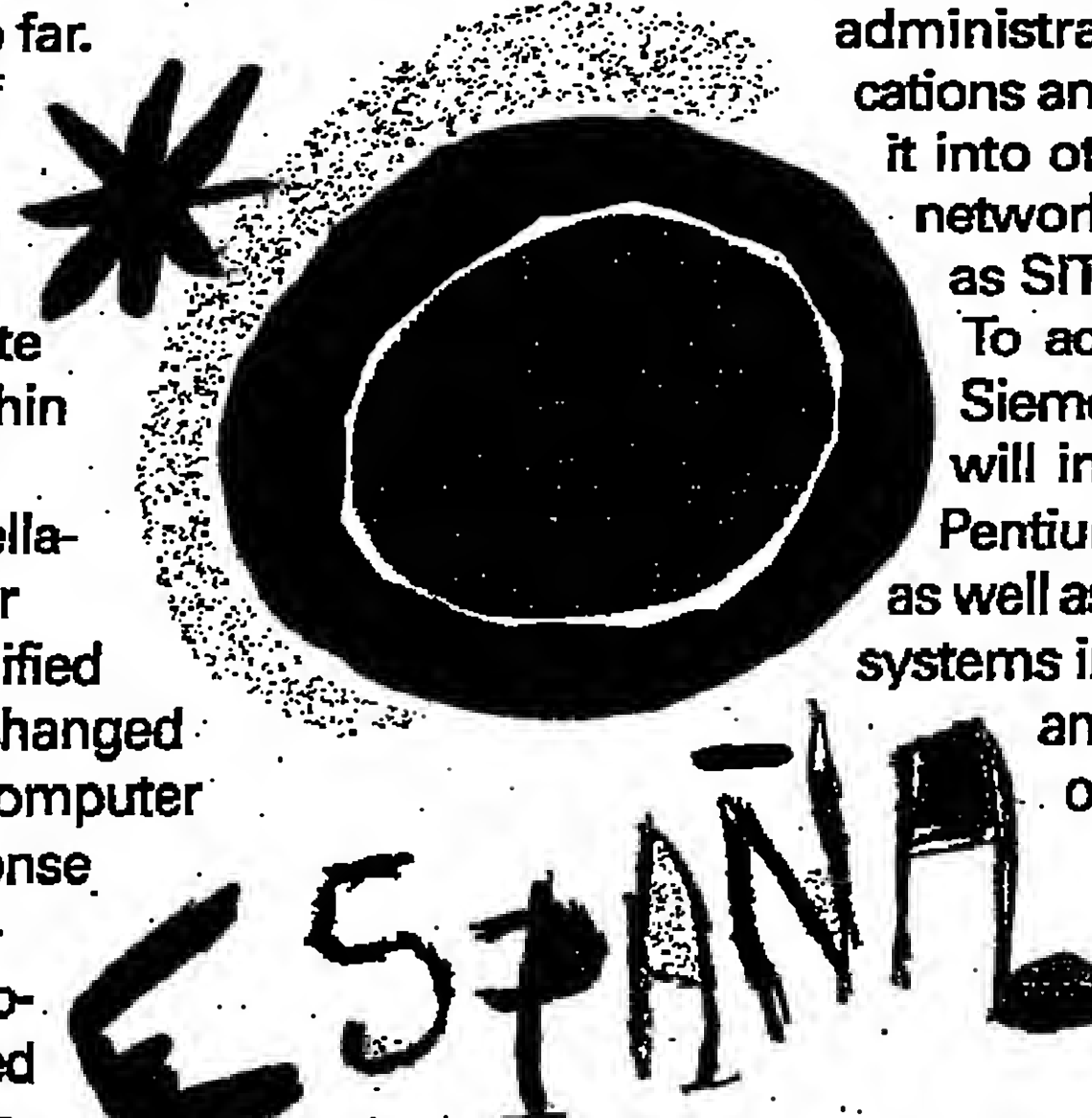
Vienna: Austria's biggest ever computer contract goes to Siemens Nixdorf.

Siemens Nixdorf has been awarded the contract for the Austrian Labour Market Service (AMS) as the single source partner and prime contractor for an extensive outsourcing project. By 1997, according to the project, 114 provincial and regional offices and 31 employment information centers nationwide will have changed over to a new client-server system and will be integrated in an online Ethernet network. At 2.1 billion schillings (around US\$200 million), this is the largest IT contract ever awarded by the Austrian Republic, and represents a major order for Siemens Nixdorf's UNIX computers – a total of 220 RM400 and RM600 high-power computers are to be installed as local servers for 5,200 PCs, 3,400 printers and fully integrated self-service terminals. With just a few keystrokes, the job seeker can access all the data in the computer system, not only details of job vacancies and training and re-training opportunities nationwide, but also background information on the economic state of the local job market or the state of the local housing market. This facility will soon cover the whole of Europe. The Siemens Nixdorf solution is open for connection to the "Eures" work placement system. Just how effectively Siemens Nixdorf solutions are working for employment authorities is demonstrated by similar facilities already operating in seven European countries, where the national average period of unemployment has decreased by two days, with commensurate savings on state unemployment benefits.



Madrid: The nationwide flight information network from Siemens Nixdorf is cleared for take-off.

Siemens Nixdorf has landed a contract with AENA (Aeropuertos Nacionales y Navegación Aérea), implementing the largest flight-safety communications system in Spain based on X.400 standards – at nine airports so far. Major expansion of the network is envisaged for next year. Airports are able to communicate with each other within seconds via E-mail. Data on flight cancellations, delays, earlier arrival times or modified flight routes are exchanged from computer to computer to allow rapid response on the ground. High-speed computers provide supersonic speed for the communication channels: nine Pentium PCs as servers for the local networks at the airports and two RM computers installed as network and back-up computers in the central AENA service points connected with all airports. Efficient, fast and easy to operate with Windows – these were the features that convinced AENA. It is planned to extend the solution by additional commercial and administrative applications and to integrate it into other airport networks such as SITA and AFTN. To achieve this, Siemens Nixdorf will install new Pentium computers as well as 17 RM400 systems in the second and third phases of the venture.



Brussels: X-Fire-CS on permanent emergency assignment for the Belgian Ministry of Internal Affairs.

Fast, reliable and compatible – Siemens Nixdorf's new open systems policy has convinced the Belgian Ministry of Internal Affairs. To enhance the exchange of information via the "National Information Network for Fire and Rescue Services" (RINSIS), the Ministry placed an order for RM computer technology on an open UNIX system basis. In future the system will link the Government's coordination center with 450 workstations at regional and local emergency call reception points, fire services, and civil defence and rescue organizations throughout Belgium – nationally via Bemilcom, the Belgian military network, via X.25, and locally via Ethernet. With the combined power from RM computers and workstations and the X-Fire-CS solution intervention management and control system, when an emergency occurs, RINSIS can be used to immediately activate the required countermeasures, and for total coordination of emergency measures on the spot. What sort of emergency is involved? Fire, flood, road accident or chemical spillage? Are there casualties? What is the best strategy to deal with the disaster and rescue and shelter the victims? All these questions can be quickly clarified with X-Fire-CS, ensuring that the right emergency resources arrive at the scene of the event, fully informed and with the right equipment. RM computers form the cornerstone of the network. They provide all the networked workstations with all the required data – quickly, and extremely reliably, thanks to special fail-safe facilities. They ensure that, with RINSIS, the data processing operation runs flawlessly and without panic.

SIEMENS NIXDORF

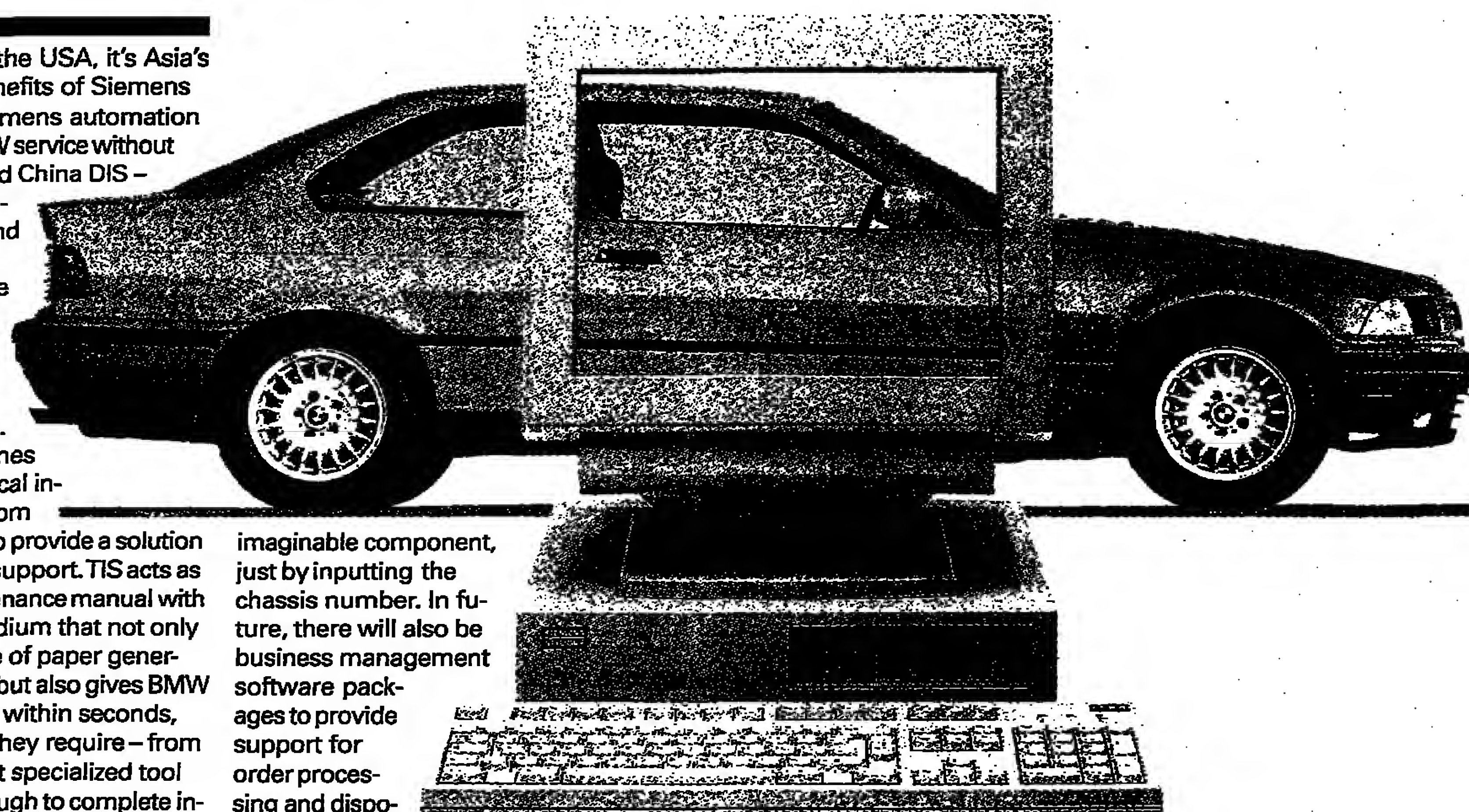
Munich: Siemens Nixdorf makes service for BMW customers just a matter of a quick pit stop.

After Europe and the USA, it's Asia's turn to get the benefits of Siemens Nixdorf IT and Siemens automation technology for BMW service without delays. In Japan and China DIS – the Siemens Automation diagnosis and information system to identify possible problem areas, in conjunction with onboard diagnosis in each BMW – is also being tested.

This system combines with TIS, the technical information system from Siemens Nixdorf, to provide a solution for efficient service support. TIS acts as an electronic maintenance manual with a CD-ROM data medium that not only reduces the volume of paper generated to a minimum, but also gives BMW service technicians, within seconds, all the information they require – from details of the correct specialized tool to be used right through to complete instructions on repair and installation. The two systems can be integrated into a single comprehensive retailer information system – with other Siemens Nixdorf components such as the Electronic Parts Catalog (EPC) with data stored and ready for queries on every

imaginable component, just by inputting the chassis number. In future, there will also be business management software packages to provide support for order processing and disposition. The introduction of this UNIX solution in Japan and China will mean that, by the end of 1994, there will be around 2,500 DIS, TIS and EPC systems in operation worldwide. So that in more than 100 countries the magic formula

for rapid BMW customer service will be: integrated information and automation technology from Siemens and Siemens Nixdorf.



London: British Ministry of Agriculture opts for RM computers and no longer stands alone.

The British Ministry of Agriculture, Fisheries and Food (MAFF) has adopted RM computers as the center and cornerstone of an all-new client-server architecture, doing away with its former island solution. Under its multi-million major contract with MAFF, Siemens Nixdorf has linked previously isolated hardware and software systems from different manufacturers and networked these with 4,000 Siemens Nixdorf PCs and 40 RM600 UNIX servers, to create a state-of-the-art multivendor environment with a client-server architecture incorporating the best systems from Siemens Nixdorf and other suppliers. From today's 4,000 workstations at Head Office and in the regions, the solution is to be progressively expanded connecting MAFF with all its district offices. Communications run via a wide area network (WAN), accessible to all computers via open X.400 and X.500 interfaces. The network can be used, for example, to send E-mail messages from Head Office to remote locations, thanks to a user interface, which provides a standard presentation for all the different programs, from word processing through to document production and management. The combined power of these computers,

led by the RM systems satisfies MAFF's current data requirements, in relation to agricultural support in line with EC policies.

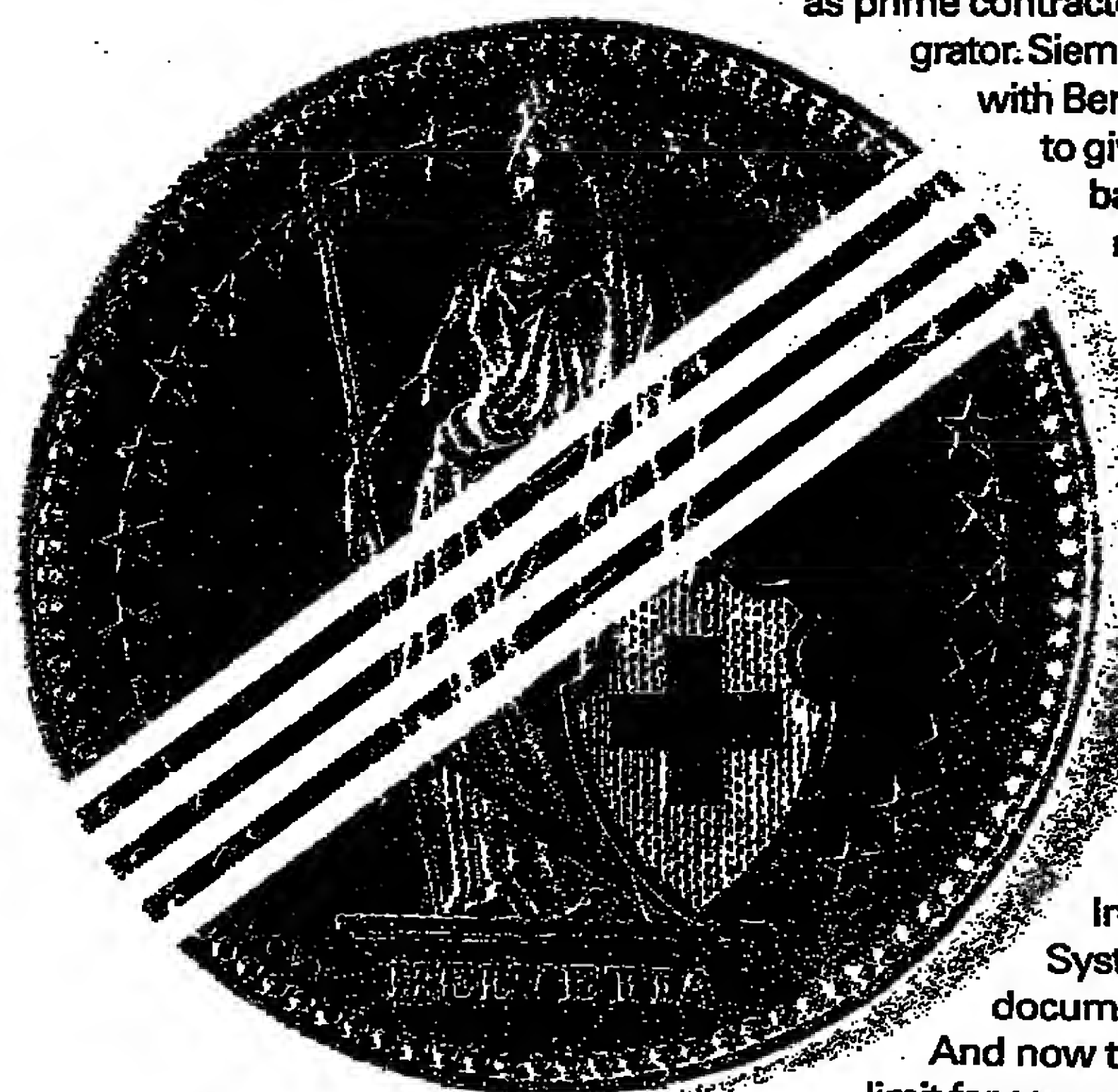


Basel: No more speed limits for payment transactions at the Swiss Bank Corporation.

Payment transactions were grinding to a halt because of the millions of documents involved – transfer orders, cheques, direct debit orders – in spite of home banking, self service terminals and other alternative routes. The Swiss Banking Corporation (SBC), the third largest financial institution in Switzerland, decided it was time to tackle the problem – with a state-of-the-art solution from Siemens Nixdorf as prime contractor and system integrator. Siemens Nixdorf worked

with Bernard Schifer GmbH to give SBC a document-based automatic payment transaction system, interbank and in dealings with the Post Office. Siemens Nixdorf installed, integrated and networked RM600 computers, PCs, scanners and form readers for the state-of-the-art Open Imaging Processing System (OIPS) – digital document processing.

And now there's no speed limit for payment transactions – the documents are scanned and digitalized using the OCR system, and the data is forwarded to the UNIX computers for processing and archiving. The information can be called up from each workstation in the client-server architecture, and further processed by special programs, with total reliability according to the "zero error" principle. The result? Efficiency gains of 50% and investment protection into the future, thanks to the flexible and open-ended nature of the solution. Less paper, less input in processing and archiving documents – that's how the Open Imaging Processing System from Siemens Nixdorf helps the Swiss Bank Corporation to enhance its payment transaction processing operations.



Bonn: Teleko

Fürth: Quelle the European

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Bonn: Telekom now communicating with Siemens Nixdorf "OfficeWorld".

Now that Telekom has been reorganized as a private company, its office organization is also being completely restructured. Paper mountains and cumbersome card indexes will soon be a thing of the past. The trend is towards the electronic desk. Soon everything will be handled from the PC: preparing texts, processing forms, filing documents, sending faxes, using electronic mail. All this is made possible because of the multi-functional office communications software OCIS-PC, which Siemens Nixdorf has tailored to suit the individual needs of the postal corporation as part of the TIBIS project (Telekom Integrating Office Information System). In a number of pilot phases, OCIS-PC has proven itself superior to any rival product on the market. OCIS-PC allows all

client PCs at the 176 Telekom sites to access the central services of currently just under 180 RM600 servers. As database and applications servers using such applications as centralized filing, electronic mail and address management, the RM systems are continuously on call for every PC. To enhance inter-departmental communication from PC to PC and from PC to RM server, Telekom is also considering introducing WorkParty, the workgroup solution for comprehensive workflow management

right across the organization. Like OCIS-PC and other Telekom programs, WorkParty runs under ComfoDesk, the standard user interface. By the year 2000, more than 100,000 workstations at 176 sites are to be equipped with OCIS-PC and networked. When it has been extended with innovative applications such as computer-assisted telephone calls, and management information and workflow monitoring systems, Siemens Nixdorf's OfficeWorld solution will be not only one of the biggest but also one of the most advanced in the world.

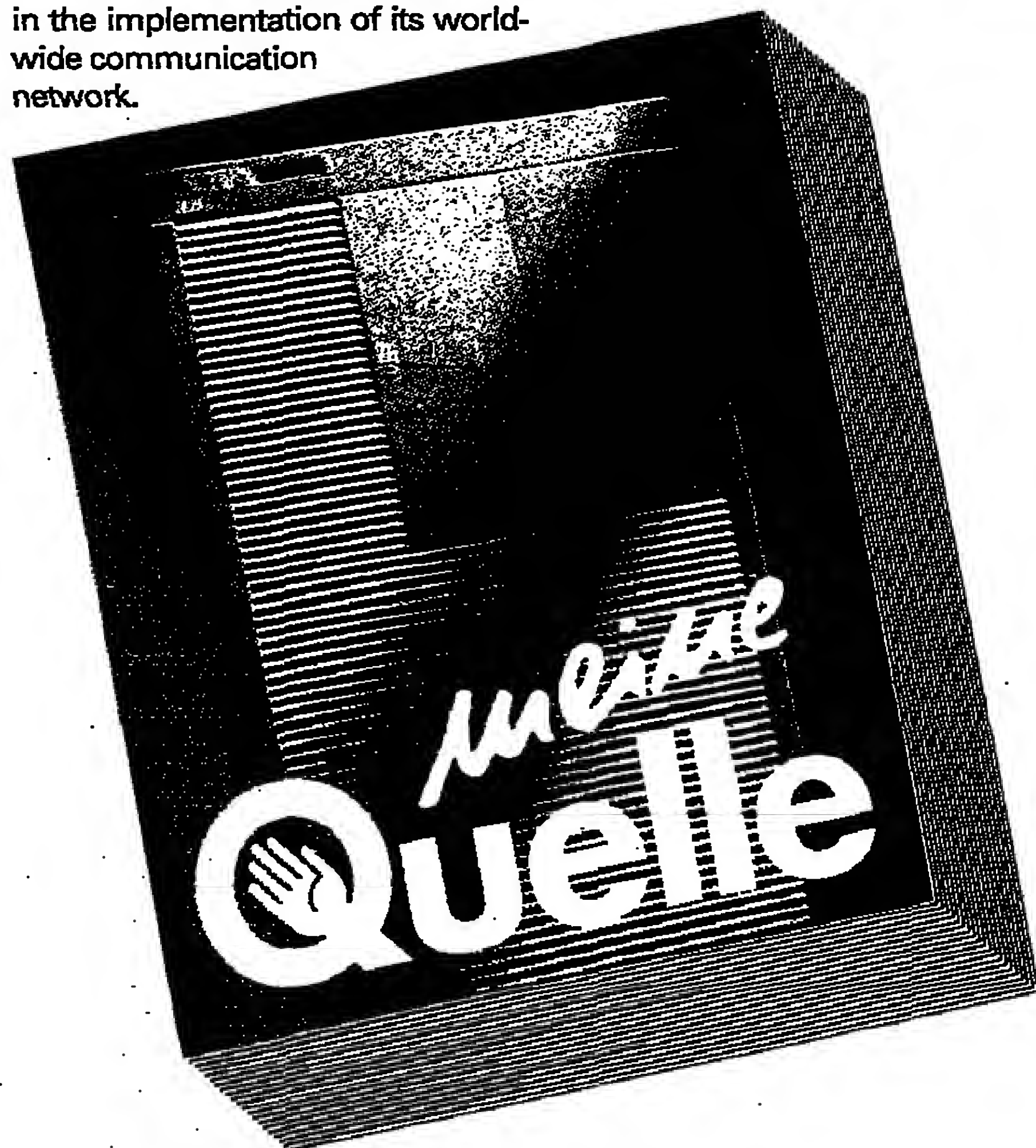
Basel: No more speed limits for payment transactions at the Swiss Bank Corporation.

Payment transactions were given a boost by the introduction of the new system. The transfer of funds between different banks and branches of the Swiss Bank Corporation is now possible within seconds. This is a major step forward for the bank's customers, who can now rely on a fast and secure service. The new system also allows for a more efficient handling of payments, which is a significant improvement over the old system. The Swiss Bank Corporation is proud to announce this achievement and looks forward to continuing to provide the highest quality of service to its customers.

Fürth: Quelle has ordered the European UNIX best seller.

The biggest European mail-order company has discovered the ideal source for global communication: Quelle is now doing business with the largest European computer company, with the aim of implementing MAC, the international "Merchandising and Communication" network. What's the reason behind this decision? Quelle imports approx. 45% of its 55,000-item product range from foreign countries. There are 27 purchasing agencies from Portugal to Japan, from China to Indonesia, and all of them have to be in touch with the headquarters in Fürth, communicating, consulting on decision-making and receiving instructions. The aim of MAC is to reduce communication costs through modern data transfer and to harmonize all merchandising procedures worldwide. The intention is also to create a standard management tool by integrating all purchasing agencies into a global procurement system. To achieve this goal, the MAC network has been undergoing constant improvement and expansion since 1992 - from document processing to electronic mail transfer. All information, ranging from offers to order confirmations, can be sent to each purchasing agency. There, it is reconciled and harmonized with the main office in Fürth at the push of a button via the international infonet. Using the MAC network, Quelle can also distribute faxes

directly from the UNIX system - without the need for special hardware such as fax cards. An example shows how this can reduce costs: a fax query from the Fürth headquarters to a client in Hongkong is first sent to the local purchasing agency - saving costs by using the X.25 computer network - and from there via the telephone system directly to the client at the local calling rate. For Quelle, the use of Siemens Nixdorf's global marketing and service network marks a major step ahead in the implementation of its worldwide communication network.



Memmingen: Metzeler Schaum gears up for lean management with R/3 LIVE.

Extreme pressure on costs and prices, customer orders for smaller and smaller quantities, with increasingly rigorous quality requirements in ever shorter delivery times - these are the challenges faced by Metzeler Schaum, along with many other companies. Metzeler is restructuring its operation according to the lean management principle, to make the company faster and more flexible, and to increase profitability. This inevitably demanded new EDP systems with greater flexibility as the backbone of a more efficient organizational structure. And it was Siemens Nixdorf that got the contract, to implement the R/3 LIVE concept. This was because the R/3 LIVE concept enables Metzeler to meet another of its requirements - long-term cooperation with a reliable partner. The goal at the company's plant in Memmingen, which manufactures moulded and block foam-rubber, for vehicles and

furniture, for example, was to progressively replace the old system with a flexible client-server architecture and a fast network. Standard software specifically designed for medium-sized businesses was installed, meeting at least 80% of all requirements and providing easy and convenient data query facilities. EDP and specialized staff from Metzeler worked in close cooperation with Siemens Nixdorf specialists. The central priority was to redesign the company's business processes, focusing mainly on core business. The result is a powerful, flexible systems architecture consisting of a host holding all Metzeler's customer data, an RM600 computer acting as the server for the R/3 modules - accounting, stock management, sales and distribution, PPC and human resources - and Siemens Nixdorf PCs, taking office communications right into the workplace. The old system is scheduled to finally shut down at the end of 1995.

SIEMENS NIXDORF

Rotterdam: Thyssen De Reus brings COMET into the open environment

Thyssen De Reus B.V. (Netherlands), an international company which also has factories in Germany, England and Belgium develops, produces, installs and services elevators. Besides the manufacture of elevators for personnel and special elevators, it specializes in the manufacture of elevators and stairlifts for disabled and elderly people. Thyssen De Reus has committed itself to the latest distributed information processing via client-server technology for development. Siemens Nixdorf was commissioned to make the progressive transition from the old system to the new, by porting the COMET software library to an RM600 UNIX system, complete with all modules. This was the ideal transition solution – the investment in COMET software is protected, until the final transition to the latest client-server software is completed. In the meantime, Thyssen De Reus staff can continue to

work on the tried and tested COMET system they know so well. But it was never this efficient. The addition of RM power and the processing speed of the UNIX operation system means that the entire order processing operation is now considerably more efficient. The RM600 plays a very important role in the future automation network of Thyssen De Reus. To ensure the network can grow and expand, Thyssen De Reus Netherlands has complemented it with the service power and training of Siemens Nixdorf.



Johannesburg: Allianz uses RM power to enter the world of UNIX.

For Allianz South Africa, an alliance with Europe's No. 1 in UNIX multiuser systems was its best insurance policy for entry into the open systems environment. The insurance giant was planning to invest in new UNIX-based applications software, and was looking for the best hardware platform. It compared products from a range of manufacturers before arriving at the right solution: a multiprocessor RM600 was to replace the previous system based on proprietary computer architecture. The Siemens Nixdorf UNIX system is on the network with all the PCs. The result? A fast client-server link, connecting all Allianz departments, with all the advantages of an open and totally expandable system. From today's 250 concurrent workstations, with comprehensive file, print, application and communications services provided by the RM600, the system capacity can

be increased to several thousand workstations. To do this, Allianz merely has to add memory or processor to arrive at the next RM computer category. The operating system is the base for new UNIX applications UniVerse and InsSure from software produced BCS, for all its core business. Allianz is also insured against the need for further staff training in the future, since Siemens Nixdorf has already turned Allianz employees into experts in working with open systems. And just in case a problem does arise, the Siemens Nixdorf service package also includes ongoing support, with Tele-service, for example, providing problem solutions between one computer and another. Allianz Manager Richard Roos is very happy with the way things have gone. "With RM600 and Siemens Nixdorf as our partner, our transition to the world of open systems has been extremely successful".

Bocholt: BEW exploits new sources of energy – from R/3 LIVE to SICAD.

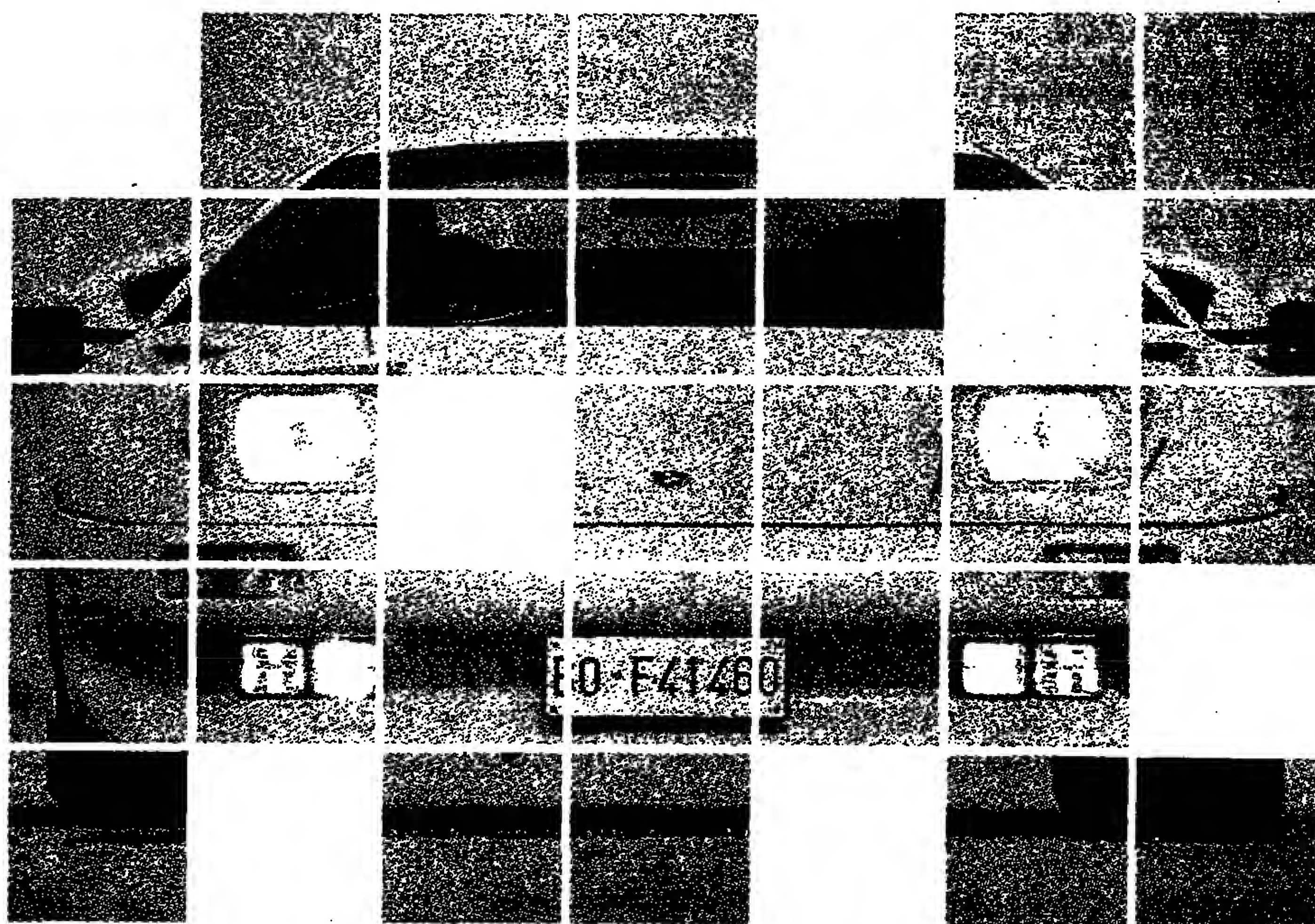
Siemens Nixdorf is putting energy into a completely new IT organization for BEW; the Bocholt power and water supply company – a project which must be completed by 1998. With 70,000 subscribers, BEW is the largest energy supplier in West Münsterland

in terms of hardware and software. The solution consists of a range of software packages, such as R/3 LIVE, the complete business management solution custom-made by Siemens Nixdorf for the power industry's specific requirements – from order entry to accounting. In addition, SICAD and



(Germany). A BS2000-client for many years, BEW now plans to install state-of-the-art standard applications and move over to an open client-server architecture. This is a very ambitious project requiring all the expertise of Siemens Nixdorf as a system integrator and developer of sector-specific applications for the power industry. The challenge is to combine RISC multiuser systems, workstations and PCs into a sophisticated client-server environment for distributed processing,

SINCAL, Siemens Nixdorf's software applications for the power industry, support BEW with sewer documentation, calculations, analysis and planning functions for networks. 1997 will mark the arrival of the OCIS office solution, turning workstations into electronic desks, and the ARCIS archive system, which can reduce mountains of files to CD format. Once the project is completed in 1998, BEW will have in place its IT organization for the 21st century.



Vienna: Magna, component supplier for the car industry, gives the green light for RM investments.

The Canadian car parts supplier Magna gives priority to new RM computers: five RM600 UNIX systems are to replace Quattro computers for COMET data processing. One computer has been installed at each of the European Magna branches in Weiz in Austria, Heiligenstadt, Prague, and two at the Salzgitter branch. Together with 120 PCs and 40 terminals, they act as a boost to the COMET client-server operation, from financial accounting and wages and salaries, to time management. Also integrated in the solution is special trade software with the FORS supplier package for all tasks from order entry to statistics – with data communication links to the automotive industry available for order processing. Thanks to CROSS BASIC, Magna can continue to rely on COMET. CROSS BASIC is the

migration tool that facilitates the seamless transfer of the business software library from legacy to open systems – without interruptions, restrictions or waiting-time for the user. At the same time, productivity is increased by as much as 20%, thanks to the latest UNIX computer technology. Today, for the largest independent supplier to the car industry, it's business as usual with COMET. And without a hitch. But thanks to RM, the operation is faster and more efficient, with unlimited power and connectivity.

For further information, please contact:
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D-81739 München
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Charities Investment and Finance

Thursday December 15 1994

As smaller charities follow large ones in seeking professional financial advice, all wonder how much they may lose as a result of the National Lottery

Sector seeks new sources of income

One of the less noticed accompaniments to the frenzy leading up to the last month's launch of the National Lottery was a complaint to the Advertising Standards Authority by the Institute of Charity Fundraising Managers.

The institute objected to the extent to which advertisements promoting the lottery had linked the purchase of tickets with notions of doing charitable good. "Every time you play the National Lottery, someone else gets a better chance," they read.

Charity fundraisers fear that the public, induced by the possibility, however remote, of winning a fortune, will buy lottery tickets in preference to alternative forms of charitable support. Yet when prizes, tax, profits and allocations to other causes are accounted for, charities will receive only 5.6p for every £1 lottery ticket purchased.

Even so, the sums raised for charity will be substantial – an estimated £100m in the first year, perhaps rising eventually to three times this level. Unfortunately, however, estimates of possible losses commissioned by the voluntary sector point to broadly similar figures of between £190m and £270m a year.

Finance directors of charities will be watching anxiously for signs of the lottery reducing their income. Even if fears about its impact prove to have been exaggerated, however, it is clear that the lottery will be no substitute for charities pursuing sound, efficient investment management and fund-raising policies.

The stimulus of recent changes in charity law, as well as pressure for the best possible return on investments, is encouraging a growing number of smaller charities to join big ones in

seeking professional investment advice.

Although small by pension-fund standards, the charities sector is a well established specialist activity for fund managers. A number of the biggest operators have several decades' experience of handling charity assets, and in some cases now have approaching £20m of charity funds under management. Most have teams of charity specialists, and often offer facilities such as telephone helplines, which can make investment issues less intimidating for inexperienced trustees.

Charities can, depending on the size of their investments, choose between common investment funds or individual portfolio management. Big London investment managers are likely to seek minimum investments of £1m-£2m to justify individual management, but are willing to accept charity accounts as small as £1,000 for common investment funds.

About £20m is currently held in common investment funds, and this form of investment is being stimulated by a phased

process under which the official custodian, a public official, is returning to smaller charities money that had been held on their behalf.

Fund managers remain concerned about the restrictive impact of the 1961 Trustee Investments Act, under which charities must maintain a 50-50 split between wider-range investments in equities and narrower-range gilts. Earlier this year, the government introduced some changes, largely to extend opportunities for investment in Europe, but it did not relax the 50-50 requirement.

Ministers have rejected a call from a government-appointed task force on charity deregulation to abolish the requirement. The Treasury is, however, currently reviewing the position. As an alternative to scrapping the 50-50 rule, the task force proposed a revised division, enabling charities to invest up to 90 per cent of their funds in the wider-range category. This is supported by Mr Martyn Bensley, head of the charities division at Fleming Investment Management. "The government could

change the 50-50 division quickly by Order in Council, and should do so," he says. "There are other questions, like definitions of appropriate investments, that could then be considered over a longer period. If a charity had invested £2m on a 50-50 split when the act was introduced in 1961, its wider-range £1m would have been worth £15m in absolute terms by the end of last year, and its narrower range £706,000. In real terms, the wider range would be worth £1.4m and the narrower £65,000. That seems to make the case for a 90 per cent split in favour of the wider range."

Mr Bensley and some of his fellow fund managers would like the Charity Commission, still largely occupied with matters of charity law and accounting, to give more attention to investment issues. He has proposed the establishment of a panel of practitioners to advise the commission on investment questions.

Questions about charity investment lock into a wider debate about the financing of Britain's voluntary sector and, more broadly, its future. Financial support from individual and corporate donors has remained generally flat for several years. Public funding, on which some charities rely for much of their income, is tight, and the future holds fresh uncertainties. The Scottish Office, for example, has turned down proposals that new councils be required to retain existing levels of voluntary-sector funding when local government in



Scotland is reorganised.

Last month's Budget brought no relief on the issue of unrecoverable VAT paid by charities, although Mr Mike Fountain, partner in charge of VAT at Coopers & Lybrand, chartered accountants, says that, because charities face a more complex VAT regime than the average business, some pay the tax unnecessarily on items such as building purchases, rent, equipment for research and advertising. Given the difficulties,

therefore, in stimulating big increases in traditional sources of income, the voluntary sector is beginning to look to alternatives.

A local investment fund was launched last week by Business in the Community with £2m from the private sector, including £500,000 from National Westminster Bank, and a £1m grant from the Department of the Environment. The fund will provide loans of between £25,000 and £250,000 to launch

community enterprises, helping voluntary organisations to overcome their frequent difficulties in raising loans on the conventional financial markets. Elaborations of this idea, including a fully fledged charity bank, are emerging from work on the future of charities being undertaken by Demos, the think-tank.

Demos's work is part of a flurry of examination about to burst upon charities. The National Council for Voluntary

Organisations is setting up a Commission on the Voluntary Sector, to stimulate thinking about future priorities. The Central Statistical Office has commissioned a survey of the sector's sources of funding, expenditure and assets. A study of the financial governance of charities is about to begin, financed by the Charities Aid Foundation, the Chartered Institute of Management Accountants and the Institute of Chartered Accountants in England and Wales.

So, during the next two years, there will at least be a flow of new source material to fuel the debate about the future of the voluntary sector. It is a debate about absolute fundamentals. Changes in welfare service provision and government funding may be pushing some big charities to the point where they will look more like NHS trust hospitals, local-authority social services departments or private-sector residential care companies than the conventional public image of voluntary organisations.

If this happens, it will leave a growing amount of traditional, campaigning charitable slack to be taken up at local level. But small, local voluntary organisations tend to face greater financial problems than their bigger counterparts, particularly when it comes to meeting core costs – donors prefer supporting specific programmes to paying electricity bills. As a result, staff of under-resourced smaller organisations often spend as much time fundraising in order to survive as on providing services.

Charity's share of the National Lottery proceeds might be better spent on tackling the sector's infrastructure problems – for example, by financing top-quality management and staff training which would be available to the sector as a whole – rather than simply generating another lottery among 700,000 voluntary organisations that will be scrambling for a share of the prize.

ALSO IN THIS 4-PAGE SURVEY

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- ☐ Fundraising: income from legacies has fallen.
- ☐ Telephone fundraisers: a new code of conduct.
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CHARITIES INVESTMENT AND FINANCE II

Investment management: Bethan Hutton on routes to market exposure

Capital growth matters, too

Finding the right home for one's money is a difficult enough process for the average individual, but it is doubly nerve-racking for charity trustees who are responsible for the proper management of other people's money.

Putting it safely on deposit at the bank may rest easiest on a trustee's mind, but more charities are realising that in fact investments further along the risk scale can be the most responsible choice, to provide some capital growth as well as income.

Once a decision has been made that at least some of a charity's funds need to be invested in stocks and shares, the next choice is between collective funds, such as unit trusts or specialised common investment funds (CIFS) for charities, and segregated management, where fund managers construct an individual portfolio of investments to meet a charity's specific needs.

The choice may be dictated by the size of funds available. A charity with less than £50,000 will not be able to afford the personal touch of segregated management, while large national charities with £10m or more to their names will be welcomed by any segregated fund manager. Between those extremes, either option may be possible, if you research the market thoroughly.

The big-name London man-

agers tend to steer any charity with less than £2m towards collective investment vehicles, as their fee levels make segregated management of smaller amounts uneconomical. But charities with more modest funds to look after do have an alternative.

Some of the medium-sized stockbrokers and fund managers, particularly outside London, accept much smaller funds for segregated management at fees comparable with the charges on collective funds. This may be an appropriate choice if a charity has specific investment needs, such as ethical constraints or per-

vide overseas exposure, as direct investment would be too expensive with small amounts - but the UK portfolio will usually consist of direct shareholdings.

If collective funds seem like a more appropriate solution, then charities can choose from a wide range of unit trusts, or a smaller number of common investment funds designed specifically for charities.

According to the WM Company, which produces comparative performance statistics for charity funds, there are currently only nine equity-based common investment funds and nine fixed-interest funds on the

can offer them are attracting steady streams of new money.

One important factor in the growing demand for CIFS is the steady process of divestment being carried out by the official custodian for charities. Small charities whose assets were managed by the official custodian are gradually having their money returned to them, and are having to find other homes for it. Most have only modest sums to deal with, so the most obvious choice is a CIFS, particularly if they are constrained by the Trustee Investment Act.

The choice of manager - whether you opt for the collective or segregated route - is wide, from the famous City names to smaller regional or specialist firms. Even among managers of similar size and reputation, there can be considerable differences in investment approach and charging structure. So how should a charity go about finding the right manager for its particular needs?

Michael Rimmer, of Schroders, says: "Historically, a lot of introductions have been effected by word of mouth. The charity world is still comparatively small and self-contained - trustees talk to one another." This is particularly the case with medium-sized and smaller charities.

However, a word-of-mouth recommendation does not

There is a wide range of unit trusts, and a smaller number of common investment funds designed specifically for charities

haps a temporary need for higher-than-usual income from its assets.

Manchester-based stockbroker Henry Cooke, Lumsden, for example, offers charities a full individual portfolio management service with no minimum investment amount, though the minimum fee of £1,500 a year would deter any fund with less than about £100,000. The standard annual charge is an all-inclusive 0.7 per cent.

Most managers still use collective funds for part of the portfolio - for example, to pro-

market. Those not shown in the table are funds launched within the past year by Foreign & Colonial and Kleinwort Benson, which do not yet have a long enough performance record to be included.

Shona McLeod, of WM Company, says more management groups would have launched common investment funds by now, if it were not for the considerable bureaucratic obstacles which have to be overcome to set up a fund. But demand for CIFS is growing fast, so managers who

Common investment fund performance, as at October 31, 1994

Income units									
Fund name	Investment manager	Last 5 years % pa	Last 3 years % pa	Last 2 years % pa	Last 12 months % pa	Last 6 months % pa	Current yield % as at 31/10/94	Fund size at 31/10/94 £m	Inception date
EQUITY-BASED FUNDS									
CAF Balanced Growth Fund	Cazenove	7.9	7.7	8.9	-6.8	-5.0	5.8	45.1	Oct 89
Charifund	M&G	3.7	6.7	13.6	-4.4	-4.7	3.8	493.0	Mar 89
Charifund	Mercury	6.2	6.3	3.7	-2.6	-3.9	3.6	177.5	Dec 89
Charity Equity Fund	Schroders	-	11.7	-5.1	-5.4	-5.4	4.7	44.8	Mar 90
CIF Income	CCLA	5.3	6.5	8.4	-4.4	-2.4	3.5	522.9	Jan 91
Flamingo UK Equity Fund	Flamingo	-	-	7.0	-5.5	-6.9	3.5	13.4	Jul 92
UK Growth & Income Fund	Baring	-	-	-6.8	-7.3	-7.4	3.2	38.7	Oct 92
GILT & FIXED-INTEREST FUNDS									
CAF Income Fund	Cazenove	2.6	1.1	-2.4	-15.2	-8.0	6.8	40.7	Oct 89
Charifund	M&G	1.1	-0.1	-3.2	-13.0	-5.6	9.2	53.2	Mar 89
Charifund	Mercury	-0.4	-1.1	-4.0	-14.0	-5.8	7.8	178.3	Dec 89
Charity Fixed Interest Fund	Schroders	-	-	-2.6	-12.0	-5.2	9.7	37.5	Mar 90
CIF Charities Fixed Interest Shares	CCLA	-	1.2	-1.8	-11.7	-5.2	8.2	5.2	Jul 92
Flamingo Bond Fund	Flamingo	-	-	-3.6	-12.8	-6.7	7.4	13.9	Oct 92
Income Plus Fund	Baring	-	-	-2.0	-12.0	-8.5	7.4	13.9	Oct 92

Capital-only returns (excluding income). Long-term returns are expressed as return per annum.

Accumulation units									
Fund name	Investment manager	Last 5 years % pa	Last 3 years % pa	Last 2 years % pa	Last 12 months % pa	Last 6 months % pa	Current yield % as at 31/10/94	Fund size at 31/10/94 £m	Inception date
EQUITY-BASED FUNDS									
CAF Income Fund	M&G	11.6	14.2	20.7	-1.4	-2.0	5.6	493.0	Mar 89
Charifund	Mercury	11.0	11.0	14.3	1.0	-2.5	3.8	177.5	Dec 89
Charifund	Schroders	-	-	15.8	-1.4	-3.8	3.6	44.8	Mar 90
CIF Accumulation	CCLA	10.3	11.8	14.6	-0.1	-0.1	4.1	522.9	Jan 91
FT-SEA All-Share Index	-	12.3	12.1	15.1	2.0	-0.8	-	-	-
GILT & FIXED-INTEREST FUNDS									
CAF Income Fund	M&G	11.6	10.3	8.5	-4.3	-1.9	9.2	53.2	Mar 89
Charifund	Mercury	8.8	8.6	5.1	-4.0	-1.5	7.8	178.3	Dec 89
Charity Fixed Interest Fund	Schroders	-	-	-	-4.4	-1.1	9.7	37.5	Mar 90
CIF Charities Fixed Interest Shares	CCLA	-	11.1	7.7	-3.5	-0.5	8.2	5.2	Jul 92
Flamingo Government All Stocks	-	11.4	10.2	6.4	-2.5	-0.3	-	-	-

All prices are based on offer to the public. Values are given in pence. *This fund is not a common investment fund but an exempt unit trust. †This fund invests in UK equities only.

Source: The WM Group

Norma Cohen discusses the changes to the Trustee Investments Act

'Distorted' returns criticised

The Trustee Investments Act of 1961 was, by all accounts, drafted with the best of intentions.

Trustees of charities were to ensure that donations were invested prudently, and that scarce assets were not wasted on high-risk ventures, or used to line the pockets of those who managed the money.

But now, charitable organisations say, recent modifications to the act simply do not go far enough. The act is having the unfortunate effect of pushing charitable investment into relatively lower yielding securities, depriving them of badly needed investment returns at a time of shrinking donations.

Moreover, it encourages certain distortions in investment which a "prudent man" would never choose of his own accord.

As a result, there is growing pressure from charities and those who invest on their behalf to alter the Trustee Investments Act so that funds may be managed in a more sensible fashion.

In 1961, the terms of the act called for those who managed

charity assets to place 50 per cent of funds into "narrow" investments and the remainder into "wider assets". Narrow assets meant government stocks and cash, while wider assets meant certain UK equities. One criterion for equity investment specified that charities could only buy shares which had paid dividends for at least the five previous years.

Mr Martyn Bensley, head of Fleming Investment Management's charity division, notes that the criteria have served charities badly. A £2m fund invested in 1961 would have earned £14m on the equities portion and just £700,000 on the 50 per cent of assets invested narrowly, by the end of last year.

In 1982, amendments to the Charities Act brought some improvements. The category of narrower investments was broadened to include government bonds of European Union member states and unit trusts which invest in gilts.

Meanwhile, the category of wider investments was broadened to include the shares of companies based in the EU. Investment in companies out-

side the EU can only be made through recognised unit trusts. Mr Bensley points out that even this broadening of definitions distorts investment. "As a charity, you still cannot invest directly in shares of the US or of Japan, although you can invest directly into Greece or Iceland." He describes the effect of the rules as "crackers, just crackers."

However, changes to the act's section 24 authorised the creation of common investment funds (CIFS) and common deposit funds (CDFs), and these allowed professional investment managers to skirt some of the act's more restrictive aspects.

Apart from the rules creating these categories of pooled fund, other amendments to the act place greater emphasis on the fiduciary duties of trustees and make them personally liable for carrying out those duties. The effect of these legislative changes has been to create a surge in pooled funds offered to charities by leading UK fund management companies.

For example, concern about trustees' duties under the act

prompted Buzzacott Investment Management, a firm of chartered accountants which also manages funds for charities, to turn over £8m of client funds to Mercury Asset Management for investment through its pooled funds. The 1992 amendments also bar those who audit charity funds from managing them as well.

However, the act is anomalous in that regulation of these pools falls to the Charities Commission, a body which may be well aware of the needs of charities but knows relatively little of the complexities of investment. For example, it recently dithered for seven months over whether it would be proper for the UK's largest charity, the Wellcome Trust, to invest in venture capital through limited partnerships.

Investment in partnerships could have been deemed to constitute trading, an activity from which charities are banned, the commission feared.

Investment professionals note that self-regulatory bodies in the financial services industry are probably better placed than the Charities Commission to consider issues of this sort.

Thus, alterations in the regulation of pooled funds is one of the goals of a charities and voluntary organisations task force. "The burden of regulation as it currently stands can, for smaller organisations, be so onerous and costly that it threatens to stifle the enthusiasm of volunteers and sometimes even the existence of the organisations themselves," according to a Fleming's update on the charity investment regulations.

Instead of the Charities Commission, one of the self-regulatory bodies for the financial services industry should be charged with overseeing the regulation of pooled funds, it is being argued.

The task force, whose members include representatives of the Home Office and the Treasury, as well as charitable organisations and fund managers, produces a report every two years setting out 100 proposed changes to the regulation of charities. It is understood that the Treasury is considering the case for reform, although no legislation is considered likely for at least two years.

In particular, the group is seeking deregulation of investment powers. Currently, charity trustees cannot lawfully designate the management of their investments to a professional manager or appoint a nominee company unless their own trust deed specifically permits them to do so.

Also, as far as the scope for investment discretion is concerned, the task force has recommended that the concept of "wider" and "narrower" investments be scrapped altogether. Privately, this suggestion has been rejected by government ministers, but the group is still urging that the category for wider investments be broadened to cover 90 per cent of the funds under management.

The task force is also urging that the choice of permitted investments should be considerably broadened.

Will competition with the private sector lead to less public funding?

Businesslike but not a business

The Women's Royal Voluntary Service this week became the first voluntary organisation to win the prestigious national category of the National Training Awards.

Announcing its success, the charity said that it had "beaten off stiff competition from the commercial sector" to gain the award. Competition from the commercial sector was also part of the stimulus for the WRVS's investment in training - voluntary organisations and private companies are both seeking to take over welfare services under contract to public authorities, and this is forcing charities to examine the quality and efficiency of their services.

The WRVS is Britain's largest voluntary organisation. With 140,000 volunteers - one in 200 of the adult population - it is bigger than the Army. Its volunteers, who, in spite of the charity's name, include men, are familiar figures running hospital shops, delivering meals on wheels and assisting at emergencies. The financial environment in which such voluntary activity takes place, however, has changed dramatically during the 1990s.

Managers of National Health Service trust hospitals, under pressure to generate extra money from non-medical activities, today view hospital shops as potential sources of income. In some big hospitals, this has led to commercial retailers or facilities management companies taking over shop activities that were once left to volunteers. Last year's community care reforms, designed to shift funding from residential care to support in people's own homes, are turning meals on wheels and home help services into more businesslike activities which, in some areas, are attracting the interest of the private sector.

In the face of this more competitive market, the WRVS is restructuring and modernising under Mr Gerry Burton, a chartered accountant brought in as the charity's first full-time chief executive. He inherited an organisation which, among a series of other activities, runs 1,100 shops in 800 hospitals and delivers 15m meals on wheels a year.

"Our hospital shops turn over £21m, and we donate £3m a year back to the hospitals," he says. "But in the current climate of income generation, hospital managers are asking if a better return on shops is possible, so we are responding positively by improving shop design and product mix."

It is a similar story with meals on wheels. Some local authorities have entered into contracts with frozen food companies to deliver meals on a weekly, rather than daily, basis. Mr Burton has reacted by moving the WRVS and its bulk-buying power into the frozen food market - it won the National Training Award for a food hygiene training course for 65,000 volunteers. But the WRVS says, it can offer a more humane service than commercial competitors by arranging for its volunteers to maintain contact with housebound people between weekly food deliveries.

Mr Burton says he is not



WRVS volunteers discuss plans to refurbish their hospital shop

volunteers continue to give time to charities that are in businesslike competition with the private sector to provide publicly financed services?

Mr Burton believes they will. "Being efficient is not the same as being commercial. Our volunteers are concerned to ensure that they are able to offer the proper quality of caring service that people require. We are improving our training facilities to make the work of volunteers increasingly valuable and satisfying."

Another important question is whether charities, with their tradition of voluntary effort, will be adequately rewarded under public sector contracts. Warnings from a number of local authorities last month that their community care budgets had run low only two-thirds of the way through the financial year, have revived charity managers' concerns in this area.

A survey by the National Council for Voluntary Organisations last month showed that charities received £672m in local authority grants and fees in 1993-94, an increase of £84m on the previous year.

The growth reflects the effects of increased contracting with the voluntary sector as a result of last year's community care reforms.

The NCVO says, however, that, in spite of the additional £84m, charities are still subsidising community care services; and that the 1993-94 increase in spending on care services was accompanied by a £7m reduction in local authority funding for the voluntary sector in other sectors such as education.

Charity managers are particularly worried by suggestions in the survey that some councils might expect them to subsidise community care services, although local authority leaders deny that there is any concerted policy of trying to do this. A total of 38 per cent of councils taking part said the willingness of voluntary organisations to subsidise contract prices with income from other sources, such as donations, would be a very important factor in encouraging them to use charities rather than private-sector providers; a further 42 per cent regarded it as fairly important.

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FINANCIAL TIMES

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CHARITIES INVESTMENT AND FINANCE III

Voluntary income: the top 20 charities

	Year end	Covenants + Gift Aid £000	Legacies £000	Charity shop income £000	Other donations £000	Fund raising income £000	Total voluntary income £000
National Trust	2/94	31,072	25,227	0	18,865	3,781	78,745
Oxfam	4/93	14,304	4,405	18,472	21,791	0	58,972
Royal National Lifeboat Institution	12/93	2,167	40,039	0	4,802	9,221	56,229
Save the Children Fund	3/93	0	7,414	2,041	44,411	0	53,866
Imperial Cancer Research Fund	9/93	0	34,471	6,542	3,226	4,156	48,395
Cancer Research Campaign	12/93	0	32,070	2,491	10,791	0	45,352
Barnados	3/93	0	18,906	1,501	15,645	0	36,052
Help the Aged	4/93	1,270	5,129	775	25,967	0	33,141
Salvation Army	3/93	0	16,995	0	15,308	0	32,303
NSPCC	9/93	0	6,780	0	14,551	5,487	30,818
RSRCA	12/93	0	19,933	0	3,179	5,191	28,303
Christian Aid	3/93	3,689	3,182	0	21,225	0	28,096
Cancer Relief Macmillan Fund	12/93	1,839	7,963	94	15,119	2,589	27,604
British Heart Foundation	3/93	387	16,519	1,377	3,205	6,031	27,519
British Red Cross Society	12/93	1,471	6,621	2,141	14,624	2,033	26,890
Royal National Institute for the Blind	3/93	0	18,948	0	7,360	0	26,308
Guide Dogs for the Blind Association	12/93	353	20,167	0	2,189	2,803	23,512
Institute of Cancer Research	7/93	0	3,917	0	18,401	0	22,318
Spastics Society	4/93	963	4,585	4,856	10,522	1,250	22,176
Marie Curie Cancer Care	3/93	823	9,543	-207	11,883	0	22,152

Source: Christian Aid Foundation

In a competitive fundraising market, no one is secure

Income from legacies falls

generous donors. While some individual causes have been outstandingly successful, giving in general has failed to expand in line with a growing demand for the services of charities.

Mr Michael Brophy, executive director of the Charities Aid Foundation, says that, in spite of tax incentives, the proportion of the population that supports charity in a planned, systematic way has remained stuck at around 10 per cent for the past six or seven years. Donors are, he says, giving no more in real terms now than at any time over the past five

years. Yet if the public wanted low taxes and less state provision, they needed to contribute to voluntary organisations and charities "by a decimal point more than they presently do."

The CAF, which assists charities with their investments and fund management - this autumn made its own contribution to stimulating giving with the launch of CharityCard, a debit card which enables users to take advantage of tax-efficient means of making donations.

Faced with the evidence of recent years that individual giving is not going to suddenly

multiply, however, the CAF is also exploring fresh ideas for raising finance for charity. These include the possibility of attracting investment in charitable organisations from mainstream financial institutions and, perhaps, the eventual creation of a charity bank. There is a need, says Mr Brophy, for investments "under banking rules" to be made in the not-for-profit sector for use as capital, bridging funds, mortgage funds or venture capital.

As well as trying to stimulate individual support for charity, the government has encouraged business to

become more active. This has proved largely successful, with corporate community involvement developing into a mainstream and planned business activity.

It has not, however, become an extensive new income stream for charities. Corporate donations are tiny compared with other sources of funding, since many companies regard advice, expertise and staff time, rather than money, as their most valuable and appropriate contribution.

A report on corporate giving, produced this month by Ashridge management college for

the charity Action Research, suggests that, like individuals, companies often fail to support charity in the most tax-efficient manner - use of company trust funds was the least popular method of corporate giving.

The survey found that, while national charities were popular with very large companies, small businesses were twice as likely to support local causes as national ones. Medical and health charities were particularly popular with large companies - 95 per cent of businesses with more than 10,000 employees had supported such causes. Other popular areas for corporate support were children and youth, and charities active in the disabilities field.

According to the survey, businesses employing fewer than 200 people gave an average of £2,551 to charity in 1992, while the average value of gifts in kind was £1,736.

Nearly half the companies responding to the survey - 46 per cent - said charities needed to be more businesslike to gain greater corporate support, while only 17 per cent disagreed with the statement. The importance of charities having good communications was stressed by company representatives interviewed for the survey, although the report warns that some business decision makers are "likely to be put off by over elaborate presentations".

Appreciation of a good personal touch also emerged from the study. When faced with competing causes, says the report, some company decision-makers are likely to say: "We will support this charity, because I get on well with their fund raiser."

Phone collectors receive a code

About 1.4m telephone calls were made by a group of 63 charities last year, as part of their fundraising efforts.

Attempts by charities to solicit pledges of money over the telephone represent one of the fastest growing areas of fundraising. But it can expose potential donors to the risk of high-pressure techniques and other abuse, and the Institute of Charity Fundraising Managers last month issued strong guidelines on its conduct.

The 1.4m calls by the 63 charities included in a survey by the institute raised £10.7m. Many fundraising calls are made by external agencies, rather than a charity's own staff - 63 per cent of charities included in the survey use agencies.

The institute's code, designed to ensure that telephone fundraising is conducted in a "professional and sensitive manner", applies to both directly employed and agency staff. When charities use agencies, says the institute, they should be engaged on the basis of service fees agreed in advance, rather than commission related to the amount raised.

For each telephone contact, agencies must supply their names and addresses, and the fee paid by the charity they are representing, if potential donors seek such information. "In all instances, fundraisers should be able to

quote a specific figure," says the code. "Any accompanying explanation or rationale for the expenditure should be in addition to, not in place of, a clear statement of the costs."

The code says telephone fundraisers must give their names and that of the voluntary organisation they represent, and make it clear that the purpose of the call is to request support. True, content and style of calls must comply with the requirements of the Advertising Standards Authority.

Fundraisers must accept the right of potential donors to terminate a conversation at any stage, and must be able to disclose the name and address of a "properly authorised person" to whom complaints can be made.

Charities are advised that, where possible, householders should be sent advance letters warning them to expect a telephone fundraiser to call. These would give recipients the opportunity to write back saying that they did not wish to be called.

Mr Karl Holweger, who chairs the institute's telephone working group, says he expects telephone fundraising to "increase dramatically" in the next few years. It should be a cost-effective way of matching donors with causes they wished to support, but must be conducted in a responsible way by charities and their agents.

Community foundations, long established in the US, are taking root in the UK

Reservoirs to top up local pools

three trusts succeeded in doing so by the deadline at the end of the 1993-94 financial year.

The Association of Community Trusts and Foundations (ACTF) - which was set up three years ago to support the work of Britain's fledgling trust movement - is now trying to maintain the impetus generated by the challenge programme, and is seeking funds to repeat it.

"It is still early days for the community trust movement in the UK, and one of our most important tasks is to make the public more aware of the value of trusts as a way of supporting local causes," says Ms Gaynor Humphreys, co-director of ACTF. "But new trusts are being formed, and most of the established ones are growing."

Tyne and Wear Foundation, one of

the recipients of the challenge fund £2m, is the largest of 15 trusts affiliated to ACTF. Launched at the end of 1988, it had endowments of £4.6m in 1993-94 and made grants of £544,000. It is fundraising with a target of building a £10m endowment fund by the end of the century.

The social deprivation that exists in much of the foundation's area is reflected in many of its grant-making decisions, from £24,000 for work among homeless young people in Hexham to £500 to help publish a newsletter on Tyneside's deprived Meadow Well estate. An important attraction of trusts is that, since grant decisions are made by local committees, it is easier and less intimidating for small community organisations to approach them than to seek help from national trusts or

distant corporate sponsors.

First, however, the money must be raised. Mr George Hepburn, the Tyne and Wear Foundation's director, says his trust was helped by the remarkably strong attachment to the north east felt by its business and civic leaders. "Wealthy people were quickly attracted to the idea of the foundation as a means of making a lasting contribution to the region as a whole... it can be rather like having a private family trust fund without going to the trouble of setting one up. If people give substantial amounts, we are happy to involve them in discussions about how the money should be distributed."

A frequent criticism of big national grant-making trusts is that they are usually located in London, with a disproportionate amount of

their support going to causes in the south east or national organisations. Mr Hepburn is currently managing £1.5m, which the London-based Henry Smith's charity has decided to invest in projects tackling social deprivation in the north east. He sees this approach - with community foundations acting as agents of national grant-making trusts and contributing their knowledge of local needs - as a way of overcoming concerns about London bias.

While a strong, supportive sense of local community is an advantage in establishing a trust, not all the current ones are in deprived inner-city areas. Wiltshire Community Foundation is an example of a successful trust in a predominantly rural county.

One of the Wiltshire foundation's first initiatives was to produce a report on rural needs which showed that poverty and social problems are often disguised by the area's conventional image of affluence. The foundation is running a strong campaign to build corporate support in Swindon, the county's main business centre. It has also been selected to manage the £1.6m Wiltshire Independent Living Fund, a new project to give people with disabilities more control over buying the care needed to live independently in the community.

Community foundations are in a particular segment of the fundraising market: they want wealthy individuals and corporate donors to give them very large sums of money. Achieving this is never easy, but the justification - to build up funds that will be of lasting benefit to communities, rather than simply financing single projects - is a powerful one. Growing political interest in the concept of community should help consolidate the community foundation movement in the UK, and encourage its development.

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CHARITIES INVESTMENT AND FINANCE IV

Profile: Stuart Etherington, the new director of the NCVO

Aiming for a sectoral 'CBI'

Influential figures in the voluntary sector feel that it has been badly left behind in the current public and political debate over the future of welfare services.

That may be about to change. Mr Stuart Etherington became director of the National Council for Voluntary Organisations, the sector's umbrella body, last month with a mandate to clarify its role and raise its profile.

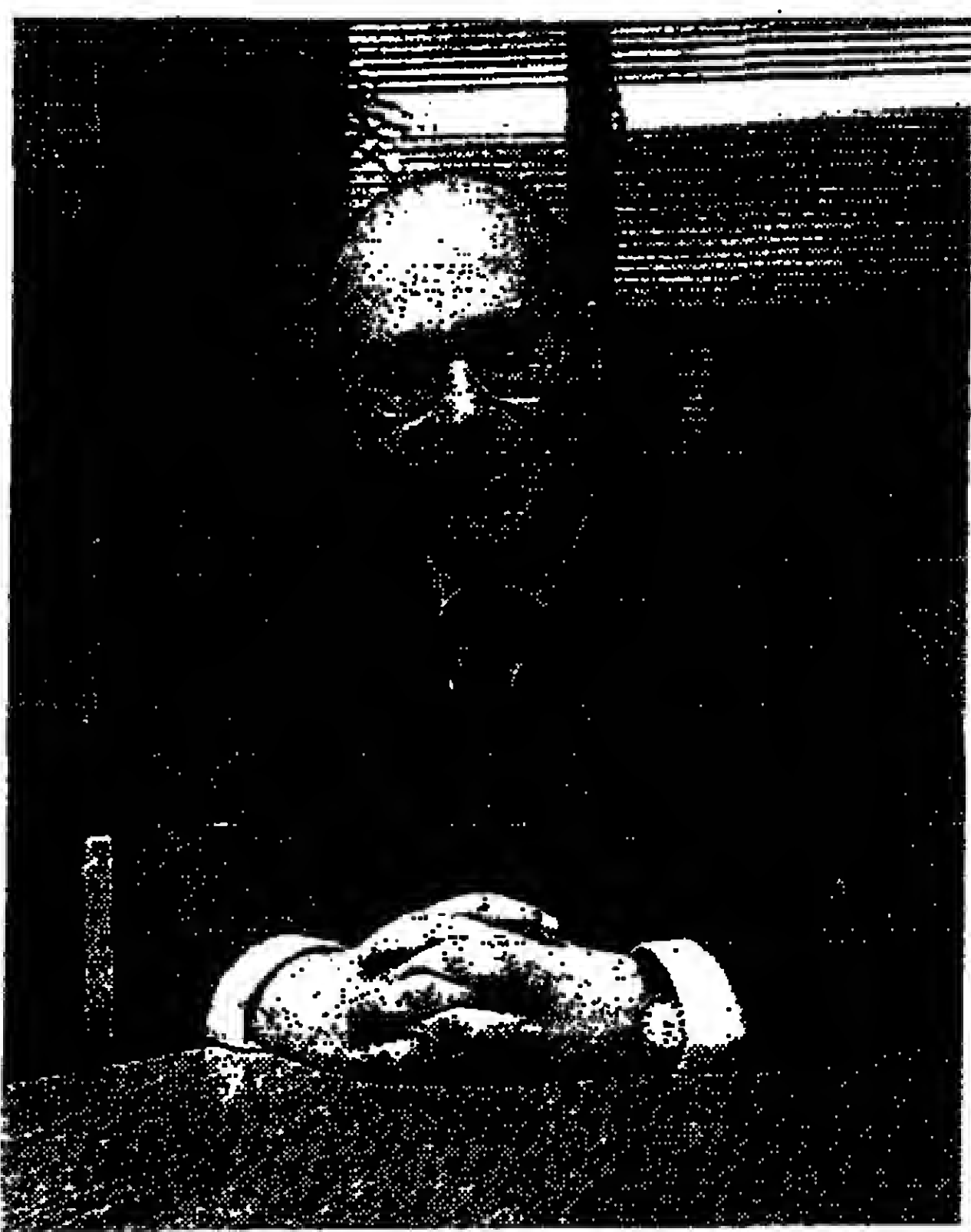
Although Mr Etherington comes from a charity background, his appointment to one of the sector's top posts represents a break with tradition - the NCVO employed headhunters and considered candidates with a wide variety of experience before selecting him. This reflected a recognition by its council of the need for clear leadership during the watershed that charities are facing.

"It is not good enough for the voluntary sector to have its position formed by other people's agendas, whether of the left or the right," says Mr Etherington. "The sector must speak for itself."

He has a vision of turning the NCVO - which, in spite of a long and successful tradition of research and innovation, carries minimal political influence - into a voluntary sector CBI.

Doubters say that, since not all the NCVO's member charities share common interests, it would be difficult for a central organisation to speak with a strong, clear voice on sensitive issues. But neither do all CBI affiliates share common interests; and there is the new director points out, a greater spirit of co-operation in the voluntary sector, even among "competitor" charities, than in industry.

Mr Etherington, a qualified social worker recruited from the Royal National Institute for Deaf People (RNID), where he had been chief executive for three years, is part of a new managerial tradition that is gradually developing in the voluntary sector. A London Business School MBA, he is proud of the businesslike innovations - like running customer and staff satisfaction surveys - that he introduced



Stuart Etherington: 'the sector must speak for itself'

executives in the spring to thrash out a set of immediate strategic priorities. "There is not enough strategic thinking. It is difficult because the voluntary sector is so fragmented, but we must try to get better at establishing our priorities."

His own include "putting quality and all the things that relate to it high on the agenda" - his efforts at the RNID to ensure that both its staff and those who use its services shared common objectives is an illustration of this.

"I detect a growing public anxiety about charity efficiency," he says. "Still tighter regulation would not be the answer - that would push smaller charities over the edge - so the solution must be through self-regulation and the setting of quality standards."

"But we must remember that the sector has real strengths. The private sector is currently much occupied with issues like corporate governance, the social responsibility of business and the management of knowledge workers - these are all subjects where the voluntary sector has something to teach others."

at the RNID.

The charity flourished under his leadership, with staff doubling to 850 in three years. Growth was fuelled by the fact that the RNID had made a clear choice in favour of delivering services under contract to public bodies - probably the most sensitive single issue to face the voluntary sector in recent years.

Etherington acknowledges that the question of whether charities should put their energies into providing contract services to health and local authorities, and if so on what terms, raises difficult questions.

"Do you use charitable funds to subsidise market entry? At a time when there is pressure on public finance, are contracts likely to be set at levels which are adequate enough to enable charities to fully recover their overheads? To what extent can charities continue to innovate with new forms of services if they are bound by contracts? All these are issues to which we must give attention. But

the biggest potential downside is the danger that charities will lose legacy income, from which many meet their core costs, if benefactors believe they are simply agencies delivering public services."

Etherington had practical experience of this difficulty while at the RNID. Some people told him "this place is run just like a business" - and used this as an argument for refusing to donate money rather than as a tribute to the charity's efficiency.

If the government wants charities to take on public services, he says, it must ensure that contract fees are sufficiently high to meet overhead costs. "But at the moment it is going the other way - residential home fees, for example, are being squeezed down."

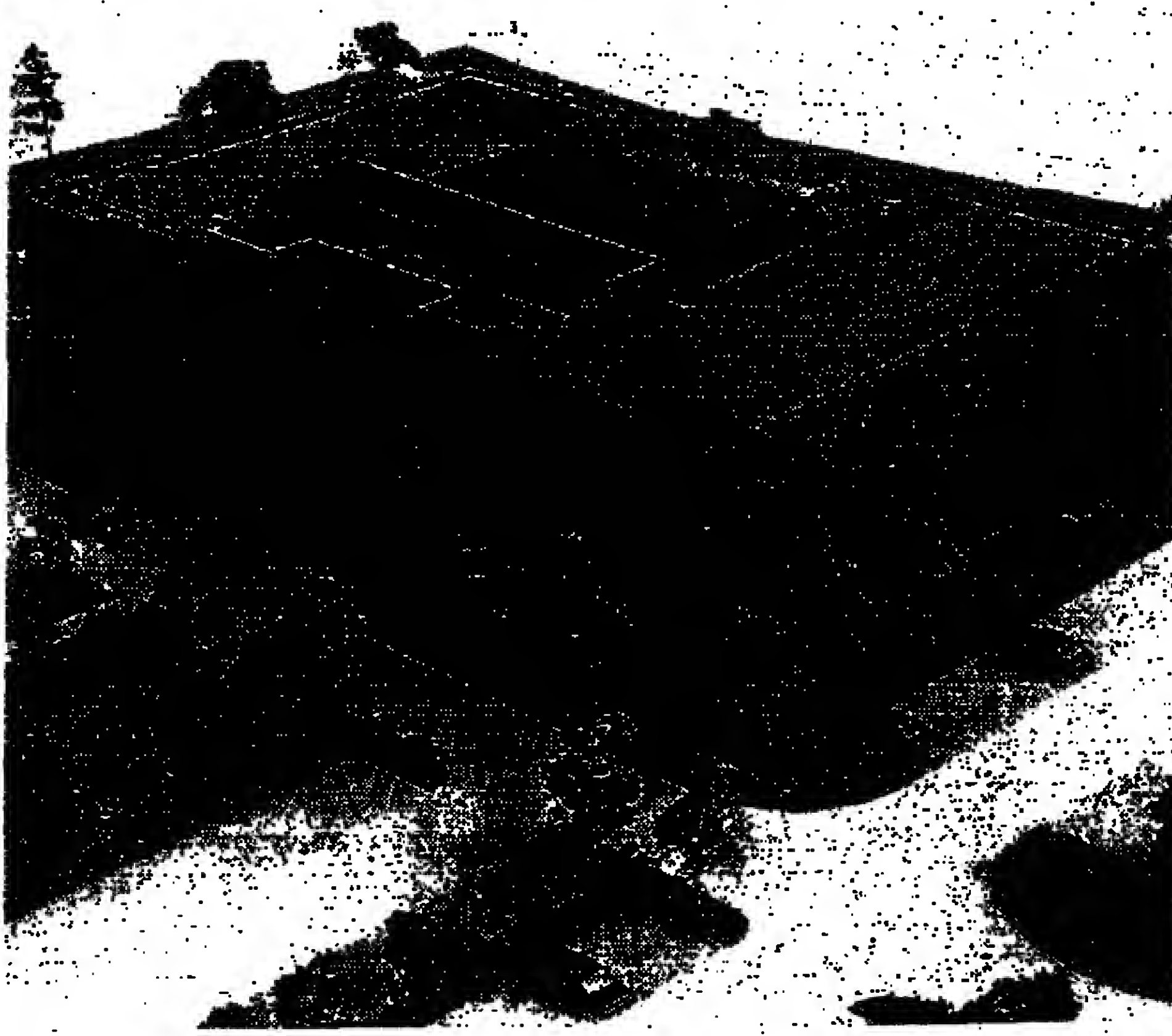
The NCVO is setting up a high-level commission on the future of the voluntary sector, intended to stimulate new thinking about its role and priorities. In the shorter term, Mr Etherington intends to convene a panel of charity chief

executives in the spring to thrash out a set of immediate strategic priorities. "There is not enough strategic thinking. It is difficult because the voluntary sector is so fragmented, but we must try to get better at establishing our priorities."

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New home for CAF

The Charities Aid Foundation, which works to increase the resources available to charities, is to lease a new 35,000sq ft building at the Kings Hill business park, close to the M20, in Kent.

The CAF's new headquarters (pictured here in model form) has been designed by the architect Nicholas Hare, Kings Hill developers Rouse Kent say it will incorporate the controlled use of daylight and natural ventilation, avoiding the use of air-conditioning.

The £5.25m project is being funded by Liberty Property Trust, the American parent of Rouse Kent. Work started this month on the building, which is expected to be ready for occupation by the autumn.

Initially, 170 staff from the CAF's offices in Tonbridge and Tunbridge Wells will move to Kings Hill, and occupy two-thirds of the building. The extra space will allow the CAF to expand, and will be sub-let until needed.

Many charity leaders fear the effects of the National Lottery

Irish precedent casts a shadow

The National Lottery was launched last month amid criticism that charities are unlikely to receive any allocation of the proceeds until late next year.

Leaders of many charities, however, remain more worried about the lottery's possible effect on the voluntary sector's overall long-term finances than delays in the distribution of funds.

Charities will gain an estimated £100m share of the first year's lottery proceeds. Mr David Sieff, chairman of the National Lottery Charities Board, has pointed out that a distribution of this size would make the board bigger than any existing UK grant-making foundation. Yet the voluntary sector is not rejoicing.

There are fears that many people will come to regard lottery tickets as their standard form of charitable support, and will be less inclined to respond to other fundraising appeals - even though charities will receive only a small

The National Lottery revenue is divided roughly as follows: prize money (50 per cent), beneficiaries (28), tax (12), retailers' commission (5), operating costs and profit (5). Groups of beneficiaries designated by the government to receive equal shares of funds are: the arts councils and sports councils of England, Scotland, Wales and Northern Ireland, the National Lottery Charities Board, the National Heritage Memorial Fund, and the Millennium Fund.

share of total lottery revenue. To compensate for this, many voluntary sector leaders believe charities should get a greater proportion of the overall lottery distribution.

Such feelings were intensified by the reduction in pools betting duty in last month's Budget. This will produce a gain for sport and the arts - which will both share in the lottery - of an estimated £100m a year. But there was no response in the Budget to the voluntary sector's lobbying for improved tax relief to encourage charitable giving, or help with the annual £200m bill for unrecoverable VAT paid by charities.

The Irish voluntary sector had similar concerns to those being expressed in the UK

when a state lottery was introduced in 1987. Research on the lottery's impact during its seven years of operation in the republic remains open to varying interpretations.

An assessment commissioned by the Irish national lottery organisers in 1992 concluded that, while the lottery's absence would increase the potential fundraising base for voluntary organisations, it was not clear that their actual income would go up once the loss of lottery disbursements was taken into account. However, a survey of a sample of Irish charities last year found that 87 per cent of those that had been affected by the lottery regarded its impact as negative.

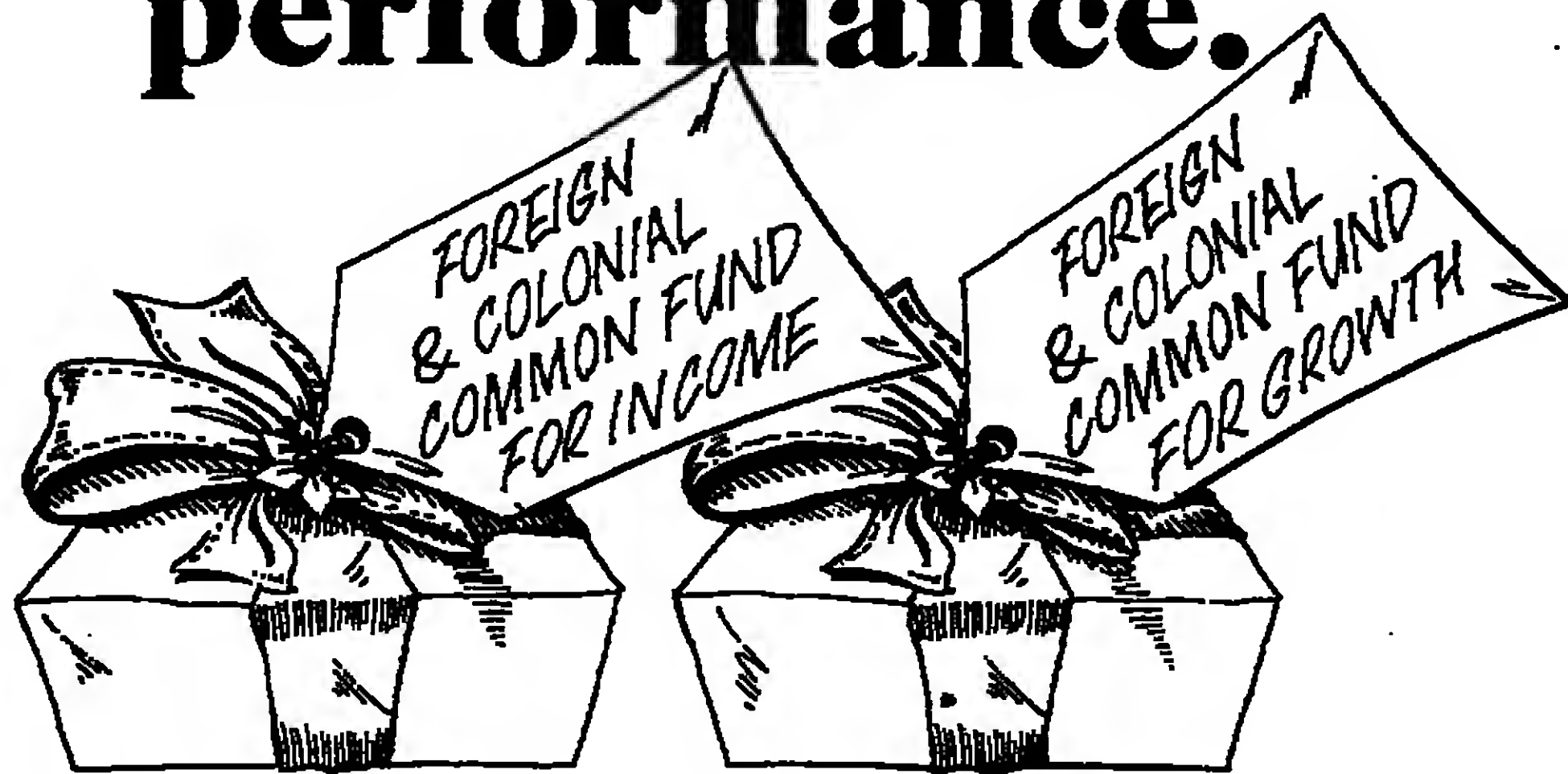
Whatever effect the UK's lot-

tery subsequently has on charities' own fundraising efforts, there will be no shortage of applications for a share of the proceeds.

The National Lottery Charities Board will handle funding requests from both registered charities and other organisations set up for charitable, benevolent and philanthropic causes. This means that about 700,000 organisations, from national charities to small local groups, could all apply for funds. The board is working on estimates of 150,000-250,000 applications a year.

Separate committees of the board will be set up for England, Scotland, Wales and Northern Ireland, with allocation of funds based on population weighted in take account of levels of deprivation. Committees are under way to establish local advisory panels, which will respond to variations between the English regions, and devise methods of funding UK-wide organisations.

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shake-up in the way television and press advertising is bought and sold across the US is likely following last week's announcement that Saatchi & Saatchi's UK media-buying company Zenith is crossing the Atlantic.

From January, Zenith will be trying to persuade US advertisers to set up like Europeans - consolidating their vast advertising budgets and placing responsibility for the purchasing of airtime and press space with media specialists, away from the "creative" side of the advertising business.

Zenith, already well established across Europe, will instantly become the US's single biggest media buyer, with billings of about \$2bn (£1.2bn). This will be achieved by bringing together the media-buying functions of the Saatchi group's three US advertising networks - Saatchi & Saatchi Advertising, Bates USA and Campbell Mithun Bety.

Further ahead, Zenith's intention is to attract third-party custom from outside the three networks, as it has done, for example, in the UK - where more than half its business comes from non-Saatchi group advertising agency clients.

Until now the US market has largely operated along traditional "full-service" agency lines.

This has been partly because of the fragmented nature of the US media - it is easier to function as a specialist buyer when there is a single national market dominated by a handful of media owners, as is the case in most European countries.

But John Perriss, Zenith chairman, argues that it is the complexity of the US scene which justifies the media specialist's existence. The primary advantage to advertisers of

Diane Summers on the advantages of centralised media buying in a fragmented US market

Clout of a specialist

centralised buying with one specialist agency is the price reduction obtained by making bulk purchases from media owners.

Perriss argues that his business is about more than just crude pricing. "It is about the complex new media environment. The average home in the US now has 38 TV channels."

Zenith's function will be to advise advertisers on the optimum mix of channels to deliver the required audience at the lowest cost, and to guide them on new media opportunities, as well as providing clout in price negotiations with network owners, says Perriss.

Zenith is emphasising its investment in state-of-the-art information technology: all 250 employees in its eight offices will be linked by PCs capable of working in multimedia formats, so that advertisements and programme clips can be viewed while negotiations with media owners are taking place.

The Saatchi group has not been the only organisation to invest in specialist media buying in the US. Last month, for example, the US

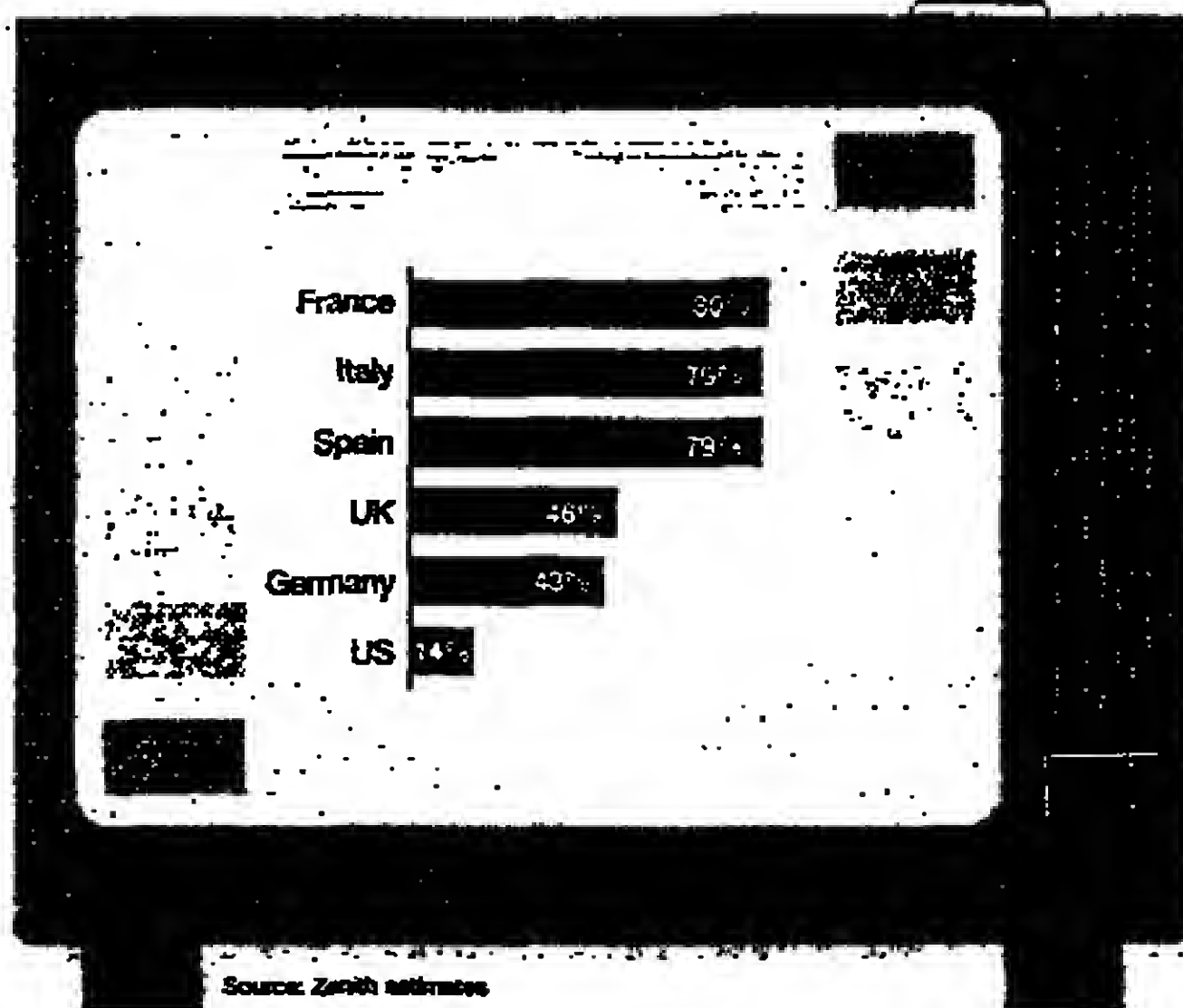
advertising group Interpublic announced it was buying Western International Media, the country's largest independent buyer, although it said it had no plans to combine the media operations of its constituent agencies, which include McCann-Erickson, Lintas and Lowe. Other individual agencies have been establishing arm's-length media outfits.

Clients have also started "unbundling" media buying from the creative side of their advertising purchasing, for which two or three agencies could be used. Indeed, it is movement from clients which has finally persuaded the Saatchi group to press ahead with Zenith's entry into the US. Procter & Gamble took its network TV buying away from the US Saatchi agency, while Bates lost TV buying for Mars - in both cases the work went to agency DMB&B.

The move to specialist media buying in the US will undoubtedly be good for clients, says Neil Blackley, media analyst with Goldman Sachs.

Specialist media buyers

Share of advertising expenditure



Source: Zenith Worldwide

But he wonders whether it will turn out to be the "start of a slippery slope" for the advertising agencies and their investors. The moment that "unbundling" begins, agency remuneration comes under intense scrutiny and margins are eroded. If an advertiser is paying the traditional 15 per cent commission to an agency, and can suddenly get media buying for 3-4 per cent as the market becomes more competitive, that leaves the "creative" side of the job costing 11 per cent. Blackley says the advertiser may decide that looks too steep, and commission may be cut to 8 per cent.

This erosion of margins and cannibalisation of existing business has

been the pattern in Europe.

The real advantage to Zenith will come when it starts to pull in third-party business and win new clients among those advertisers who are in the process of media consolidation. Blackley says: "The first person into the market - as we've seen with Murdoch and his price cutting on newspapers in the UK - takes the major benefit. If they can demonstrate they're getting a real advantage for their clients, then they're going to start winning more than their fair share of consolidation business and their third-party billings will go up. It's bound to create a response from other agencies."

Publishing to a prescription

Virginia Matthews reports on a new chapter in brand loyalty

Early next year, Boots The Chemist will become Boots The Publisher when the Nottingham-based cold-cream to corn plaster giant dips into the glamorous world of women's magazine publishing.

The Boots Magazine, which begins life as a quarterly, will "aim to apply Boots brand values to a publication, rather than to a product," says Michael Potter, managing director of Redwood Publishing, drafted in by Boots to handle the new venture.

While Boots has no direct publishing experience, it already has a potential readership in the 27m customers who use the store each month - the core of whom women aged between 25 and 40. According to the company's own research, a large proportion are looking for advice and information on anything from glossier hair to staving off heart disease.

While the new title will inevitably contain information on and advertising for Boots products, it is not intended simply to be a marketing platform for the company, but a readable glossy magazine - "a genuine health and beauty title," says the company.

The magazine will not only carry advertising for rivals, among them cosmetics and pharmaceuticals companies, but it will also have a cover price of 95p. Although distribution of the 250,000 print run will initially be restricted to 500 of the chain's bigger branches, the intention is that it could one day earn a place on newsstands.

A decade ago, so-called customer magazines were thinly disguised company pamphlets, about as welcome to credit card or bank customers as the bills they invariably accompanied.

But today, as everyone from supermarkets to car makers seek to build customer loyalty by adding publishing to their portfolios, the quality of the magazines continues to improve.

Last month, J. Sainsbury's monthly title, *The Magazine*, with a cover price of 50p and more than 200 pages of good eating and aspirational lifestyles, earned the Magazine of the Year award from *Media Week* magazine, against stiff competition from more

traditional publishers. This glossy title, whose previous contributors have included Michael Palin and Beryl Bainbridge, has in 18 months achieved a 325,000 circulation, making it the UK's seventh-biggest selling consumer magazine.

While distribution thus far remains limited to Sainsbury's own retail outlets, few industry observers would dismiss it as just another company magazine.

"One of our aims in launching our magazine 18 months ago was to enhance the company's image with its customers, and this has certainly been achieved," says the company.

According to the Association of Publishing Agencies, which represents contract publishers such as Redwood (which has contracts with the AA, Marks & Spencer and American Express), there are now at least 110 customer magazines in Britain, ranging from airlines and department stores to computer firms and building societies. They are primarily communications vehicles.

Barclaycard, for instance, will launch its first customer magazine at the end of January. The title, yet to be named, will be sent free to all card customers, making it one of Britain's largest customer magazines with a circulation of 3m.

The magazine will inevitably be an advertising platform for the card giant, as well as for third-party advertisers keen to establish a presence with Barclaycard's affluent audience.

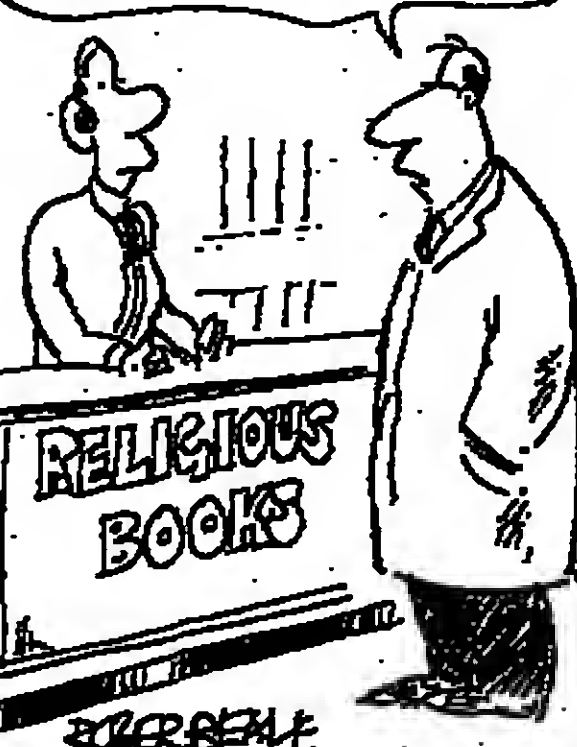
The real value of such a customer magazine, says Neil O'Brien, whose company, The Publishing Team, also produces Open Door (the Alliance and Leicester magazine), is as a loyalty builder.

"The magazine won't make a fat profit for Barclaycard, and all the costs will come out of the marketing budget," he says.

But if it generates loyalty to Barclaycard, and acts as a genuine communications forum between the company and its customers, then it will be a wise investment.

Cashing in the Kwanzaa way

I'M LOOKING FOR A BELIEF SYSTEM THAT DOESN'T HAVE A SEASON OF GOOD WILL



A new breed of December shopper is hitting shops in the US, searching for gifts and cards for Kwanzaa, as opposed to Christmas or Hanukkah.

The popularity of Kwanzaa, created in 1966 by pan-African studies professor Ron Karenga as a black American alternative to Christmas, has snowballed in recent years. Kwanzaa, which means "harvest" in Swahili, is a seven-day celebration that includes fasting, family dinners, candle-lighting ceremonies and group discussion on topics such as unity and co-operative economics. About 5m Americans now celebrate the holiday, which begins on December 26. Retailers have started to cater specifically to Kwanzaa shoppers.

Book stores do a brisk business in Kwanzaa publications. Because the holiday is relatively new, many participants are still unsure of the traditions, so books explaining Kwanzaa customs are popular.

Kwanzaa cards are also in demand. The greeting card maker Hallmark, for instance, retails 16 versions of cards for the holiday. "It's a growing market, especially in urban centres," says Rashana Lindsay, marketing co-ordinator for the group. "We may offer a new line of Kwanzaa gift bags and wrapping paper next year." A number of stores sell Kwanzaa decorations and ceremonial items, such as seven-place candelabras - participants light one candle each day. Flower shops, which once car-

ried decorative corn husks and gourds only for the American Thanksgiving Day holiday, now offer them in December.

But Kwanzaa gifts are tricky to pitch. The holiday is supposed to reject the commercialism of Christmas, and Kwanzaa presents were meant to be simple, homespun items such as candles. However, stores say that an increasing number of shoppers are looking for Kwanzaa presents. The chain store LearningSmith, for instance, says its African stone game is a best-seller during the holidays. "We get quite a few people looking for Kwanzaa presents," says Elise Hendrie, who runs the Vinyasa Folk Art store in Cambridge, Massachusetts. "They buy things like bas-

kets, jewellery, blankets, anything that comes from Africa."

The success of Kwanzaa is an enigma to some, who thought a holiday promoting group discussions on abstract subjects would not become popular. But many black Americans are looking to African themes to cultivate a sense of pride in their heritage.

And Kwanzaa has become more flexible with the years. Some Americans have started to bend the strict gift-giving rules. The result may not be the anti-commercial alternative to Christmas that the holiday's founders had in mind, but for the retail market it is a lucrative bonus.

Victoria Griffith

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0188	0.00	0.00	0.00	0.00	0.00
0189	0.00	0.00	0.00	0.00	0.00
0190	0.00	0.00	0.00	0.00	0.00
0191	0.00	0.00	0.00	0.00	0.00

TECHNOLOGY

Michael Lindemann looks at a transport system that will be propelled by magnetic attraction

Whispers from the runway

For the past 10 years a 90-tonne machine has been tearing around an elevated concrete track in north-west Germany, reaching speeds of up to 450kph but making none of the noise made by aircraft travelling at that speed. It is the Transrapid high-speed train, also known as the whispering arrow.

Now, after years of debate, the German government has approved plans to build a 284km track between Berlin and Hamburg, Germany's two biggest cities, in a move that is expected to take passengers away from those airlines flying the route.

The Transrapid will be the world's first long-distance transport system propelled by magnetic levitation, a technology that Thyssen, the German conglomerate, has been developing. Instead of conventional engines, the Transrapid is propelled by magnetic fields. It has no wheels and rather than run on conventional railway tracks it clutches a concrete runway rather like the runner on a curtain rail.

The technology dates from the 1930s when Hermann Kemper, an electronic engineer who ran a meat packing business near the present

32km test site in Emsland, began poring over papers about the theory of magnetic levitation. Kemper developed a model in his cellar where objects were fired along runways by passing mains electricity through electromagnets mounted on the objects and on the runway.

In 1934 he registered his patents and tried unsuccessfully to persuade Siemens, the electronics company, to take up his ideas.

What was missing, according to Hans Georg Raschbichler, an engineer from Thyssen Henschel, the locomotive builder, was the means to produce and transport large amounts of electricity at split-second intervals. "They didn't have the sort of high-tech electronics which exist today," he says in his office in Munich.

Now that large amounts of electricity can be passed around a grid and engineers can regulate the 10mm gap between the runway and the vehicle, two key bits of technology are available which mean that Kemper's model can become a reality.

The Transrapid operates on different principles from the maglev technology used elsewhere in the world.

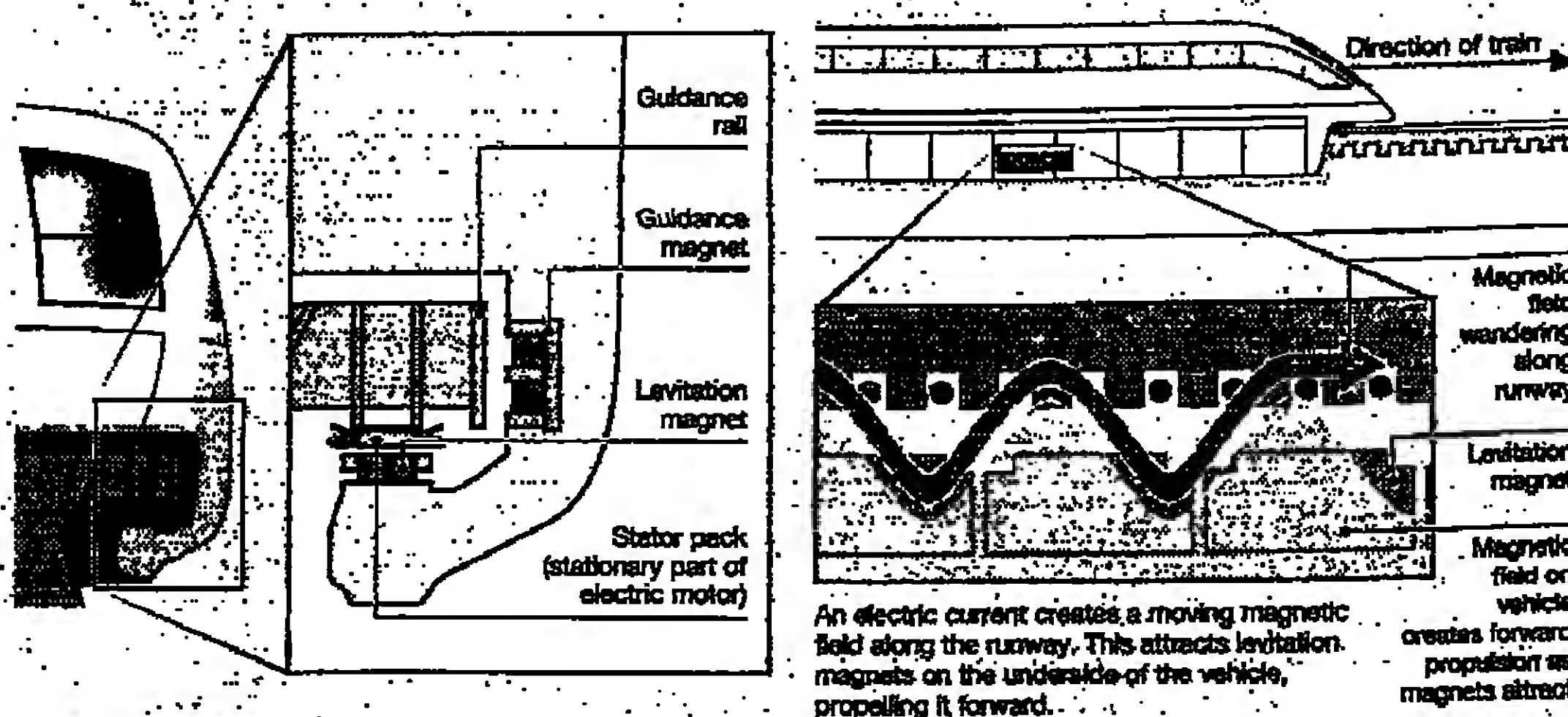
Conventional magnetic levitation works by using the repulsive force of superconductive magnets of opposite polarities. In the Transrapid, propulsion comes from the force of magnetic attraction.

By passing electrical current through a stator pack, the stationary part of an electric motor which is laid out on the underside of a concrete runway, a wandering magnetic field is created. This magnetic field - called wandering because it moves down the runway - is attracted or excited by levitation magnets mounted on the underside of the Transrapid, so propelling the vehicle forward.

The Transrapid picks up speed proportional to the increase in electrical current; the opposite happens when the frequency is reduced. If there is a power failure, batteries on board the Transrapid are used to power the eddy current braking system and to guide the vehicle to an emergency stop on the runway.

The vehicle glides about 10mm above the concrete runway, a gap which is measured by a computerised sensor. If it becomes smaller, the computer orders more electric-

Cross-section through Transrapid magnetic levitation railway



Source: Thyssen Henschel

ity, less if it becomes bigger. The process is repeated thousands of times, keeping the gap constant and enabling the magnet to pull the Transrapid.

Raschbichler heads a team of engineers at Thyssen Henschel which ran the Transrapid 07, the seventh prototype, up to a maximum speed of 450kph last year. They are now putting it through 500,000km of tests before it can be licensed to operate.

Tests have shown that the vehicle uses less energy and is quieter than the French TGV (Train à Grande Vitesse) or the German InterCity Express (ICE), the two high-speed trains which are its main competitors. Stand 25m away from a Transrapid passing at 300kph, the maximum noise level recorded is 87 decibels - less than a freight train travelling at 100kph. Tests by independent engineers recorded about 100 decibels for a TGV travelling at the same speed.

Because the Transrapid glides above a concrete runway it does not need to overcome the resistance between track and wheels which traditional railway technology still has to grapple with. That means, according to Thyssen Henschel, that the Transrapid uses around 30 per cent less energy than a high-speed train travelling at the same speed.

The government hopes that by 2004 a runway - similar to the present test track - will be built and that more than 14m passengers a year will be hurtling between Germany's two biggest cities. A journey that now takes more than three hours by train will take just 55 minutes by Transrapid.

The DM5.8bn (£2.3bn) needed to finance the runway and infrastructure will be put up by the federal government, and Thyssen has created a company together with Luftansa, the national airline, and Deutsche Bahn, the state railway,

which have to find DM4.8bn to operate the service.

The Japanese are working on similar technology but opted in the early 1970s for an electrodynamic levitation system - where magnets repel rather than attract each other. The different system also creates a 10cm gap, rather than 10mm, between the vehicle and the runway which the Japanese say is better suited to deal with earthquake risks.

The Transrapid technology creates magnetic fields of about 40 amperes - no bigger than those created by an electric razor - while the Japanese have to grapple with big magnetic fields of up to 700,000 amperes. About four times as much electricity is needed to control the movement of the Japanese train across such big magnetic fields and Thyssen says they are so powerful it is thought people wearing pacemakers will not be able to use the trains.

British science sells well

International investment in UK science amounts to an "invisible export" worth about £1.4bn a year, the House of Lords science committee says today.

In 1992-93, the last year for which figures are available, overseas companies paid £1.1bn for industrial research and development in the UK. In addition, universities received £135m in research grants and contracts - and £130m in fee income from science students.

The Lords found that overseas funding of British science rose sharply during the 1980s and reached a peak of £1.6bn in 1990-91.

The decline over the following two years was partly due to increased competition from other countries, particularly Pacific Rim countries which are rapidly building up their R&D facilities," says Lord Walton of Decham, committee chairman.

International investment does not normally feature in science policy discussions, and the Lords found it difficult to gather reliable evidence for their inquiry. In particular, they failed to come up with a corresponding figure for UK spending on science abroad, though, Lord Walton says, "our feeling is that investment coming in from overseas is greater than the amount going out".

The Lords found the issue to be controversial. "There are those who say that by locating R&D facilities in the UK, making research contracts with British universities, and placing sponsored professors and research students in leading departments, foreign countries and companies are engaged in 'overseas exploitation of UK brains'."

The report rejects that argument and concludes that foreign investment in UK science should be encouraged, with more programmes to encourage scientific links with Asian countries in particular. "The future of British science lies in free trade, not protectionism," it says.

Clive Cookson
International Investment in UK Science, HMSO, £12.95

Sea transport gave way decades ago to roads, rail and air as the fastest way to move goods around the world. However, a consortium of Japanese shipbuilders is developing a high-speed cargo ship that may bring sea transport back into fashion.

The seven-company consortium, Techno-Superliner, has been working on the ship since 1989. The goal is to make the transport of time-sensitive goods by sea a serious alternative to road, rail and air.

The techno-superliner, with a cruising range of about 930km, will carry 1,000 tonnes of cargo over, rather than through, the waves at speeds of at least 50 knots. This compares with 35.5 knots achieved in a trial run earlier this month by a car ferry, and the previous 30.5

Cargo vessels take to the air

A group of ship-builders in Japan is focusing on speed, writes Robert Patton

knots record held by a Finnish vessel.

The developers are testing designs that lift the hull out of the water, reducing water resistance. Propulsion and steering systems will use movable water jets since there will be no conventional hull to support propeller and rudder.

The consortium, which includes Mitsubishi, Kawasaki and Sumitomo, is testing two designs that lift the hull: the hydrofoil and the air cushion. The hydrofoil uses the same principle that keeps conventional aircraft aloft. "Wings" beneath the water's surface produce

lift which keeps most of the craft out of the water and free of its resistance to motion.

The air cushion type uses large fans to create a "cushion" of air under the ship. The hull shape includes skirts that surround the air cushion and contain it. The result is that the craft skims over the air cushion instead of plunging through the water like conventional cargo ships.

Neither of the designs is new, but they have not been used successfully to build vessels as large and as stable as the techno-superliner will have to be.

Experimental vessels of both types have been built and have been in sea trials since July. The Hayate (Japanese for "swift wind") is the hydrofoil version. A one-sixth size scale version has reached speeds of 41kph in tests. But the most advanced model is the air cushion ship Hisho (meaning "flight").

The 70m Hisho, built to approximately half-scale, has recorded speeds up to 54 knots. The captain and crew reported good manoeuvrability and seaworthiness in heavy waves. Hisho, they say, can safely weather 3m waves.

In sea trials between July and September, the air-cushion ship was put through its paces off the coast of the Goto islands in Nagasaki prefecture and since then has sailed the length of the Japanese archipelago. Although the experimental vessel is not equipped for cargo handling, the weight of cargo is simulated using a centrally located water tank.

In two test runs, with cargoes of 100 and 200 tonnes, the experimental ship attained 50 knots. Next year, Hisho will be used to conduct safety trials.

The vessel will move goods in 12

hours or less from Tokyo to Hokkaido in the north or Kyushu in the south or even to neighbouring Asian countries in just a day or two, the developers say.

The companies have spent ¥750m (£475m) on the techno-superliner project over the past six years, but about double that amount will be needed to build a full-scale, 127m version of Hisho. That is twice the cost of a conventional ferry of the same size.

Fuel consumption is 10 times that of conventional, slower craft and Hisho requires special cargo handling equipment to minimise the time spent in port. But once those problems have been solved, Hisho's 200,000 hp engines will power a cargo ship capable of carrying 100-10,000, 20m cargo containers to and from any port in or near Japan.

PEOPLE

Coutts calls Post to account

Not many US investment bankers are more anglicised than Lehman Brothers' Herschel Post (right). An Oxford Rhodes scholar and deputy chairman of the London Stock Exchange, Post has been given the ultimate establishment job - chief operating officer of Coutts, the frock-coated bankers to Britain's royal family.

Not that Post, currently chief operating officer of Lehman Brothers in London, will be donning a frock-coat himself. He is joining a new management team being put in place by Coutts' parent, National Westminster Bank, and frock-coats are no longer *de rigueur*. After years of leaving Coutts to its own devices, NatWest is intent on turning it into a truly global private bank.

Post, 55, who joined Lehman Brothers after spells with J.P. Morgan and Euroclear, will be the effective number two to NatWest's David Went, 47, who



was installed as chief executive of the Coutts Group in June. Traditionally, Coutts & Co, which accounts for roughly half the group, and Coutts overseas businesses have been run independently. However, NatWest has set up a new management team to pull the two parts of the business together. Post will be "responsible for all issues

relating to Coutts' global operations" and will oversee the investment management side.

Coutts has also recruited Lorraine Traher, 42, the former director of the European bank resources at the London Stock Exchange, to be director of human resources and organisational development, and Richard Wise, 37, joins from Mercury Asset Management to be Coutts' chief financial officer.

The new appointments just about complete the clear-out of Coutts' old top management team which began three years ago when Ian Farnsworth, a NatWest general manager, took over from Julian Roberts as managing director, though it is understood that Coutts is still looking for a new marketing director. Virtually all the top positions at Coutts are now held by either NatWest personnel or outsiders drafted in. William Hall

Non-executive directors

■ Keith Humphreys, chairman and md of Rhone Poulenc Ltd, at HICKSON INTERNATIONAL.

■ Victor Scherer, formerly of the European bank and foods division of Grand Metropolitan and latterly president of the ANIA (French Association of Food and Drinks Industries) and vice-chairman of CNPF (Confederation of French Industries and Services), at SIDLAW GROUP.

■ Brian Hardy, director of finance at Burnham Control, at STOREHOUSE; he will become chairman of the board's audit committee on the retirement of Margaret Downes next year.

■ Charles Siegh as chairman at INVESTORS CAPITAL TRUST; Sir Robin Duthie, Sir Charles Fraser and Roger Ingles are resigning on the company ceasing to be a subsidiary of the British Asset Trust.

■ Niven Duncan as deputy chairman of EASTERN GROUP.

■ Matthys Roux has retired from ROTHMANS INTERNATIONAL.

■ Alan Carter, a former national vice-chairman and European representative of the British Gear Manufacturers Association, at PMC GROUP (HOLDINGS).

■ Peter Harrop, chairman of Kalamazoo, as chairman at PINACL.

■ John Walkley, head of expatriate compensation development at Shell, at EMPLOYMENT CONDITIONS ABROAD.

■ James Stanford has resigned from AEROSPACE ENGINEERING.

■ Chris Morley at CAMBRIDGE WATER COMPANY; Lord de Ramsey has resigned.

■ George Simpson (below), chief executive of Lucas Industries, at ICI.



Bodies politic

The Confederation of British Industry's determination to take tourism seriously received a further boost this week when four new members joined its tourism action group. This brings the membership of the group, which aims to boost tourism's standing in the UK, to 22.

The most prominent of the four new members is Denis Tunnicliffe, managing director of London Underground, which frequently receives better reviews from foreign visitors than it does from the capital's regular users.

The other members are Rowland Hardwick, managing director of English Country Cottages, whose ravishing brochures boast some of the best UK self-catering accommodation; Neil Chalmers, director of the Natural History Museum; and Henry Head, md of Norfolk Lavender, which grows lavender and whose farms are a tourist attraction in their own right.

The action group is chaired by Sir John Egan, chief executive of airports group BAA. Michael Skapinker

■ Nigel Whittaker, executive director of Kingfisher and chairman of the CBI's distributive trades panel, is to switch retailing horses. After nearly seven years on the CBI panel, he is now to take up the post

of chairman of the British Retail Consortium.

His replacement at the CBI is Alastair Eperon, director of corporate affairs at Boots, and a previous chief executive of McAvoy Bayley, the public relations firm.

Whittaker's new job as non-executive chairman is largely an honorary one. However, it may have helped to improve the CBI's links with the BRC's panel. James May, the director general of the BRC, has admitted in public that he remains distinctly unconvinced by the accuracy of the CBI distributive trade survey. Whittaker, however, is - naturally enough - a great fan of the survey he has presided over for the past seven years. Gillian Tenn

■ John Keaton, a director of Rathbone Trust Company, has been appointed chairman of the ASSOCIATION OF CORPORATE TRUSTEES.

■ Duncan Slater, former British High Commissioner to Malaysia, has been appointed chairman of The Research Institute for the Study of CONFLICT AND TERRORISM.

■ David Haydock, md of Roger Haydock & Co, has been elected chairman of the TIMBER RESEARCH & DEVELOPMENT ASSOCIATION.

■ Paul Barry, md of EC Harris International, has been elected chairman of the BRITISH CONSULTANTS BUREAU.

John Wardle

John Wardle, an important figure in Midlands legal and corporate circles for over 20 years, has died after becoming ill last week. His medical condition had been fragile since a stroke in 1974.

He spent his career at Edge & Ellison, solicitors, finishing as senior partner having helped to build the firm up into one of the leading regional legal practices. But at the same time he was in demand as a company director.

He served with quoted companies like Forward Group, Hampson Industries and Metal-rax and unquoted companies like J.W. Norton Services, Saville Bakers Newsagents and Turbine Blading Group. As a chairman he specialised in chatty, idiosyncratic statements. Paul Chesworth

■ Stephanie Monk, group personnel director who also chairs the Equal Opportunities Panel of CBI Employment Policy Committee, has been appointed to the board of GRANADA GROUP.

■ Graham Hawksworth, formerly UK general manager of the Lexus division of Toyota (GB), has been appointed md of JACK BARCLAY, following the death of Victor Barclay.

■ Jon Marx, md of European Packaging, has been appointed to the board of LOW & BONAR.

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☐ 5 Bonds
☐ 6 Precious Metals/Gems
☐ 7 Unit Trusts/Mutual Funds
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☐ 3 Charge Card (e.g. Amex)
☐ 99 None

Tall ta
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INTERNATIONAL
ARTS
GUIDE

AMSTERDAM

CONCERTS
Het Concertgebouw 100 000 000
• Programme featuring the
• Concerts by the Royal
• Concerts by the Royal
• Concerts by the Royal

BARCELONA

GALLERIES
Fundació "la Caixa" 100 000 000
• The fund is a collection
• The fund is a collection
• The fund is a collection
• The fund is a collection

BERLIN

CONCERTS
Philharmonie 100 000 000
• Berlin Philharmonic
• Berlin Philharmonic
• Berlin Philharmonic
• Berlin Philharmonic

سلا من الرحا

Cinema/Nigel Andrews

Tall tales of manor'd wealth

Princess Caraboo, the tale of a beautiful vagrant girl (Phoebe Cates) who is adopted by early 19th century English high society in the belief that she is a foreign princess, shows that people will believe anything if it comes in a charismatic wrapping.

They may even believe that this medium-jolly if maddeningly erratic movie is based on a real story. So contends co-screenwriter John Wells. But I have been to that well before, or tumbled down it. As a humble theatre reviewer I once fell for Wells's claim that his play *The Projector* (Sturford East, 1970s) was an authentic "lost" 18th century comedy. Result: egg on my face and the near-termisation of a promising critical career.

Let us just say that even if *Caraboo* is true it cannot have been true like this. English society never consisted, we hazard, of Jim Broadbent and Wendy Hughes living, however entertainingly, in manor'd wealth with a set of strange furniture (sea-shell-upholstered settees a specialty) and a Greek butler portrayed with tortured vocal sounds and expressive moustache by Kevin Kline (very funny).

No ill-nourished vagrant ever looked like Phoebe Cates (aka Mrs Kline), who resembles a well-fed graduate of Hollywood High School seeking further doughnuts. And no surviving picture of the Prince Regent suggests that he resembled John Sessions wearing *Mikado* cast-offs. Sessions's look of camp, gobstopper-cheeked naughtiness also

PRINCESS CARABOO (PG)
Michael Anstlin

NEVER ENDING STORY III (U)
Peter MacDonald

THE PAGEMASTER (PG)
Joe Johnstone and Maurice Hunt

THE NUTCRACKER (U)
Emile Ardolino

CHASING THE DEER (PG)
Graham Holloway

ONLY THE STRONG (15)
Sheldon Lettich

comes closer than ever before to suggesting he may be the illegitimate son of Freddie Jones.

The movie trips along with its strange, rambling comic gait, never quite adding up to the sum of its parts, frantically though these are played. Add Stephen Rea (loves-truck journey), the Reverend John Wells (more gobstopper cheeks) and Professor John Lithgow, English-accented again after *A Good Man in Africa*, and you have a surging roster of multi-style talent seeking a central meeting place. But director/co-writer Michael Austin stands around like a dazed traffic policeman. Moods collide (satire, farce,

mystery, romance); characters honk and criss-cross; and if there was ever a true story behind *Caraboo*, its bones are slowly broken under the weight of incidental traffic.

We expect what Mark Twain would call "stretchers" at Christmas time. This is the season when we gather round the fire to listen to tall tales and to be struck about the head by chestnuts.

The Pagemaster and *Never Ending Story III* are variations on the same chestnut. A little boy is hurried into make-believe land, where a dose of educational fantasy strengthens him for the real-life battles back home. Alas, the fantasy scenarios in both films are dull enough to put the hero into a coma before he even contemplates the return journey.

In *The Pagemaster*, Macaulay Culkin falls and knocks his head on a library's marble floor, thereby precipitating dreams about animated books. The voices of Whoopi Goldberg, Patrick Stewart, Leonard Nimoy and others prattle behind the dancing vellum-bound shapes as Culkin lives through cartoon digests of *Moby Dick*, *Treasure Island*, *Dr Jekyll and Mr Hyde* and *Culkin's Travels*. These are witlessly slogged through in a 66-minute film that seems like 66 hours.

Culkin himself is showing grave signs of wear. Since *Home Alone* the boy has acted like a dazed demagogue who has lost radio contact with Planet Earth. The instant-access mugging that had such charm in *R.A. - Macaulay, smile*, "Macaulay, hit the

burglars!" - has lost its verve. We know that Master C could never actually "act". But now he seems to have lost that peerless in-born talent, so post-modern in one so pre-pubescent, for parodying acting.

Another boy thespian adrift in imaginative hyper-space is Jason James Richter in *The Never Ending Story III*. What to say about a movie with tedious sewn into its very title? Young Bastien, our hero, is now a Los Angeles schoolboy apparently living on the same doughnut diet as Phoebe Cates. Persecuted by bullies, the plump-cheeked lad takes refuge in a library, where on opening the eponymous folklore tome he is magicked back into the land of "Fantasia". Luck-dragons; princesses; Tony Robinson as a gnome; and mile on mile of Christmas groto decor.

We would like to say that all plot resemblances between this film and *The Pagemaster* are coincidental. Perhaps so. But the shared library settings hint at a Western cinema suddenly becoming alarmingly pedagogic about reading. Note the posters of famous film stars urging "Read" on the walls of the *Never Ending* library and the parade of nudging book titles on the shelves of *The Pagemaster*.

But Hollywood never quite manages to leave itself up to high culture. Among the books flaunting their spines at Master Culkin are *Tim Little Indians* and *The Hairy Ape*, given away-lowbrow titles, which also happen to be the titles by which the movies not the novels were known. Popular cinema may



Camp gobstopper-cheeked naughtiness: John Sessions wearing Mikado cast-offs and Phoebe Cates in search of doughnuts in 'Princess Caraboo'

be making one of its periodic bids to turn from poacher to gamekeeper, but apparently it can still only recognise stolen game.

In a week of bizarre cross-referencing, all we need now is another film starring Master Culkin, hinting at Hollywood's affair with high culture and containing a plot poised between fantasy and reality.

Abra-cadabra: *The Nutcracker*. George Balanchine's version of the Tchaikovsky ballet has been filmed, with Macaulay as Drosselmeyer's nephew. This riot of sound and colour, directed by Emile Ardolino (*Dirty Dancing*), was created some time ago. This explains why Culkin is in angelic prime, capering

through his role with all the bawmy wonder he brought to *Home Alone*. (He actually was a ballet student before being captured by Tinseltown).

Lovely sets; luscious music; worth a Christmas outing. We wish we could speak this of *Chasing The Deer*. The good news is that this British film was heroically financed by small investors: a literal army of them, who having handed over their wallets then lapsed themselves out in 1940s battle dress to play extras in Graham Holloway's mini-epic about the Jacobite wars.

Now the bad news. The combat scenes play like one of those Monty Python battle sketches in which

obscure women's guilds, having selected a patch of mud, used to hit each other over the head with handbags. Between battles, the screen is cleared for the actors to stand in uncertain lighting mouthing self-abstract dialogue. (Simple conversation-stopper: "Then there is the episcopalian dimension.") Ten points for financial initiative, one and a half for creative result.

Only *The Strangy* will appeal to only the barmy. Ninety minutes of the Brazilian martial art called *capoeira*, which to the untrained eye looks like breakdancing with violence. Sheldon Lettich directs. Someone called Mark Dacascos stars. Avoid.

Recital
András Schiff

On Sunday, András Schiff played Bach, Bartók and Beethoven at the Barbican - in that order. The second half was reserved for the "Hammerklavier" Sonata; earlier, Bartók's piano sonata snapped at the heels of Bach's Fourth Partita.

The Partita was exquisitely performed. I used to find Schiff's Bach over-jewelled sometimes, but nowadays he strikes a lovely balance between grace and rigorous clarity. His Overture here was resplendent, the Aria deeply meditative, the final Gigue a dazzling tour de force: altogether a delight to hear.

With Schiff the dance-movements in the Partitas sound

more like contrapuntal character-pieces, individuated by expression rather than by strongly contrasted rhythms. At the risk of gilding the lily, I think he might remember the dance a little more often. In the Bartók sonata there was no sense of a stamping-dance in the first movement, nor much of a popular lilt in the last. Schiff's keyboard style in Bach (digital, pearly, parsimonious with the pedal) was carried over to Bar-

tók, and the result - in a piece partly inspired by Stravinsky's *Rite* - felt brittle and bloodless, fleet without thrust.

In the grand first movement of the "Hammerklavier", it seemed that the breadth of Schiff's musical intelligence again risked compromise by light fingers and a hint of nervy tautness. By the Adagio, however, he had found his best stride: still light and under-pedalled, but soberly penetrating and perfectly sustained. The audience was held rapt. The concluding Gigue, much of it taken at heretofore reckless speed, was cogent and triumphant.

David Murray

Arts Council bales out the beleaguered

Lower ticket prices for performances of contemporary opera at Covent Garden, financial life-lines for the beleaguered regional orchestras and theatres; more English touring by the National Theatre and the RSC; and no grant for KOSH, the dance company: these are the main decisions from the Arts Council of England yesterday as it announced the carve up of its 1995-96 grant.

The council unexpectedly received an extra £5.1m in the Budget, a rise of 2.75 per cent to £181.1m. It had been told to plan on standstill funding and had passed the same message to its clients. In the event, that is just what the majority of grant-aided arts companies can expect next year: frozen subsidy. The additional money has been used to ensure that, if any, companies go under before lottery funding starts to come through in April.

The five regional orchestras and 16 theatres, including those in Farnham, Birm-

ham, Salisbury, Harrogate and Cheltenham, were facing worrying high deficits. The council has decided to give the orchestras an additional £450,000 between them (on condition that they match this sum by their own efforts) while the theatres will share £565,000. The money comes with the understanding that they must sort themselves out financially once and for all.

Some national companies have been given special treatment. Hard pressed ENO is getting £200,000 more, at £11.95m, to invest in new productions, while Opera North is bailed out with £200,000 more, to £4.534m. English National Ballet is near breaking point and has had its grant raised by £200,000 to £3.9m while Northern Ballet Theatre gets £125,000 extra at £1.225m.

High seat prices at Covent Garden are a perpetual worry. The council cannot afford to increase its across the board subsidy but is advancing another £300,000, making £8.8m, to ensure that the Royal Opera can reduce prices

to help fill seats for contemporary opera.

The London orchestras face a difficult future: two, the LSO and the LPO, are on frozen grants while the RPO and the Philharmonia must make do with just £20,000 more each to help their regional work in Nottingham and Bedford. The KOSH loses its grant for artistic reasons, but can apply for touring money. In contrast DV8, the Place and Dance Umbrella get sizeable lifts in subsidy, while Royal Ballet receives £100,000 more, at just over £5m, to be invested in choreography.

The secretary general of the council, Mary Allen, said yesterday "I sincerely hope that no one now goes to the wall." Prior consultation suggests that most companies are happy. And with the council lottery fund growing to £3m in just three weeks, the assumption is that any arts company in a parlous state will have put in a well argued bid for some of this cash.

Anthony Thorncroft



Peter Mayes (left) as the old Bolshevik Antediluvianovich Prelapsarianov, with Peter Bayliss

Theatre/Alastair Macaulay

Tony Kushner's 'Slavs!'

snow as they talk - are talking to each other, in lengthy and perfect sentences, of what political conclusions to draw from studying history from Marx and Engels. Peculiar, however, is the way Kushner keeps this joke going throughout the play.

It would be hard to make a better case for this British premiere of the play than is being made at the Hampstead Theatre, where Matthew Lloyd directs a generally superb cast. Design, by Uitz, is economical and effective. Lloyd keeps Kushner's satiric tone keenly to the fore while stressing humanity where he can.

Imelda Staunton's performance is more real than the words she speaks. She shows us the quiet, caring, troubled mind and nervous system of the lesbian Doctor Bonch-Bruyevich. A wonderful actress. Amette Badland is just as fine as Mrs Shastiviyi Domik, blasting with great sincerity through an oration that starts forcefully and climbs in intensity from Paul Jenson is excellent as Ippolite Ippolitovich Popolitov, a Soviet official who has the misfortune to be in love with the same woman as Dr Bonch-Bruyevich. Peter Copley and Richard Mayes are first-rate as Aleksei Antediluvianovich Prelapsarianov (the world's oldest Bolshevik) and Serge Kemerodovich Uppobkin. Ron Cook has to play Yegor Treznov Rodent, the kind of weak character whom Kushner needs in his plays so that every more right-thinking character can worst him in argument. Only Aisling O'Sullivan lets the side down as the alcoholic lesbian Katherine Gleb. Presence and force, sure, but no coherent detail. (I never believed in her alcoholism.) A cast like this should reach the West End; a play like *Slavs!* should not.

At the Hampstead Theatre, NW3.

INTERNATIONAL
ARTS
GUIDE

AMSTERDAM

CONCERTS
Het Concertgebouw Tel: (020) 671 8345
● Philippe Herreweghe: with the Freiburger Barockorchester and the Collegium Vocale Gent conducts Bach at 8.15 pm; Dec 20, 22

BARCELONA

GALLERIES
Fundació "la Caixa" Tel: (93) 404 6073
● The Austrian Vision: a selection of 17 Austrian artists from three generations that represent the different models and main aesthetic positions adopted by Austrian artists over the last 20 years; to Jan 22

BERLIN

CONCERTS
Philharmonie Tel: (030) 2548 8132
● Berlin Philharmonic Orchestra: conducted by Claudio Abbado and with soloist Maurizio Pollini plays Brahms and Mussorgsky at 8 pm; Dec 15, 16, 19, 20, 21, 30

OPERA/BALLET

Deutsche Oper Tel: (030) 3 41 92 49

● Siegfried: by Wagner. Conductor Horst Stein, production by Götz Friedrich at 5.30 pm; Dec 27
Staatsoper Unter den Linden Tel: (030) 2 00 4762

● Die Verurteilung des Lukullus: by Paul Dessau. Conductor Hirsch, production by Berghaus at 8 pm; Dec 15, 18 (8 pm)

● Die Zauberflöte: by Mozart. Conductor Daniel Barenboim, production by August Everding at 7 pm; Dec 20, 23, 25, 28

● Domrochen: by Tchaikovsky. Conducted by Stolz, choreographed by Nureyev at 7 pm; Dec 26, 27

● La Traviata: by Verdi. Conducted by Rizz, production by Kirst. In Italian at 7 pm; Dec 17

BRUSSELS

CONCERTS

Philharmonique de Bruxelles Tel: (02) 507 84 34
● Andrés Schiff: pianist, plays Bach, Reger, Handel and Brahms at 8 pm; Dec 19

● Royal Concertgebouw Orchestra: with pianist Evgeny Kissin and conducted by Sir Georg Solti, plays Beethoven, Bartok and Kodaly at 8 pm; Dec 17

LONDON

CONCERTS

Barbican Tel: (071) 638 8891
● Royal Philharmonic Orchestra: Christmas concert with conductor Ovein Arnel Hughes at 7.30 pm; Dec 20, 26

● The Dream of Gerontius: by

Elgar. The London Symphony Orchestra with mezzo-soprano Anne Sofie Von Otter conducted by Sir Colin Davis at 7.30 pm; Dec 15

● International Series: The London Philharmonic conducted by Bernard Haitink plays Berlioz (*Overture*), Beethoven (*Chello*), Ravel (*Mother Goose*) and Vaughan Williams (*Symphony No.5*) at 7.30 pm; Dec 15

● Figaro's Wedding: in house debut for conductor Dennis Inouye at 7 pm; Dec 15, 17

● Klovanshina: new production of Mussorgsky's opera. Director Francesca Zambello at 8.30 pm; Dec 16

● Festival Hall Tel: (071) 928 8800
● The Nutcracker: by Tchaikovsky. English National Ballet and its Orchestra choreographed by Ben Stevenson at 7.30 pm; from Dec 21 to Jan 2 (Not Sun)

Royal Opera House Tel: 071 340 4000
● Ashton Remembered: celebration of the Royal Ballet founder, choreographer Frederick Ashton. Includes pieces by Mendelssohn, Offenbach, Massenet and Walton at 7.30 pm; Dec 15, 17 (2 pm)

● Cinderella: music by Prokofiev. Created by Frederick Ashton in 1944, this was the first full-length ballet by an English choreographer at 7.30 pm; Dec 23 (2 pm), 26 (2 pm), 27, 30

● La Traviata: by Verdi. A new production by Richard Eyre. Georg Solti conducts for the first five performances, then Philippe Auguin. In Italian with English subtitles

at 7.30 pm; Dec 16, 19

● The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set designed by Maria Bjornson at 7.30 pm; Dec 20 (2 pm), 21, 22, 28

THEATRE Tel: (071) 638 8891
● New England: World premiere of Richard Nelson's new play. No performance 12-15th Dec, otherwise at 7.15 pm; to Dec 29 (Not Sun)

National, Lyttelton Tel: (071) 928 2252
● Out of a House Walked a Man: by Daniel Khamsi. A Royal National Theatre and Theatre de Complicité co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Dec 23, 26, 27

● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Dec 15, 16, 17 (2.15 pm), 19, 28, 29 (2.15 pm), 30

MUNICH
GALLERIES
Kunststiftung der Hypo-Kulturstiftung

● Paris-Belle Epoque: An evocation of the period from 1880 to 1910, with paintings, drawings, posters, photographs, glass and furniture; from Dec 16 to Feb 26

NEW YORK
GALLERIES
Whitney Museum

● Franz Kline: Black and White 1950-61: major Abstract Expressionist works from the last decade of the artist's life; from Dec 16 to Mar 12

OPERA/BALLET
Metropolitan Tel: (212) 362 6000

● Die Fledermaus: by J. Strauss. Sung in German with English dialogue at 8 pm; Dec 22, 29

● Don Giovanni: by Mozart, sung in Italian at 8 pm; Dec 16, 20, 24 (1.30 pm); Dec 17, 18, 19

● Madame Butterfly: by Puccini at 8 pm; Dec 17, 21, 27, 30

● Peter Grimes: by Britten, English at 8 pm; Dec 15, 19, 23, 28

● Rigoletto: by Verdi at 8 pm; Dec 17

● Casse-noisette: Tchaikovsky's ballet performed by the Kirov ballet company, St. Petersburg at 8.30 pm; Dec 22, 25, 26, 27, 28, 29, 30

● La Fontaine de Bakchisarai: ballet by the Kirov company, St. Petersburg at 8.30 pm; Dec 20, 21

PARIS
CONCERTS
Champs Elysees Tel: (1) 47 23 37

21/47 20 08 24
● French National Orchestra: Jeffrey Tate conducts Beethoven Symphonies Nos. 2 and 3 at 8 pm; Dec 15, 17

GALLERIES
Louvre Tel: (1) 42 60 39 28

● British Art in French Public Collections: paintings by Gainsborough, Reynolds, Constable, Lawrence and Turner. Closed Tue; to Dec 19

OPERA/BALLET
Champs Elysees Tel: (1) 47 23 37

21/47 20 08 24
● Casse-noisette: Tchaikovsky's ballet performed by the Kirov ballet company, St. Petersburg at 8.30 pm; Dec 22, 25, 26, 27, 28, 29, 30

● La Fontaine de Bakchisarai: ballet by the Kirov company, St. Petersburg at 8.30 pm; Dec 20, 21

TURIN
OPERA/BALLET
Teatro Regio Tel: 011 8815 241

● Lo Schiaccianoci: ballet in three parts by Tchaikovsky. Performed by the Kirov company, St. Petersburg. Sun mat only at 3 pm; to Dec 18 (Not Mon)

WASHINGTON
CONCERTS
Kennedy Centre Tel: (202) 467 4800

● National Symphony Orchestra: perform Handel's Messiah. With conductor Peter Bay, soprano Janice Chandler and mezzo-soprano Stephanie Blythe at 8.30 pm; Dec 16, 17, 18, 19

GALLERIES
National Gallery Tel: (202) 737 4215

● Italian Renaissance Architecture: Brunelleschi, Sangallo, Michelangelo, the Cathedral of Florence, Pavia and St. Peter's; from Dec 18 to Mar 19

Sackler Tel: (202) 357 2700

● Paintings from Shiraz: the arts of the Persian book created in the city of Shiraz during the 14th-18th century; from Dec 24 to Sep 24

OPERA/BALLET
Kennedy Centre Tel: (202) 467 4800

● The Nutcracker: music by Tchaikovsky. Presented by the Jeffrey Ballet, choreographed by Robert Joffrey. No show Dec 12th, mats at 2pm otherwise at 8 pm; to Dec 17

THEATRE
Gunston II Tel: (703) 418 4808

● An Evening with Tom Stoppard: a series of three one-act plays by the British playwright presented by the Washington Shakespeare Company at 8 pm; to Dec 17

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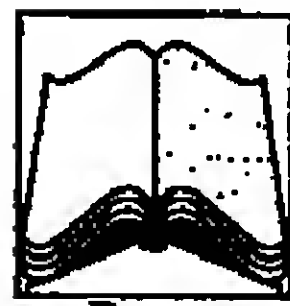
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Breaking up is hard to do



BOOK REVIEW

So you thought that Canada was a stable, peaceful place where civility and compromise were the order of the day? Think again, advises Mr. Lansing Lamont.

In this provocative book, Mr. Lamont raises the spectre of bloody riots on the streets of Montreal, disaffected aboriginals blowing up one of North America's biggest hydro-electric projects, and Quebec gunboats intercepting US tankers on the St Lawrence River - all within the next seven or eight years.

The unrest would be the precursor to the ineluctable disintegration of the world's second biggest country. Much of what is now English-speaking Canada would end up as part of the US, leaving a newly-independent Quebec as a lonely - and increasingly impoverished - outpost of French language and culture.

Mr. Lamont, a former correspondent for Time magazine and a frequent visitor to Canada, suggests that foreigners have for too long looked at Canada from the wrong angle.

Instead of puzzling over why such a nation apparently blessed with such rich natural and human resources should want to tear itself apart, the real question is how Canada has managed to stay in one piece for 127 years.

Mr. Lamont says the chasm between Canada's French and English is as deep as between Ireland's Catholics and Protestants. But he identifies many other tensions that threaten to tear apart the national fabric.

The 5m inhabitants of the prairie provinces of Alberta, Saskatchewan and Manitoba "carry on their shoulders a chip the size of Labrador. They have all the goodies, but somehow the benefits always seem to land in the laps of rapacious easterners."

The 10 provinces are forever trying to wrest powers from the federal government in Ottawa. Aboriginal communities have become increasingly militant.

The pervasive influence of US television is weakening

BREAKUP - The Coming End of Canada and the Stakes for America
By Lansing Lamont
W.W. Norton and Co.
£19.95/\$29.95, 267 pages

Canada's fragile indigenous culture. Meanwhile, immigrant groups are encouraged by a policy of "multi-culturalism" to make the preservation of their own identities a higher priority than a united country.

Economic forces are also melting the glue that has held Canada together. The 1989 free trade agreement with the US has focused Canadian business on markets and competitors to the south - a trend exacerbated by internal trade barriers between the provinces.

Towering debt and budget deficits channel a growing proportion of government revenues to foreign creditors, limiting the ability of Ottawa and the provinces to meet their own citizens' demands.

"At its birth as a British dominion in 1867," Mr. Lamont concludes, "Canada's existence was predicated on its fear of annexation by the United States: its pride and security in belonging to the mightiest empire since Rome's; and the need for a protected economy to ward off its omnipotent southern neighbour. As none of these reasons apply any longer, and having no new ideological underpinnings to help validate its national purpose, Canada is becoming increasingly vulnerable to fissure."

In the second section of *Breakup*, Mr. Lamont makes "an informed surmise of what could happen in the worst circumstances" as the fissures widen. He postulates a last-ditch National Commission to Rebuild Canada in 1996, the failure of which leads to Quebec's stormy unilateral declaration of independence four years later. The four Atlantic provinces, cut off from the rest of Canada by the secession, would have little choice but to seek a future with the US. The much richer western provinces would also tighten their already-close links with the US north-west.

Mr. Lamont's disquieting scenario may well come to pass.

The success of regional parties from Quebec and western Canada in last year's general election is a reminder that the centre is an unwelcome place to be in politics when grievances fill the air.

Quebeckers elected a separatist government in September. Earlier this month, it unveiled plans to draw up a new constitution early in the New Year as a prelude to an independence referendum. The province's aboriginal communities have vowed to resist the drive towards sovereignty.

Many western Canadians wish Quebec good riddance. Can it be long before even hotter heads come to the fore?

Don't write Canada off just yet. Mr. Lamont researched much of his book at a time when, even by recent Canadian standards, the national mood was unusually grimy.

The recession was at its deepest. Voters had rejected the Charlottetown Accord, an effort by politicians to write a constitution that would accommodate the demands of Quebec as well as, in Mr. Lamont's words, every other special interest group except left-handed dentists.

Although almost every page of Mr. Lamont's book contains a good reason for Canada to break up, it also gives some cause for hope.

He notes, for instance, that Quebecers are "still essentially a cautious people used to walking on ice in winter. That suggests that they will not make the final leap to independence." Recent opinion polls indicate that only about 40 per cent of Quebecers support independence.

The economy is enjoying a robust recovery and the mood in the country at large has mellowed appreciably since Mr. Jean Chretien's Liberals took office just over a year ago.

Moreover, for all their complaints, most Canadians would rather see their country survive than be shattered apart or absorbed by their southern neighbour. It is still possible that Canada will muddle through in a typically Canadian way - not united but also not irrevocably split.

Bernard Simon

The British government's defeat over VAT on domestic energy is of more than just temporary political interest. For it brings to the surface how very muddled the public is on the whole subject of spending and taxes. Opinion poll after opinion poll shows that voters seem to want more publicly provided, or financed, services. Yet they rear up against any attempt to pay for these services by spreading the tax net more widely.

An idea of the public mood emerges from one poll in which nearly 50 per cent replied that taxes on high incomes were too low, or "much too low". Only 6 per cent thought that taxes on middle incomes were too low and hardly anyone thought that of taxes on low incomes. Yet the overwhelming majority of those polled regarded themselves as either middle or low income. Less than 3 per cent regarded themselves as receiving high incomes. On this evidence, there are just too few rich to scold.

But the real drawbacks of allocating resources through competitive elections rather than competitive markets go beyond these contradictions. They can be summed up in the jargon phrase "full line supply". When a buyer makes purchases in a supermarket, he or she can decide on how much he or she wishes to spend and on what items. But when it comes to public goods like defence, every citizen has to have the same amount. Worse than that: the voter has to decide between two or three bundles of vague policies covering all issues, none of which may express his or her preferences, but which he or she has to take or leave as a whole.

Despite the drawbacks, some services are better financed collectively than by relying on the private marketplace alone. One way of introducing a little more coherence might be by some form of hypothecated or earmarked taxes, designated for specific public services. There can, but need not, be a close connection between the nature of the tax and the service for which it pays.

A historical example of an earmarked tax was "Ship Money", levied on English seaports and coastal regions to finance the Royal Navy. When Charles I revived the tax in 1634-35, he started a chain of events which contributed to the English civil war, his own beheading and a period of republican government. But that was because the levies

ECONOMIC VIEWPOINT

Time to know what you pay for

By Samuel Brittan

UK government revenues and expenditure

General government receipts		General government expenditure	
1993-94	% of total	1993-94	% of total
Taxation	58.4	Social security	30.1
Corporation tax	24.9	Health	15.2
Other taxes	33.5	Education	11.8
Other income	4.1	Defence	8.2
Customs & Excise	38.9	Law and order	5.2
Excise	22.5	Transport	3.7
Tobacco duties	6.5	Environmental services	3.4
Beer, wine and spirits duties	5.2	Other functions	11.6
Other Customs & Excise	3.8	General gov't debt interest	18.9
Vehicle excise duties	3.6	Other	3.7
Business rates	12.8	Total	298.4
Other taxes and royalties	5.4		100.0
Social security contributions	38.7		
Corporation tax	8.9		
Other receipts	7.4		
Total	298.5		

Excluding privatisation proceeds
Source: Treasury/FT, Keith Foy

were extended to inland regions and Parliament was not consulted. Earmarked taxes that are carefully and sensitively applied may still be a lesser evil than today's habit of putting all official revenues into a pool to be allocated at the government's discretion.

Earmarked taxes have begun to receive support from different parts of the political spectrum. For instance the UK left-of-centre think-tank, Demos, and the free-market Institute for Economic Affairs, hypothecated taxes are already frequent in the US, where they are said to finance about half of local spending. Many of the uses which Demos envisages for earmarking are primarily local: for example, expenditure on the London Underground, city nursery places, or a town's bid for the Olympics. For such applications to work effectively in the UK, councils would have to acquire sources of revenue sufficient to finance their own budgets.

Meanwhile, there is quite a lot that can be done at a national level. Earmarked taxes cannot remove all the defects of state provision. They cannot enable different voters to have different military bud-

gets or different sized health services to suit their individual preferences. But they can at least make sure that the services come with a price tag and that expenditure is representative of what the middle of the road taxpayer is prepared to finance.

An example is public expenditure on health. This was running in the UK in 1993-94 (the last year for which a functional breakdown of public spending was available) at almost 54bn - slightly more than the yield of VAT. Why not then earmark the proceeds of VAT for the National Health Service and let voters put their money where

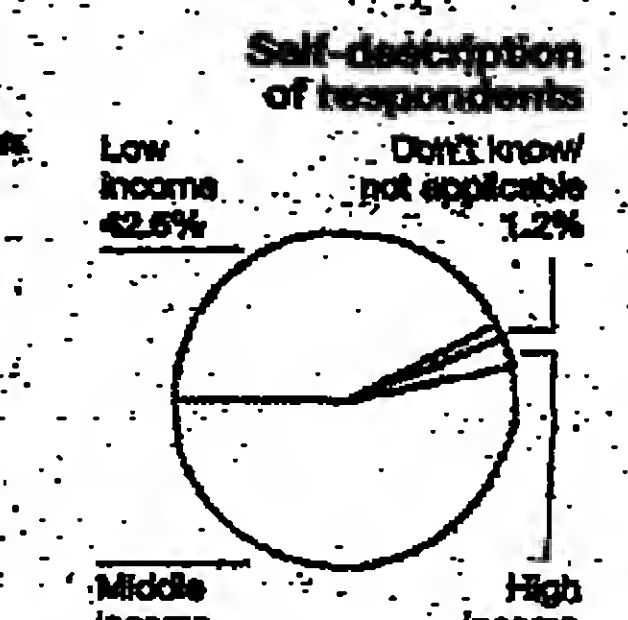
their mouths are? If they desire ever more NHS expenditure, they should be ready to see the VAT rate creep up from 17% to 18, 19, 20 per cent and however much more it takes. Eventually even the belligerent nurses who turn up at every televised election brains trust with their demands for "more, more, more" will begin to be heard more critically.

Finance ministers have opposed hypothecated taxation mainly because it reduces their own power. They can however call in aid well-known abuses of hypothecation. There have been raids on supposedly hypothecated revenues. The

British tax attitudes

Views on taxes borne by:		Self-description of respondents	
(%)	High income 25.0%	Low income 22.9%	Don't know/not applicable 1.3%
Much too high	3.5	2.7	28.5
Too high	25.1	24.3	48.5
About right	34.7	64.0	19.2
Too low	40.8	9.0	1.9
Much too low	3.9	0.1	0.7
Don't know/not applicable	2.7	2.6	2.2

Source: Fiscal studies, Nov 1994



LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Monetary framework needs more clarity

From Mr Malcolm Bruce MP.

Sir, I very much welcome the call in your leader article (December 13) for a new target range for UK inflation. Indeed I made a similar proposal in our party's alternative Budget two weeks ago, suggesting that the inflation target be reduced to 0.3 per cent.

The present inflation target is something of a muddle, with a target range of 1-2.5 per cent within a broader target of 1-4 per cent. There is now a need to reinforce the credibility of the monetary framework by

making the inflation target clearer and singular, and by addressing some of the other defects which you identify. This includes the narrowness of the 1-2.5 per cent range, which is in practical and operational terms far too restrictive.

Additionally, there is no explicit target beyond 1997, though the Bank of England is apparently working on an assumption of 0.3 per cent. This is a significant weakness given that monetary policy works with long lags, so that it is vital to know well in

advance where one is steering for. As you note, it is also particularly important to make the inflation targets clear beyond 1997, as this will cover the post-election period, possibly with a non-Conservative government in office. This would be absolutely the wrong time to have any confusion about the nature of the UK's commitment to low inflation.

I believe that the introduction of inflation targets has been a promising evolution in UK monetary policy. There is now a need, however, to make

the monetary framework clearer and less open to future abuse and confusion.

This should serve, as you suggest, to build a cross-party consensus around low inflation, which could not only reduce the price of long-term British government borrowing, but could lock the UK into permanently low levels of inflation.

Malcolm Bruce,
Liberal Democrat Treasury spokesman,
House of Commons,
London SW1A 0AA

Answer lies in question

From Mr Mark Griffith.

Sir, Lord Plumb is right (Letters, December 8) when commenting on a survey of the attitudes to the European Union in the UK and Germany, he says that how questions are framed in polls on the EU can affect the result. However, this usually works for, not against, the EU lobby.

Several countries would not be in the association if referendum questions had been worded with Yes for staying out and No for going in. Pro-Union politicians are quick enough to use what he calls "popular bewilderment" when it suits them.

Confused voters choosing the friendly, positive-sounding Yes are called bold and intelligent when they vote for the institution that gives Lord Plumb purpose, the European Union.

Mark Griffith,
MTI-Hungarian News Agency,
Budapest,
Hungary

Hard to catch a Eurostar

From Dr Caroline Jackson MEP.

Sir, Your Business Travel section reported ("In time for Eurostar", December 12) that a passenger arriving less than 20 minutes before the departure of the Eurostar train from Waterloo was barred access on the grounds that security checks could not be carried out.

The arrangements surrounding the existing Eurostar service are so bizarre and haphazard that I begin to wonder whether it is not being run by a group of fifth columnists in the pay of the ferry companies.

I arrived 10 minutes before the Waterloo-Brussels departure the other day and was waved through with no security checks on my baggage whatever. When I had phoned Eurostar the previous day - with great difficulty because the line was constantly engaged - I was told that the train was very full. In fact, it was virtually empty, both ways.

Meanwhile, at the Gare du Midi in Brussels, the Belgians

still insist on static passport checks and their station is like an unfinished morgue.

Getting a ticket at all in the UK requires reserves of perseverance. Not everybody, especially business travellers, can plan weeks or even days in advance. I tried for a ticket for the next day's Eurostar at Swindon and Didcot, both important London feeder stations, and was told that they could not sell me one because they did not have the necessary computer equipment. At Didcot they believe that it will be two years before they get it. I was advised to try Reading, Bath or Bristol.

I have just rung Eurostar again - to get a recorded announcement that the office is closed because of a fire drill. No alternative arrangement for booking tickets seems to be in place.

Do they want passengers at all?
Caroline Jackson,
MEP for Wiltshire North and Bath,
15 Bath Road, Swindon,
Wiltshire SN1 4BA

Rise in duty no answer

From Mr Hugh Morison.

Sir, Many commentators and City opinion-formers seem to have welcomed the chancellor's decision to raise excise duties on spirits and other products, on the grounds that this would close the gap left by his Budget by the vote against raising VAT on fuel from 8 to 17.5 per cent.

The evidence of the past few years suggests, however, that Kenneth Clarke, the chancellor, will fail in his objective in the last year that followed an increase in excise duty (1992-93) the chancellor's receipts from excise duty on spirits fell by 50m. In the following year, after Mr Clarke and his predecessor had frozen the rate of duty on spirits, Treasury receipts actually grew by 24m.

This clear evidence of diminishing returns points to the likelihood that last week's 4 per cent rise will once again lead to a drop in revenue receipts.

Not only will the chancellor's action damage an important UK industry, not only will it weaken the industry's attempts to overcome discriminatory tax treatment in Europe and beyond, he has done all this in a desperate attempt to raise revenue which will not materialise.

The chancellor will find that this particular crock of gold is at the end of a very distant rainbow.
Hugh Morison,
Director General,
The Scotch Whisky Association,
30 Athol Crescent,
Edinburgh EH3 8EF

Current dividend trend has damaging effects

From Mr Martin Simons.

Sir, The extraordinary rise in dividends declared by UK electricity generators and distributors, coupled with buy-backs of shares "which enhance returns for shareholders" (Company News, This Week: "Buy-backs set to enhance returns for shareholders", December 12) is a national disgrace.

The necessary profits and cash flows for the distribution bonanza have been, and con-

tinued to be, generated by duopoly suppliers using their muscle by overcharging private and industrial customers. The latter suffer from unnecessary cost pressure which inhibits investment and job creation.

The electricity industry continues to shed labour and past inefficiency is now used to justify electrifying pay increases for directors. When will some influential spark realise that short-term electric-

ity profit optimisation is doing immense damage, especially to energy-intensive sectors such as chemicals, glass, cement and heavy engineering?

Are French, German and Japanese electricity companies paying such high dividends and buying back shares? No, because they have some sense, not least for the common weal.
Martin Simons,
24 Grand Avenue,
London SW16 6EL

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Thursday December 15 1994

Beyond the Troubles

There is a danger that the success of this week's investment conference in Northern Ireland will be measured in pounds and pence. The long list of aid pledges recorded over the past few days are welcome injections to the region, that will be easily spent. Yet the biggest obstacle to economic success in Ulster has never been a shortage of public funds. Rather, it has been a lack of confidence in the future, born of the Troubles, and shared by residents and foreign investors alike. Overcoming that lack of faith would be the true peace dividend. On that score alone, the conference may have made a lasting contribution to the region's future.

Delegates heard much of the tax and other incentives aimed at attracting investment to the province. But there are more fundamental attractions to a peaceful Northern Ireland. Property prices are the lowest in the UK, as are labour costs, and the workforce is well-educated. A few investors have already begun to exploit these advantages. But there will need to be many more if the economy is to rid itself of the distortions created by the last 25 years.

Economic activity is heavily skewed towards agriculture, declining industries and the public sector. None of these offers a very promising launch pad for peacetime growth. The prime minister, Mr John Major, has rightly promised that security expenditure savings will not be lost to the region altogether, but ploughed back into health and education spending. Altering the composition of public spending to favour

teachers and doctors over policemen may create more public jobs than it destroys. Yet the long-term aim of subsidies from the centre - currently around half of the region's budget, or quarter of GDP - must now be to give people a better opportunity to fend for themselves in the private sector.

Over a third of the workforce is currently employed by the government. Even this degree of public job creation has not prevented the region from having the highest unemployment rate in the UK, with over half of the total being long-term unemployment. Joblessness afflicts Catholics particularly. Some 43 per cent of 20-60 year old Catholic men are currently without work, compared to a 26 per cent non-employment rate among Protestants.

Mr Major announced further measures to tackle the problem in yesterday's speech. But there is a strong case for doing more. Those at the periphery of the UK have long resented being used as guinea pigs for potentially unpopular new government policies. Using Northern Ireland as a testing ground for ambitious employment policies which went beyond the timid measures announced in last month's budget would make a welcome change. With luck, enhanced inward investment flows, tighter transport and other links with the south, and a better tourism trade will eventually provide jobs for the unemployed to go to. This week's conference may make employers take a look. The trick will be giving them the confidence to stay.

India on trial

Indians are not doomed to be poor. They are poor because of foolish policies. Unfortunately, the likely response to the defeats suffered by the Congress party in state elections will be precisely the wrong mixture of caution with profligacy. The prime minister deserves credit for initiating reform, but has failed to persuade the electorate of its benefits. Indeed he has barely tried.

India's politics has become a struggle over the redistribution of poverty. This can be seen in the resistance to reform of the labour market. In the opposition to privatisation of public enterprises, in the continued pressure for protection from imports, in the demands for affirmative action for "backward" castes, in the failure to charge property for electricity and irrigation, in pressures for more public spending on food and fertiliser subsidies and in the wide-spread exemptions from taxation.

The brilliantly executed response to India's economic crisis of 1991 offered the country a chance to break out of the economic trap into which politics had led. Unfortunately, reform has not gone far or fast enough. In addition, fiscal stabilisation more or less stopped after 1992-93. The fiscal deficit is expected to be 6 per cent of gross domestic product this year and may rise sharply again next year, in response to the electoral defeats. Yet even this year's level is almost certainly unsustainable in the long run.

The pity of it all is that the reform agenda is beneficial to

huge chunks of the electorate. The elimination of controls has certainly not the rural poor. The danger now is that reform will stand still, while fiscal stabilisation starts to go backwards. If so, the economic momentum built up over the last three years, though probably big enough to produce growth at 5-6 per cent, may well prove insufficient for anything more. It could even reverse. The tragedy is that India desperately needs - and could achieve - an east Asian level of economic performance.

While India was capable of fiscal stability, in the 1950s and 1970s, its economy was shackled by controls. Now that controls are being lifted, it cannot sustain fiscal stability. Worse, after these elections, Mr Rao's instinct will be to go slow on reform and backslide on stabilisation. It is a politically attractive strategy, but the wrong one. The only solid platform for political success and even stability lies in the promise of a better life for all. India's hope lies in the achievement of East Asian growth, not in the false allure of Latin American populism.

High wire act

The announcement yesterday by Trafalgar House, the conglomerate, that it may bid for Northern Electric, one of the UK regional electricity companies (reco), may mark the start of the biggest shake-up in electricity supply and distribution since the 1980 privatisation. The bid partly reflects the industry's growing financial health, and is likely to be followed by others. But extensive consolidation will present regulators with tough problems as they struggle to promote greater competition.

News of the possible bid has emerged as the industry enters a new lap of its journey towards liberalisation. The government's "golden share" in the 12 recos, preventing takeover, expires at the end of March. New price controls will start to bite in April, and the market will be opened up to full competition in 1998. Meanwhile, the industry regulator, OFR, is trying to increase competition in generation.

Despite all this uncertainty, Trafalgar House is right that there are attractions in taking over a reco. Even after recent cost-cutting, there are more jobs to be shed. If recos merge with each other - or with regional water companies, another long-doubted possibility - there could be large savings in administration and billing. Bidders will also be attracted by the reco's cash and future cash flow, although valuation is complicated by the present uncertainty over the value of the National Grid, in which recos hold shares.

It is less clear that Trafalgar House is the company to maximise the value of a reco; its record is indifferent, and its new management team unproven in its present configuration. The mooted bid, which may be partly motivated by the desire to extract tax gains from combining the two companies, also raises tough regulatory questions. Offer would be hard-pressed to ensure that the reco's profits are adequately ring-fenced from Trafalgar House's other activities. The regulator has already been forced to grapple with such problems, as the recos have diversified beyond electricity supply and distribution, but they would be compounded if a reco were subsumed within a much larger group.

The bid would not, on its own, raise questions for competition policy. But it sets the scene for a consolidation of the industry which could do so. The recos enjoy, in essence, regional natural monopolies in electricity distribution, while facing growing competition in supply from each other and from new entrants, including generators. However, the industry is still a long way from the regulator's dream of a fully competitive market in electricity supply. While a degree of consolidation among suppliers would not necessarily harm competition, such moves would need careful assessment by competition authorities, to ensure that the benefits of privatisation and liberalisation are not undermined.

Corporate might is not something about which senior executives at Allianz, Europe's largest insurance company, like to boast. They chuckle at the difficulty visitors have finding the group's Munich headquarters, with its anonymous postwar facade and small nameplate.

But this public image is increasingly deceptive. The company recently paid an estimated DM6.4bn (\$4.1bn) to buy the direct insurance operations of Swiss Re, the world's second largest reinsurer company.

The deal will increase Allianz's premium income by about 20 per cent, from DM55.5bn last year. It will also take the company within striking distance of becoming the world's largest insurance company, topping Nippon Life which had premium income equivalent to about DM50bn last year.

For Allianz's 52-year-old chairman, Mr Henning Schulte-Noelle, the prospect of global domination is not yet something to brag about. "I haven't really thought about that," he says. "It is not really a strategic objective."

One reason may be that Allianz is likely to be the target of the same authorities to dispose of that Swiss Re package - the Vereinte/ Magdeburger insurance group. Half the latter's annual premium income of about DM7bn comes from Germany's second largest private health insurer, Vereinte Krankenversicherungs.

Mr Schulte-Noelle expects a decision by the authorities "pretty soon" but says a forced disposal "has been a possibility we have had to keep in mind since the very beginning". Both German and foreign companies have expressed interest in buying Vereinte.

Another reason Allianz prefers not to boast about its size is that rapid international growth in the past decade has left it with some headaches. One is Fireman's Fund, the US insurer Allianz acquired four years ago for \$3.3bn which has performed below the industry average. Mr Schulte-Noelle defends the purchase, made under his predecessor, Mr Wolfgang Schieren. "We feel that Fireman's Fund was a good buy for us. The results have much improved over the years and the progress achieved would be even more visible with a market turn."

A second problem is Deutsche Versicherungs, the former state insurance monopoly in east Germany that Allianz acquired in 1990. The acquisition has so far cost the company DM10bn, and has yet to be profitable, despite rapid premium increases and a substantial restructuring to turn the operation into a

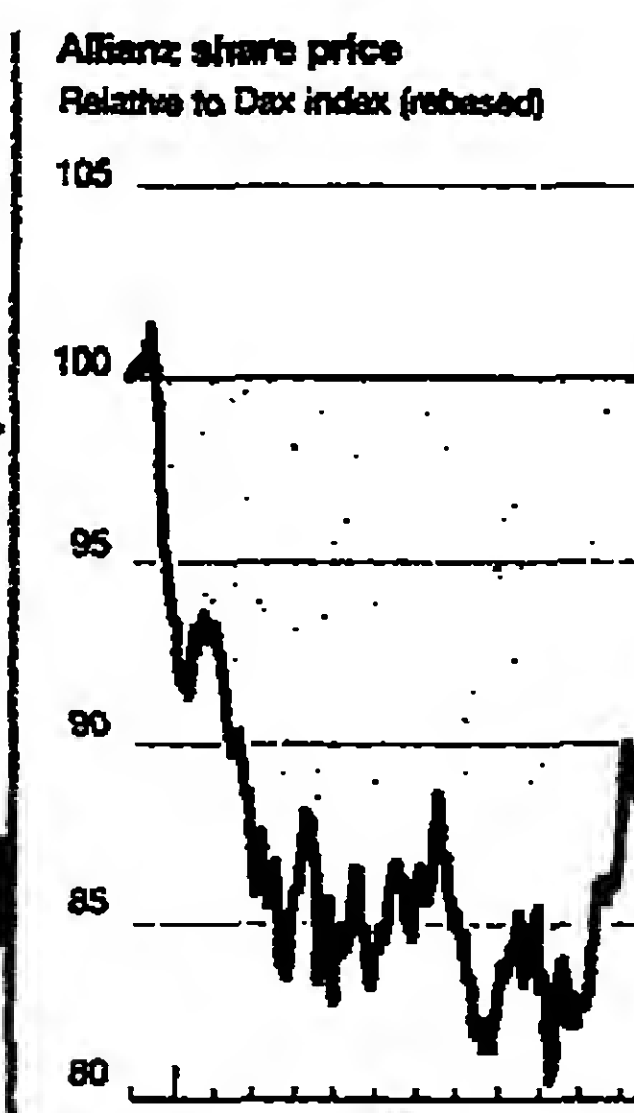
Deceptive image of anonymity

Henning Schulte-Noelle, Allianz chairman, explains the insurer's strategy to Andrew Fisher and Ralph Atkins

Allianz: heading for global domination



Henning Schulte-Noelle, chairman



Source: Datamatrix

Global insurers by total premiums, 1993

COMPANY	COUNTRY	\$bn
Nippon Life	Japan	57.9
Allianz	Germany	48.3*
Deutsche Life	Japan	40.5
Sun Life of Canada	Japan	35.1
State Farm	US	32.5
UAP	France	26.8
Meiji Life	Japan	25.9
Prudential (US)	US	24.1
Metropolitan Life	US	19.5
Zurich	Switzerland	18.4
Aika Life	Japan	18.2
Alitalia	US	17.7
Axa	France	17.7
Minato Life	Japan	16.8
Marine Insurance Co	Germany	16.5
Yamato Life	Japan	16.4
Generale	Italy	15.9
Prudential (UK)	UK	15.8
Swiss Re	Switzerland	12.4
ING	Netherlands	11.5
Tokyo Marine & Fire	Japan	11.9

*Assessing purchases of Swiss Re subsidiaries as of 1993. Source: ICW

modern insurance business.

Mr Schulte-Noelle expects Deutsche Versicherungs to move into profit in 1995, with a much reduced underwriting loss. However, the company has not yet built up the investment portfolio needed to provide the sort of income that bolsters results elsewhere in the group. In the long run, he expects to prove that the east German venture has enhanced shareholder value.

When Mr Schulte-Noelle took over the top job at Allianz in 1991, premium income had doubled in the previous five years. He admits there were good reasons for calling a halt to further acquisitions to allow a period of consolidation.

But, he says, Allianz could not ignore the opportunity offered by the Swiss Re deal. The company had long wanted to expand in Switzerland. With Swiss Re, it acquired insurance companies Elvia in Zurich and Lloyd Adriatico in Italy, as well as Vereinte/Magdeburger.

The search for growth opportunities continues, says Mr Schulte-Noelle. He wants to increase the company's share of the life market in the UK, where it owns Cornhill

Insurance. He is also targeting the emerging markets of Asia and eastern Europe.

A forced disposal of Vereinte might be used to create other expansion opportunities says Mr Schulte-Noelle. If it has to be sold, he will seek a deal that fits with Allianz's long-term strategy - and not just maximise sale proceeds. "Price is of course the single most important criterion, but it could also be of importance to us that the buyer of Vereinte may have to offer something in terms of helping us in other markets."

But the Allianz chairman dismisses suggestions that the company would attempt to foil foreign companies entering the German market. Mr Schulte-Noelle says Allianz has already taken steps to defend itself from fiercer competition at home as the European Union deregulates the insurance market.

Germany will be among those affected most by EU directives which since July have allowed Europe's insurance companies to sell policies anywhere in the Union on the basis of regulations in their home state. Local controls on the

wording of policies and on rates have also been removed.

In response, Allianz has reorganised the non-life side of its business into divisions serving three consumer groups - personal customers, small and medium-sized commercial business, and large industrial clients. The company is also preparing to adapt its products rapidly in response to changing demands. But Allianz is "not going to play marketing gimmicks just for sake of coming up with something new."

For instance, Mr Schulte-Noelle does not expect unit trust-linked policies to become more popular, as in the UK. Germany's history, he says, means most customers put caution to the fore. "This may change because private wealth built up after the war is now being transferred to a new generation and people have more money to play with."

But for all the preparations Allianz has made to hold on to its home market share, Mr Schulte-Noelle does not foresee EU directives leading to a sudden influx of products designed in other countries. "I don't see any major development of cross-border selling of personal lines

because insurance markets are essentially local markets. If you want to get a share of the cake you have to be a local competitor."

Similarly, he does not expect any immediate upset to traditional distribution channels. Under the new EU rules, he expects to see no less reliance on trained sales agents tied to selling Allianz products. "There is no authority any more checking products in advance and saying 'don't worry, this is a product that we have looked into and which you can trust'... Deregulation will rather strengthen the role of the captive sales organisation, such as we have in coming years."

Mr Schulte-Noelle does not expect direct telephone selling techniques, pioneered in the UK by Royal Bank of Scotland's Direct Line, to make substantial inroads into the German market. Soliciting customers by phone is anyway forbidden by the German courts.

That should give Allianz the opportunity of build on the success it and other German insurers have had in pushing up rates on motor and industrial policies. As the state of car thefts that so disrupted the motor sector in recent years has become less alarming, underwriting results have been boosted further.

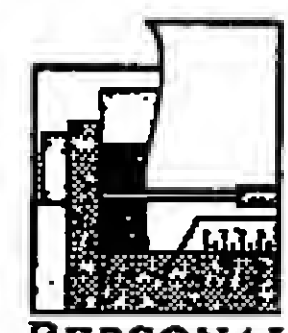
In turn, an improved performance in the German market should help ameliorate investors' fears about the short-term costs of an aggressive international acquisition strategy. Although Allianz shares have performed below the market average this year, Mr Schulte-Noelle says they have provided an annual average post-tax return of 17 per cent over 10 years against 10 per cent for the Dax index of leading shares listed in Frankfurt. To make the shares more attractive for smaller investors, the company intends to divide its shares - currently worth DM2,135 each - into smaller units.

There remain questions about the impact of Allianz's international strategy on the value of its shares. "There is a risk," says Nomura Equity Research, "that the Allianz earnings curve over the medium term will be unattractive."

Last year, Allianz boosted pre-tax profits by 35 per cent to DM2.1bn, but this year's performance has been more sedate. Mr Schulte-Noelle says total underwriting losses this year will be below DM1.2bn after DM1.2bn in 1993. Investment earnings will be affected by the downturn on bond markets.

Shareholders may thus take some comfort from the group's disinclination to talk about becoming the world's biggest insurer. Mr Schulte-Noelle is setting his sights on quality rather than size - "the world's best, that is the objective I would prefer".

The looking glass view of Europe



PERSONAL VIEW

Almost everything that happens in the European Union is public knowledge within an hour or two. The European Commission in Brussels is one of the most open public services in the world and we all like it that way. It is therefore surprising to find that, recently, some commentators seem to see Europe not through the looking glass but through the distorting mirror. This applies particularly to what "Brussels" is alleged to be imposing on the European citizen.

A few facts. First, all significant decisions in the EU, with the exception of those relating to competition (for example state aids), are taken not by bureaucrats but by UK ministers and their colleagues in the Council of Ministers. The Commission proposes, the Council and the parliament decide. Recent Treaty changes have increased the parliament's control over the Commission. This is a genuinely democratic system.

The budget in the EU is fixed by

the Council and the parliament. About 97.5 per cent of public expenditure in the EU is national expenditure by the member states. The Community budget represents about 2.5 per cent. It is subject to fixed limits on all main types of expenditure. That is why last year the Commission kept about 1,000 posts vacant because there was no money. When we understand the budget, there is usually silence in the media. In 1994 we shall understand the budget on agriculture by about £2.7bn.

Second, the European Commission is a lean machine. We could have taken a different, centralising approach and established a huge bureaucracy in Brussels to administer directly all grants and schemes. I am glad that this approach was not followed. There are many million national civil servants in the member states but less than 15,000 officials on the operating budget of the European Commission (about one fifth are required because we work in nine languages).

It follows that, although the Commission has the final responsibility for the execution of the budget,

most of the operations, probably about 80 per cent, are in fact carried out in the member states. De facto surveillance and control are shared between the member states and the Commission. Not many people seem to know, however, that when the accounts are settled each year the Commission disallows - that is, does not charge to the European taxpayer - irregular payments. For

The parliament's control over the Commission has increased. That is genuine democracy

1989 accounts we disallowed £630m, for 1990 accounts £770m and we expect to disallow a further substantial sum for 1991.

The Audit Court has recently criticised some elements of financial administration in the Commission. I will place a small bet that most commentators have not read the 68 pages of the report, nor the Commission's replies. I state emphati-

cally that the Commission has no dispute with the Audit Court. It is the court's duty to seek to improve financial management and ours to respond. Where we think that it is right, we shall act and the member states should do so too.

However, this has also been the open season for wild statements about fraud in the Union. What we do know is that the effort against fraud and the rate of detection have increased, both the European Parliament and the Commission giving this a high priority. What we do not know is whether fraud has increased or decreased. It is very likely that it is increasing because of the measures taken. In any event many of the figures quoted have no basis in fact.

Finally, back to basics. It seems to be the time to emphasise that the European Union:

- has been the centrepiece of UK foreign and economic policy for very good reasons since this community of friendly, democratic states has increased prosperity for its member states while strictly respecting their national diversity;
- has certain competences strictly

defined by the Treaty, which cannot be changed except by unanimity;

- has sharply reduced its legislative action, the volume of proposals put to the Council and parliament having fallen like a stone since 1990 to a very low level now;
- is the world's biggest trader, providing the largest market for British goods (Britain exports more to the Netherlands and Belgium than to the US);
- is in a period of soundly-based growth, likely to outpace the US and Japan in 1995 and 1996, though more action is needed on jobs;
- has been a real force for liberalising markets, for the free movement of goods, services and capital to the benefit of the consumer and of business, the internal market sweeping away tons of national red tape and bureaucracy.

This is the picture in the looking glass.

David Williamson

The author is secretary-general of the European Commission

On the Wild side

So "Wild" Bill Buford, editor of the London-based quarterly publication *Granta*, is defecting to the New Yorker magazine as its literary and fiction editor. Judging by the sounds of lamentation and rending of garments emanating from British literary circles yesterday, anyone would have thought the chancellor had slapped top-rate VAT on books.

It was 15 years ago that the flamboyant American took on *Granta*, then an ailing Cambridge undergraduate periodical, and turned it into a vital forum for the best in new writing, from fiction to reportage and travel writing, with a circulation of 96,000.

Described by one former colleague as "an exasperating genius", Buford is very much the hands-on editor - wielding, his contributors would say, a machete rather than a more delicate instrument. His own book, *Among the Ruins*, by the way, is a study of British football hooligans - not a confession of his professional *modus operandi*.

In latter years, though, *Granta* had lost some of its ability to surprise and many of its regular contributors - Salman Rushdie, Martin Amis, Hanif Kureishi and Julian Barnes - are now established columnists on the more lucrative New Yorker. "He's following the

market really," is how Kureishi puts it.

While *Granta* without Buford is hard enough to imagine, Buford with a boss is a yet more challenging concept. But no doubt Tina Brown, the New Yorker's fierce British editor, will know when to put the boot in.

Bottoms up

Long live the bearage. Sir Paul Nicholson, the deer-stalking chairman of Vaux, the Sunderland brewer and hotelier, has just become the third generation of his family to chair the Brewers and Licensed Retailers Association.

Grandfather was chairman of the association for six years in the 1920s and 1930s, and father for a year in the 1960s.

But despite his pedigree - Harrow, Cambridge and the Coldstream Guards - Sir Paul likes to give the impression that his family are strictly tradespeople and not hereditary owners of what he likes to refer to as his "booze and snootie business". Bit hard to believe - given that he got the chairman's job at 35 and has been doing it for nearly 20 years.

True, Sir Paul's grandfather started at Vaux as a humble accountant in 1896, and the family now owns less than 1 per cent of the firm. Then again when grandad wanted to take the night sleeper to London he could get it to halt at the bottom of his drive.

OBSERVER



The shareholders want to spend your wages

Not even Sir Paul, the new president of the Northeast Chamber of Commerce, can command that sort of service these days.

Folly bizarre

For sale: presidential palace, one previous elderly owner. Malawi's new government is looking for someone to rent or buy one of Africa's most remarkable follies - a 300-room palace, commissioned by the country's former leader, Hastings Kamuzu Banda.

The erstwhile life president, whose autocratic style won him the nickname "One Man Banda", will

no longer be needing it - he was defeated earlier this year in the country's first multi-party election since independence in 1964.

So New State House in the capital Lilongwe has been put on the market. It "occupies a magnificent setting amongst vast beautiful landscaped (sic) comprising immaculate grassed gardens complete with a summer pavilion, terrazzo pavings and exotic flora", and comes with a bar, a swimming pool, capable of seating 800 guests. All interested entrepreneurs are invited to write to Box 30228, Lilongwe.

Sounds like a suitable retirement home for another elderly gentleman - the one who used to run Louisa.

Tasty profit

Know your beer - a venture capitalist's view. No doubt there are all sorts of good financial reasons why Phil Goodwin, 51, a man in Manchester, is putting £15m of equity into the £35.5m management buy-out of Presspart from BT.

But Goodwin's latest investment has also been guided by his taste buds. Apparently, Presspart has cracked the secret of how to make the widget which puts the fizz in beer cans out of metal rather than plastic.

Apart from making it easier to recycle empty cans, the all-metal device functions at normal draught beer drinking temperatures so imbibers can taste the hops better. "I really don't like canned draught

beer that's been over-chilled in the fridge to make the widget work," opines Goodwin. Nice to find a venture capitalist who knows about more than champagne.

Baby on board

Remember the South African Airways TV commercial which showed a passenger giving birth prematurely? Apart from an attempt to syndicate the birth of the new South Africa, delivered with the subtlety of a wildebeest skipping down the aisle of a 747, the heroic air hostesses bring the young passenger into the world without a drop of goo staining their impeccably pressed uniforms.

Now TWA has set the record straight. On-board labour is a far messier business - judging by an unscheduled arrival on a recent TWA flight from New York to Orlando.

Fortunately, a doctor and two paramedics on the flight came to the rescue of the cabin staff. Even so, they still needed a straw to clear fluid from the baby's lungs and shoe-laces to tie the umbilical cord, according to TWA's version of events.

However, when it comes to toe-curling sentimentality there is not much difference between the new South Africa and TWA. The lucky parents honoured the airport where TWA made an unscheduled landing by naming their child Dulles. Pass the sick bag, please.

Troubled US train operator slashes services as ticket sales fall

Amtrak axes 5,500 jobs in bid to cut projected \$200m deficit

By Our Foreign Staff and agencies

Amtrak, the US public sector train operator, is cutting about 5,500 jobs and shutting down 21 per cent of its passenger service in an effort to eliminate a projected \$200m deficit this fiscal year.

Amtrak said most of the cuts would be in the frequency of train services, but some routes would be eliminated, including services between Chicago and Milwaukee, Chicago and Grand Rapids and San Jose to Sacramento and Roseville, California.

Mr Thomas Downs, Amtrak president, said the system could no longer afford to maintain its service to 540 cities across the US as a result of a rising deficit and shrinking ticket sales.

Amtrak admitted earlier this year that it was losing \$3 on every ticket sold.

Its efficiency record has deteriorated and last year saw the worst accident in the network's history when 47 people died in a crash on the Los Angeles to Miami route.

Amtrak lost \$76.2m in fiscal

1994, the fifth straight year it has been in the red. Passenger numbers fell about 300,000 from the year before.

The rail system has always depended heavily on federal subsidies, this year worth \$622m.

The cuts announced yesterday are expected to save \$173m in the current fiscal year, and more than \$300m in 1996 and annually thereafter.

In addition to the three routes being scrapped, other services will be cut back, including trains from St Louis to Kansas City, Birmingham to Mobile, Alabama,

and New York to Montreal.

Amtrak, which operates its services on tracks owned by the private sector, said it was planning further cuts in the frequency of services, which it will announce later.

Mr Downs said: "In the past we have tried to be every place all the time." But "rail passenger services can't afford that anymore... in a rapidly changing transportation environment".

Decisions on what services to cut and reduce were made "strictly on what made economic sense", he said.

Scalfaro stays in Rome to handle growing crisis facing government

By Robert Graham in Rome

President Oscar Luigi Scalfaro last night cancelled all immediate engagements outside Rome to handle the deepening crisis facing the Berlusconi government.

The worsening plight of the ruling coalition of Mr Silvio Berlusconi was underlined yesterday when the populist Northern League snubbed its partners and voted with the opposition to defeat the government on a vote to create a special parliamentary commission for broadcasting.

Mr Scalfaro alone has the authority to dissolve parliament or ask a new person to form a government. He will play a key role both in determining the length of the seven-month old

Berlusconi government and its successor.

Financial markets also reflected this nervousness, even though the 1995 budget looked set to pass speedily through parliament. The lira was hovering around its historic low against the D-Mark of L1.042.

The damaging conflict between the Italian government and the judiciary was heightened by Milan magistrates' interrogation of Mr Berlusconi. This view was echoed by politicians and in newspaper editorials yesterday following Mr Berlusconi's defiant statement attacking the magistrates after he had been questioned by them on Tuesday.

Mr Berlusconi took the magistrates to task for interrogating a

serving prime minister when, he claimed, they had no documentary evidence to incriminate him. He also accused them of seeking to make the most of his being questioned by them creating "a spectacle of justice or, rather, creating injustice out of a spectacle".

The Milan magistrates, conducting a corruption investigation and who questioned him for over seven hours about his running of his Fininvest business empire, decided to observe an uncanny uncharacteristic silence. They appeared anxious to avoid any suggestion that they were prejudicing their case.

For once, virtually nothing has been leaked to the media about what the magistrates wanted to

find out from Mr Berlusconi.

Most commentators focused on the length of time Mr Berlusconi was obliged to spend at the Milan Palace of Justice. A spokesman for Mr Berlusconi said only two hours were strictly interrogation - the bulk was taken up with obtaining an agreed verbal record.

The legal procedure will now follow one of three paths. The magistrates can demand to question Mr Berlusconi again on the grounds that new evidence has emerged, or recommend that he be charged and sent for trial or drop the enquiry. A decision is unlikely before the end of the month.

Bossi's League backs off, Page 2

Bankrupt

Continued from Page 1

the troubled state bank which has been pursuing Mr Tapie for the FF1.2bn (\$230m) he owes it, said the decision might cost the bank FF1bn, apparently because the state had first call on Mr Tapie for unpaid tax. The ruling also blocks Crédit Lyonnais' planned auction today of Mr Tapie's 17th-century Paris mansion. Its future will be decided by a court-appointed liquidator.

Mr Tapie still faces other court cases concerning the fate of his industrial holdings, chiefly a health food chain and several makers of weighing machines.

In the 1980s Mr Tapie amassed what appeared to be a considerable sum of money from buying and reselling companies in financial difficulty.

As his business career, which included ownership of Olympique-Marseille football team, soured, he turned to politics. He was minister for cities in the last Socialist government, and won 12 per cent of the vote in the last European parliament elections.

Efta will survive loss of its members to EU, say ministers

By Frances Williams in Geneva

The European Free Trade Association (Efta), which next month will lose three of its seven members and two-thirds of its population to the European Union, can survive in truncated form, ministers of the four remaining nations decided yesterday.

The association, set up in 1960, was effectively revived by Norway's rejection of EU membership in last month's referendum. It will nevertheless be a shadow of its former self after Austria, Finland and Sweden join the EU on January 1.

The Efta population will shrink from 33m to just 11m, consisting of two small nations - Switzerland and Norway - and two tiny ones, Iceland and Liechtenstein. Norway and Iceland will continue to be members of the European Economic Area, which ties them into the EU single market,

while Liechtenstein hopes to join the EEA shortly. Swiss voters rejected the EEA in a referendum two years ago.

Efta ministers, meeting in Geneva, also agreed that the Efta court and the Brussels-based Efta surveillance authority set up to oversee operation of the EEA will be retained on a smaller scale.

Surprisingly, however, they showed little enthusiasm in encouraging Slovenia's interest in joining the association. Ministers decided first to restart negotiations on a free trade accord with Slovenia which were interrupted when almost complete because of uncertainties over Efta's future existence.

Consideration of possible Slovenian membership, which would require further free trade negotiations, has been deferred until early next year.

Efta already has free trade agreements with half a dozen former communist states as well as

Israel and Turkey, and these will continue. There had been hopes that Efta could find a new role as a "halfway house" for central and east European nations preparing to join the EU.

But Mr Kjartan Johannsson, Efta's Icelandic secretary-general, said this week that apart from Slovenia, whose attempts at joining Italy over a property dispute, these countries had shown little interest in Efta.

"They are focused firmly on the EU and seem to think we would only be a diversion," he said.

A final decision on the future size and structure of the Efta secretariat in Geneva will be made by mid-January and put into effect by the middle of next year.

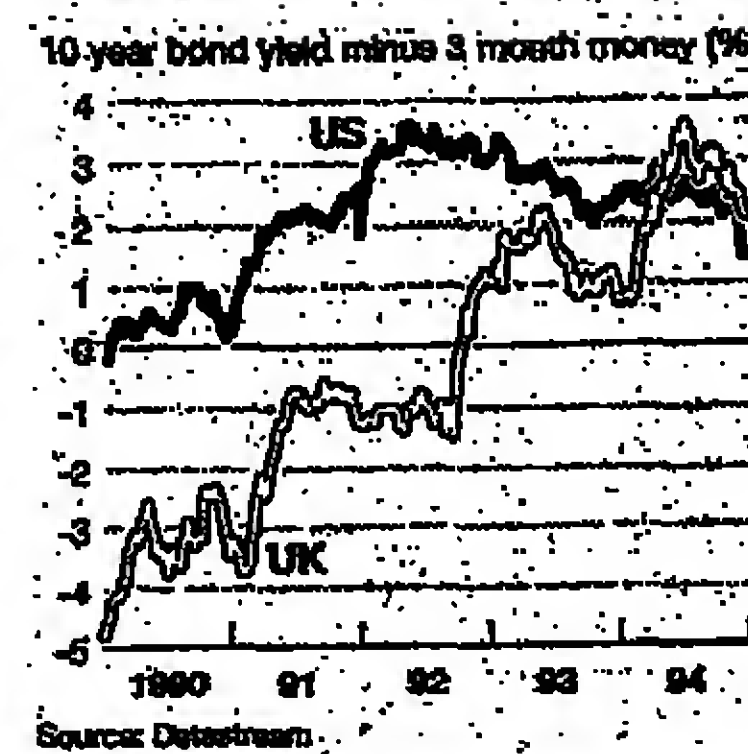
But with finances heavily constrained, many - and perhaps the majority - of the 270 staff in Geneva and Brussels look set to lose their jobs.

THE LEX COLUMN

Electric shock

FT-SE Index: 2980.6 (+34.2)

Yield gap



Trafalgar House has sent a shock through the electricity sector. At the minimum, news that it may bid for Northern Electric will force all 12 regional electricity companies to pay greater attention to shareholder value. The move could also trigger consolidation of the industry.

Northern is vulnerable because it has done relatively little to cut costs. So a more aggressive management may be able to squeeze greater value from its assets. But whether Northern falls will depend on how much Trafalgar is prepared to pay. Shareholders are unlikely to be interested in an offer of less than \$8 a share in cash plus whatever net proceeds Northern receives from demerging its stake in the National Grid - worth perhaps a further \$2 a share.

Northern's best defence will be to improve earnings per share by gearing up its balance sheet through large dividends or share buy-backs. With a stable monopoly franchise, the company could manage gearing of over 50 per cent. Though Northern has already bought back 10 per cent of its equity, it is still ungeared.

The alternative defence - seeking a white knight - could be futile. Other companies, notably Scottish Power, are thought to have looked at Northern. But why would they become embroiled in a bidding war with Trafalgar when they have 11 other rees to choose from?

Such thinking points to copycat bids or mergers rather than counterbids. For bidders outside the industry, the logic of buying a ree would be that they could manage it better - unless, like Trafalgar, they can also use up tax losses. For other electricity companies, the logic is different: merging two rees could eliminate duplication in head offices, customer services and billing systems. That could save up to \$50m a year, though not all the benefits would go to shareholders. The industry's regulator has said that customers must receive their cut.

While intra-ree mergers could make sense, it would be a mistake if they were embarked on for defensive reasons. Shareholders would not be pleased if two fearful rees joined forces as a way of avoiding tough decisions on cost-cutting. It would be better to remain independent, cut costs and gear up balance sheets.

How would an offer be funded? The most obvious options - a big rights issue or borrowing that leads to gearing over 100 per cent - are unappealing. An offer of convertible preference shares would be a logical alternative. If they are non-redeemable, they would count as equity rather than debt, even under the latest accounting standards, so protecting Trafalgar from high gearing. They would also postpone earnings dilution and offer a slightly lower risk investment for institutional investors.

But that is where Hongkong Land

Trafalgar House

If Trafalgar House bids for Northern, much will be made of potential

GENESIS CHILE FUND LIMITED

PRELIMINARY RESULTS

for the year ended 30th September 1994

	1994 US\$	1993 US\$
Total net assets	413,483,282	241,948,714
Net asset value per Participating Share	49.76	29.24
Earnings per Participating Share	0.49	0.64
Dividend per Participating Share	0.48	0.60
Record Date:	11th January 1995	
Payment Date:	20th January 1995	

ANOTHER STRONG YEAR

Net asset value per Participating Share rose by 70.2% in 1994. Since launch on 7th November 1989, five year cumulative return to 31st October 1994 has exceeded 592%, excluding dividends.

CONTINUED OPPORTUNITY

After relatively subdued growth in 1994, the Chilean economy is likely to accelerate into 1995, helped by strong natural resource prices, inflows of long-term industrial investment, and a rising domestic savings rate.

Chilean companies continue to expand aggressively into neighbouring countries, and there is, in addition, further potential from new listings of medium-sized companies and greater access to the consumer, service and infrastructure sectors.

GENESIS
INVESTMENT MANAGEMENT LIMITED

21 Knightsbridge, London SW1X 7LY Telephone 071-235 5040 Facsimile 071-235 8065

Issued on behalf of Genesis Chile Fund Limited by Genesis Investment Management Limited, a member of IMRO. The value of shares can fall as well as rise. Past performance is not necessarily a guide to the future.

Europe today

Central and north-western Europe will be calm and chilly with patchy snow near the Baltics and freezing temperatures during the day. France will be cold with some fog, while Spain will be mild with temperatures as high as 20C along the south-eastern coast.

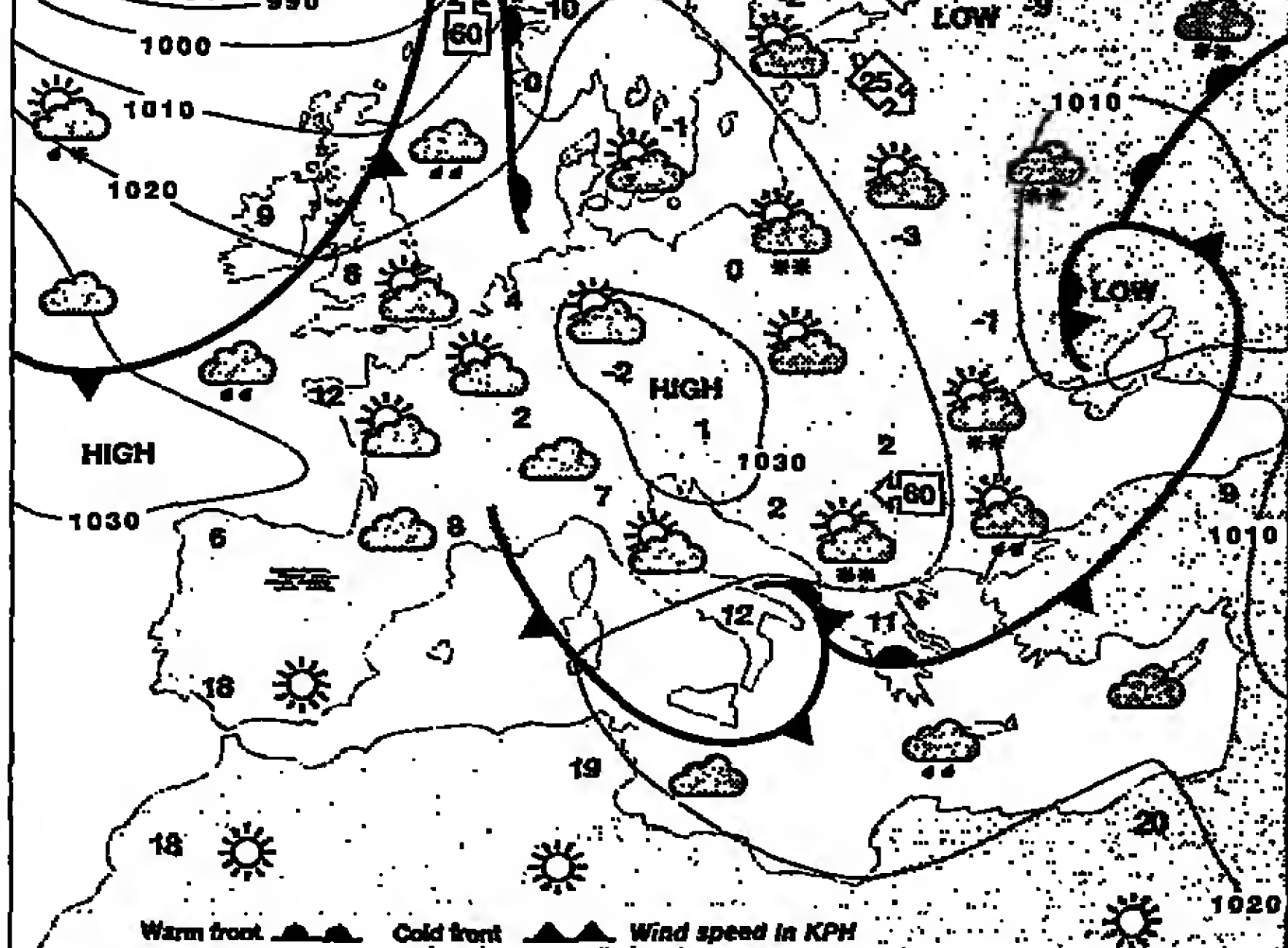
After yesterday's light snowfall, the Alps will have a dry spell with moderate temperatures. Rain, accompanied by milder air, will spread across the British Isles.

The southern Balkans will have showers, sometimes with thunder. The Carpathians, Turkey, and southern Russia will have widespread snow. Cold air, with freezing temperatures, will be drawn to Greece. Except for the Norwegian seaboard, Scandinavia will remain cold and frosty but sunny.

Five-day forecast

Unsettled conditions will spread from Turkey to Cyprus and the Middle-East on Friday. The Low Countries and France will warm up on Friday, while Scandinavia and central Europe will turn milder on Saturday. Eastern Europe will remain cold with light to moderate daytime frost stretching from Poland to the Balkans and more severe frost over central Russia.

FT WEATHER GUIDE



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum	Minimum	Weather		Maximum	Minimum	Weather
Abu Dhabi	30	20	clear	Caracas	30	20	showers
Aden	30	20	clear	Cardiff	10	8	rain
Algiers	31	18	clear	Casablanca	18	10	fair
Amsterdam	14	10	cloudy	Chicago	2	2	rain
Athens	14	10	cloudy	Cologne	1	1	rain
Atlanta	16	10	cloudy	Dakar	28	22	cloudy
B. Aires	32	22	showers	Dallas	18	10	cloudy
Bham	8	2	showers	Delhi	32	22	sun
Bangkok	33	22	showers	Dubai	28	22	fair
Barcelona	15	10	fair	Dublin	10	8	rain
				Edinburgh	11	8	fair
				Geneva	18	10	rain
				Hong Kong	22	18	cloudy
				Hamburg	10	8	fair
				Helsinki	10	8	cloudy
				Istanbul	28	22	cloudy
				Jakarta	30	22	showers
				Jersey	18	10	cloudy
				Karachi	28	22	fair
				Kuala Lumpur	30	22	fair
				L. Angeles	18	10	fair
				Las Palmas	24	18	cloudy
				Lima	18	10	cloudy
				Lisbon	18	10	cloudy
				London	10	8	fair
				Luxembourg	10	8	fair
				Lyon	10	8	fair
				Madrid	18	10	fair
				Manila	30	22	fair
				Moscow	10	8	fair
				Mumbai	30	22	fair
				Nairobi	28	22	fair
				Nagasaki	18	10	fair
				New York	18	10	showers
				Nice	18	10	cloudy
				Nicosia	18	10	showers
				Oslo	10	8	fair
				Paris	10	8	fair
				Perth	18	10	fair
				Prague	10	8	fair
				Rangoon	31	22	fair
				Reykjavik	10	8	showers
				Rio	31	22	fair
				Rome	18	10	fair
				S. Paulo	31	22	sun
				Seoul	18	10	cloudy
				Singapore	32	22	cloudy
				Stockholm	18	10	cloudy
				Sydney	28	22	fair
				Taipei	30	22	fair
				Tel Aviv	30	22	sun
				Tokyo	18	10	showers
				Toronto	18	10	fair
				Vancouver	18	10	rain
				Venice	18	10	fair
				Vienna	18	10	fair
				Warsaw	10	8	showers
				Washington	18	10	cloudy
				Wellington	18	10	fair
				Winnipeg	18	10	fair
				Zurich	18	10	sun

No other airline flies to more cities in Eastern Europe.

Lufthansa

السؤال من الامتحان

سكرا من الاموال

FINANCIAL TIMES COMPANIES & MARKETS

Thursday December 15 1994

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vita
WORLDWIDE
21st CENTURY
MATERIALS AND
TECHNOLOGY
T.O.D.A.Y.
BRITISH VITA PLC

Tilbury Douglas
CONSTRUCTION

IN BRIEF

Euro Disney cuts entry price by 20%

Euro Disney shares rose after it said that from April it would cut about 20 per cent off the price of tickets into its loss-making theme park outside Paris. Page 24

Sprint and Telmex to form alliance

City Sprint, the US telecommunications group, is to form an alliance with Telefonos de Mexico (Telmex), the country's telephone monopoly, to provide services throughout North America. Page 26

Pentium PC sales still strong says Intel

Sales of personal computers based on Intel's Pentium microprocessor chip continued to be robust, in spite of negative publicity and the decision by IBM to halt sales. US retailers said. Page 26

J.P. Morgan makes profits warning

J.P. Morgan and Co Inc said its fourth-quarter earnings will be lower than the third quarter's \$327m or \$1.63 a share, mainly due to "substantially reduced" trading revenues. Page 27

Accor ready for talks on unit sale

Accor, the French hotel and restaurant group, said it hoped to negotiate the sale of a majority stake in its restaurant concession business to Charterhouse, the UK investment fund this month. Page 24

HK watchdog seeks liquidation of MKI

Hong Kong's Securities and Futures Commission (SFC), the colony's corporate watchdog, has applied to the Hong Kong Supreme Court to have MKI Corporation, an investment company, wound up. Page 28

Tenneco plays key piece in sell-off game

Tenneco's decision to float its Albright & Wilson chemicals subsidiary on the London Stock Exchange early next year is probably one of the last big pieces to be moved in the restructuring chess game. Page 26

VideoLogic to play with NEC

VideoLogic, the small multimedia company, has signed a development agreement expected to be worth millions of dollars with NEC, the Japanese electronics group, after a breakthrough which could revolutionise the computer games business. Page 33

MFI fails to dispel retail gloom

MFI, the furniture retailer and manufacturer, failed to dispel gloom in the retail sector yesterday when it reported interim profits at the bottom end of expectations thanks to a squeeze on gross margins. Page 29

Restructuring leaves Manweb lower

Mr John Roberts, chief executive of Manweb, said the electricity distributor had no plans to merge with other regional companies. Page 30

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Chief price changes yesterday

FRANKFURT (DEM)		PARIS (FFP)	
Alcatel	645 + 35	Berc Comp	555 + 12
Daimler Benz	728.5 + 11.4	Chel Local	407 + 7.2
Sas Chemie	545 + 10	Danone	770 + 15
USF	367.5 + 10.5	Fare Lyon	690 + 24
Wolfs	600 - 25	Falco	388 - 10
Zander	221.5 - 8.5	FTM Euro	316 - 13
NEW YORK (\$)		Intell	719 + 16
Alcatel	51.6 + 16	Nip Sota	603 + 15
Dow Chem	89.6 + 2.4	Palco	1919 - 20
Motorola	82.8 + 1.4	Reckitt	681 - 29
Philips	31.6 + 1.4	Shin Corp	1280 - 40
Sprint	31 - 1.4	Yama	942 - 22
Uplink	31 - 1.4		

New York prices at 12.30pm.

Shares jump after Trafalgar House puts Northern Electric in its takeover sights

Bid fever in UK electricity sector

By Michael Smith and David Wighton in London

The first hostile bid for a privatised UK utility loomed yesterday after Trafalgar House, the engineering and property conglomerate, announced it was considering making an offer for Northern Electric, a regional electricity distributor.

Trafalgar disclosed its potential bid after intervention from the UK Takeover Panel following a substantial rise in Northern's share price during the last few days. Shares in Northern, which is based in Newcastle upon Tyne, rose 100p to £10.10, valuing the company at £1.25bn (\$2bn). Trafalgar's shares rose 1p to 72p.

Earlier plans by Trafalgar to bid as early as today appear to have been shelved. Trafalgar was said to be considering its position but a bid still seems likely.

Some analysts believe Trafalgar's emergence as a predator makes restructuring in the sector inevitable with some companies seeking mergers to avoid the possibility of an unwelcome bid from outside the sector.

Shares in the 12 regional electricity companies (reos) in England and Wales rose by an average of 5 pence yesterday. At the close, they were valued at a combined £17.1bn.

Any attempted takeover would be politically contentious. The opposition Labour party is likely to charge that the regional companies are attractive to predators because regulation is too slack.

The government owns a "golden share" in each of the 12 reos which prevents any bidder from buying more than 15 per cent of a company's shares. However, this expires at the end of March and some analysts believe the government may be persuaded to allow a bid before then.

Some electricity analysts were puzzled by Trafalgar's motives. "There is no synergy apart from finances," said one.

Some shareholders also expressed doubts about the move arguing that it had more to do with the strategic interests of Hongkong Land, which owns 25 per cent of the shares, than with the interests of Trafalgar itself. Hongkong Land is a subsidiary of Jardine Matheson, the Hong Kong conglomerate which is trying to reduce its dependence on the colony ahead of the hand-over to China in 1997. By funding the acquisition of Northern Electric, Jardine would channel Hong Kong cash into a UK business providing reliable profits.

Hongkong Land has effective control of Trafalgar after engineering its financial rescue over the last two years.

The world's fourth largest engineering and construction contractor, Trafalgar House also owns the Cunard shipping line, the Ritz hotel in London, and a large property portfolio.

Trafalgar House has 4,500 employees in Northern's region which it believes will help its case. Trafalgar also makes power station equipment and is keen to use Northern's expertise to buy into utilities outside the UK.

It is thought that Swiss Bank Corporation, Trafalgar's financial adviser, has been buying Northern shares in the market.

Editorial Comment, Page 21; Lex, Page 22; Industry on alert, Page 31; London shares, Page 41

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Editorial Comment, Page 21; Lex, Page 22; Industry on alert, Page 31; London shares, Page 41

Fokker shares slide after warning of another loss

By Ronald van de Krol in Amsterdam

Shares in Fokker, the Dutch aircraft maker controlled by Deutsche Aerospace of Germany, fell more than 15 pence yesterday after it said it would make virtually no progress in cutting losses this year.

The profit forecast, which ran counter to a prediction in August that losses would narrow in 1994, sent Fokker's shares tumbling to close at £12.30 compared with £14.50 on Tuesday.

Fokker blamed the revised outlook on the steep drop in the dollar in the second half of 1994 and a further decline in the dollar-dominated selling price of new aircraft. It expects its losses in 1994 to be about equal to the record £145m (\$261m) net loss posted in 1993.

The company said it would continue to aim at returning to profitability in 1995, in line with its existing target. But to achieve this, it said it would need to reduce its cost base further, holding out the possibility of additional job losses.

A decision on what measures were needed to pare costs is expected to be taken in the first quarter of 1995.

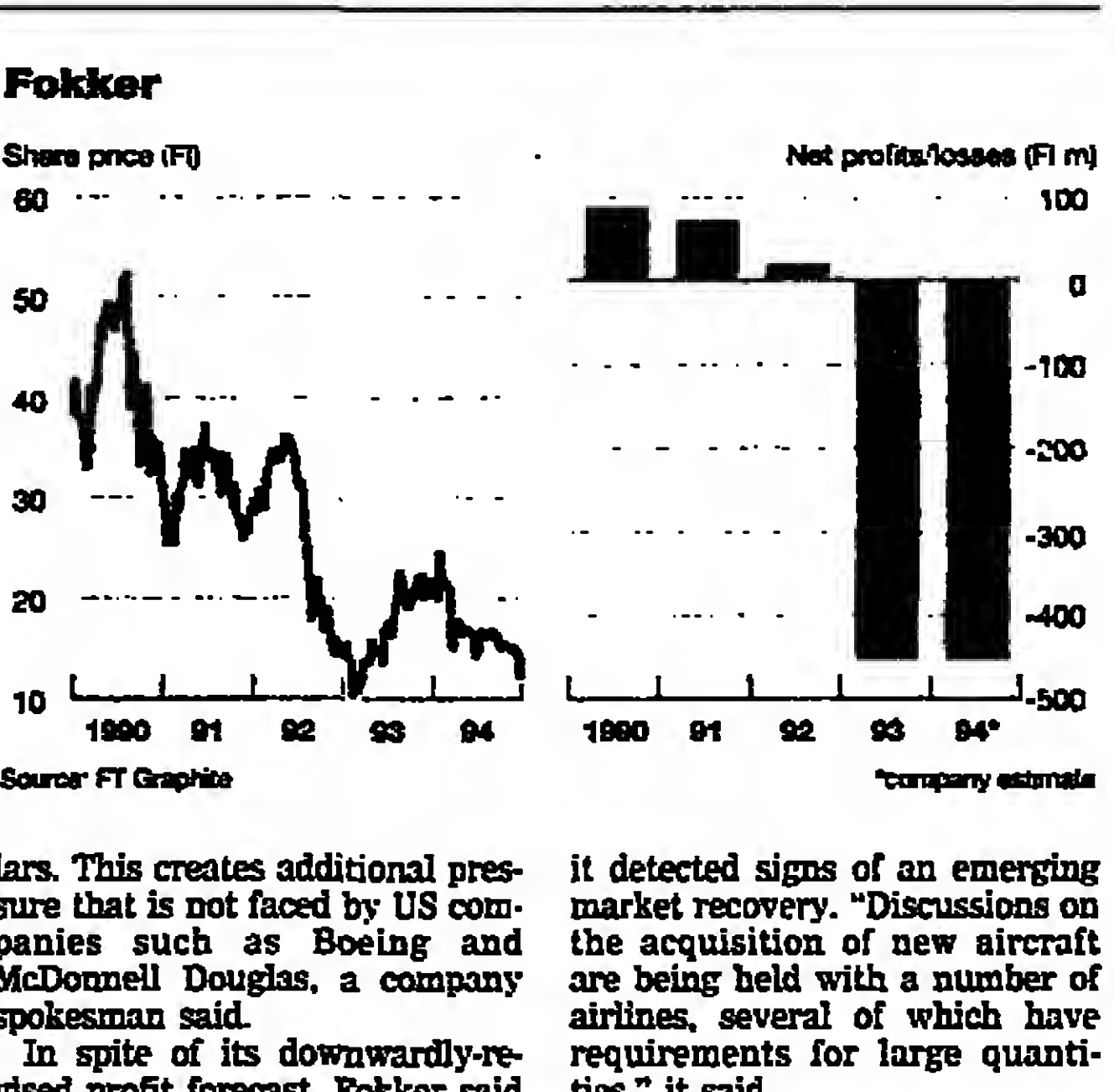
Dasa, which acquired a 61 per cent stake in Fokker in 1993, recently injected £160m into the Dutch company to shore up its balance sheet. The Dutch government also lent indirect support by approving a £140m sale and lease-back of Fokker's technology to Babcock, the Dutch co-operative bank.

Fokker, which has been majority-owned by Dasa since early 1993, has carried out three rounds of restructuring in the past three years. These have reduced the workforce to fewer than 10,000 people, from more than 13,000 in 1990.

The company said the aviation market's malaise was more a problem of falling prices than stagnant orders.

Most of Fokker's costs are incurred in guilders, one of the strongest European currencies, while its aircraft are sold in dollars. This creates additional pressure that is not faced by US companies such as Boeing and McDonnell Douglas, a company spokesman said.

In spite of its downwardly-revised profit forecast, Fokker said it detected signs of an emerging market recovery. "Discussions on the acquisition of new aircraft are being held with a number of airlines, several of which have requirements for large quantities," it said.



BP unveils ambitious performance targets

By Robert Corzine in London

British Petroleum has announced that it wants to boost profits by 50 per cent within two years, and cut its debt by about \$5bn, without any help from higher oil prices.

Mr David Simon, chief executive, unveiled the performance targets, the first since a boardroom coup plunged the company into crisis 2 1/2 years ago, at a presentation to City of London analysts and institutional shareholders yesterday.

He said BP had established a track record in meeting the key financial targets it had set for itself at the time of the crisis. The company was now healthy enough move on to a new set of goals. BP's strategic emphasis over the next two years will be on "improved profitability, disciplined growth and a strong balance sheet".

BP's profits in the first nine months of this year were £1.59bn. It wants to increase annual replacement cost earnings to \$3bn a year within two years, a substantial increase in the \$2bn target set in 1992.

Mr Simon said this was possible even if oil prices remain around the present, relatively low, level of \$16 a barrel for the benchmark Brent Blend. He conceded that a fall to the \$12-\$14 a barrel seen earlier this year would force BP to re-consider the timing of its targets.

Higher product volumes, new technology, cost reductions, improved organisational structures and lower interest charges would all contribute to the planned earnings improvement.

The importance of a strong balance sheet meant BP wanted to reduce its debt of \$10.8bn to about \$8bn by 1996.

That would bring down gearing from about 60 per cent to 30-35 per cent, a figure more in line with BP's peers in the international oil industry. BP's debt reached a peak of \$16bn at the time of the 1992 crisis.

The company expected to increase its capital spending to about \$4.5bn next year, from less than \$4bn in 1994.

Mr Simon said improved productivity meant the company could maintain itself on an annual capital expenditure of \$3.5bn. The additional \$1bn would be devoted to growth of existing or new projects.

Mr Simon, who is to take over as chairman next July, declined to comment on possible increases to BP's dividend, except to say that increases could "only be justified on the basis of sustained performance improvement". He also denied that the company would use its strong free cash flow to buy back its shares.

Mr John Browne, head of exploration and production, who will take over from Mr Simon next year, also announced that BP had succeeded in replacing its 1994 production. It expects to expand production by 2 per cent during the next three years.

Service Bank, which has assets of DM750m, issues the Yass debit card of the Metro group. Metro has more than 2,000 stores in 11 countries, including ASKO stores, and serves an estimated 20m shoppers a day.

Mr Christopher Mackenzie, president of GE Capital Europe, said the purchase was "a slightly different way" of competing with banks. "It is not just a card issuer, but a bank that has got outlets in stores, which is wonderful," he said.

Mr Mackenzie said that GE Capital, which provides finance in the UK for cards in stores such as Harrods, Debenhams and Burtens, was "looking at expanding into credit cards" and its outlets would not be confined to Kauffhof stores.

As well as signalling competition in German finance, the purchase is evidence of pressures facing European banks from other financial services providers. GE Capital currently processes 90m retail card accounts around the world.

SHK stake could be springboard for port expansion

Li's ship comes in at a new HK berth

By Simon Holberton in Hong Kong

Mr Li Ka-shing, the Hong Kong tycoon who made his money in the stock and property markets of the colony, has made another timely investment. He already stands to make a quick profit of up to 60 per cent but has also put himself in the position to strengthen his hold on Hong Kong's container port.

Mr Li has emerged as a leading shareholder in SHK Hong Kong Industries, a listed investment company which yesterday said it would return HK\$970m (US\$125m) to shareholders by way of a special dividend of HK\$0.60 a share. Mr Li, who began to acquire SHK's shares in earnest a month ago, now holds about 23 per cent of its equity.

Analysts estimate that most of his stake was acquired for far less than HK\$1 a share, suggesting that he may have earned in the region of 60 per cent on his investment. Yesterday, SHK's share price was HK\$1.32.



Analysts said the SHK deal confirms Mr Li's reputation in the Hong Kong market as an investor with uncommon foresight. Others also think that his windfall gain of 60 cents a share is but the icing on the cake.

SHK's main asset is an 11 per cent interest in SeaLand Terminal, the smallest operator at Hong Kong's Kwai Chung container port - the largest in the world. Mr Li is the dominant owner of the port through Hongkong International Terminals (HIT), a wholly-owned subsidiary of Hutchison Whampoa. One of

HIT's container terminals is next door to SeaLand's Terminal 3. SeaLand also owns 50 per cent of Asia Terminals which operates what is said to be the world's largest freight warehouse.

"I still think the end game is SeaLand," said Mr Archie Hart at Crosby Securities, a local broker. He believes that Mr Li may be prepared to bid for that company once the surplus cash has been returned to shareholders.

Hong Kong's port is operating at full capacity, and Mr Hart believes that a deal between HIT and SeaLand might increase the

efficiency of HIT's already formidably efficient operation. Mr Li instead might seek to acquire SeaLand's terminal in exchange for HIT's right to own a piece of the yet-to-be-built Terminal 9.

This is still the subject of UK-Chinese wrangling, mainly because of the involvement of Hongkong Land, a Jardine group company, in the principal consortium selected to operate Terminal 9. Analysts believe that Mr Li, a senior adviser to the Chinese government, might be able to persuade it of the wisdom of such a solution.

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INTERNATIONAL COMPANIES AND FINANCE

Euro Disney cuts entry price by 20%

By David Buchan in Paris

Euro Disney shares yesterday rose after it said that from April it would cut by about 20 per cent the price of tickets into its loss-making theme park outside Paris.

Mr Philippe Bourguignon, chairman, said the reduction was the culmination of other cuts in operating costs and hotel rates over the past 18 months and would "get us out of the negative spiral in which high costs led to high rates and lower attendance".

News of the price cut pushed Euro Disney shares up 25 centimes to FF9.60 in Paris.

although the company forecast said that given its timing, the pricing move would have little effect on results for the year ending September 1995. It said its goal was still to break even in 1995-96.

Mr Xavier de Mezac, financial director, said Euro Disney could expect a 1 per cent to 2 per cent increase in visitors for every 1 per cent cut in the price of entry. But he gave no forecast of likely increase in attendance, except to say he was confident the park would at least attract the extra 700,000 visitors needed to compensate for lower priced tickets.

The new price cut will bring the cost of an adult entry ticket down from FF225 to FF195 during the April to September peak season, and from FF175 to FF150 for October to March off-peak season, excluding Christmas.

Turnover would fall by 3 per cent to 5 per cent if the price cut failed to attract more customers because entry receipts formed only part of total income, said Mr Mezac. He described this as the worst case scenario.

Mr Bourguignon said the last quarter of this year had seen a rise in attendance over the

level in the same period of last year.

In the year to September 30, Euro Disney reduced its loss to FF1.5bn (\$332m) from FF1.5bn a year earlier, although attendance fell from 9.8m to 8.8m visitors over the same period.

Euro Disney said yesterday it had signed an agreement with a division of the Louis Vuitton - Moët Hennessy (LVMH) French luxury goods group to develop housing at the resort.

In addition, it was negotiating with a cinema operator to build a 12-screen cinema complex in the park.

Dissidents call for Saatchi's removal

By Robert Peston in London

The battle between Saatchi & Saatchi's dissident shareholders and Mr Maurice Saatchi, chairman and founder of the advertising group, intensified yesterday when shareholders formally requested that Mr Saatchi should be removed from the board.

Mr David Herro, of US fund manager Harris Associates, has written to Saatchi directors saying that if the board does not take action, a group of shareholders will call an extraordinary meeting which will include the resolution to remove the chairman of the board.

The letter was written on behalf of Harris, the State of Wisconsin Investment Board and General Electric Pension Trust, which together control 24.8 per cent of Saatchi. Extraordinary meetings can be called by any shareholders controlling more than 10 per cent of a company.

Mr Herro said last night that he has the support of several other big shareholders and believed he was speaking for more than 40 per cent of the shares. "Our main complaint is that we feel the chairman is putting his own interests before those of the company or its shareholders."

Saatchi's board will consider Mr Herro's demand at a board meeting on Friday. Directors said the vote could go either way, but Mr Herro said he was optimistic they would "do the right thing".

One Saatchi director said he was concerned about the possible damage to the company if there was a public battle between shareholders and the board in the seven weeks preceding an extraordinary meeting.

The fight between shareholders and Mr Saatchi has come to a head because of their fury at a proposal that Mr Saatchi should receive a 25m option package. However Mr Herro has been concerned for nearly a year that Mr Saatchi's entrepreneurial style is unsuited to the chairmanship of a public company.

Accor set to sell majority stake in catering business

By David Buchan

Accor, the French hotel and restaurant group, said yesterday it hoped to negotiate this month the sale of a majority stake in its restaurant concession business to Charterhouse, the UK investment fund.

The total value of Accor's catering business on French highways, airports, train stations and museums is said to be about FF1.5bn (\$295.2m).

Charterhouse confirmed last night it hoped to take a stake of "substantially more than 50 per cent".

According to French press reports, Accor is ready to sell up to 80 per cent of its restaurant concession business for about FF1.3bn-FF1.5bn, as part of the disinvestment programme the French hotel group has embarked on to reduce its heavy debt.

Accor stressed it would

remain "the industrial operator" of the restaurant concessions, a statement designed to reassure the public authorities granting the concessions.

It would keep the same management team so that there would be no decline in service with the financial entry of the UK investment fund into the business, Accor said. Charterhouse is controlled by Crédit Commercial de France and its German partner bank, BHF.

Hungary agrees to sell hotels stake

By Virginia Marsh in Budapest

Hungary's privatisation authorities yesterday backed down and agreed to sell a 51 per cent stake in the country's last state-owned hotel chain to American General Hospitality, a privately-held US hotel management group.

AGH won the right to negotiate for Hungary's last state-owned hotel chain, but talks broke down between the company and the privatisation body after a last-minute price increase and political pressure to hand over the group to the cash-strapped social security fund.

The deal, which is due to be signed by mid-January, is only the second large privatisation to have come up since the new socialist-led government took office in July and has been viewed as an indication of the new administration's commitment to privatisation.

The State Property Agency agreed to sell 51 per cent of the chain minus one hotel for \$57.5m. AGH's original bid for the whole 15-hotel group, the remaining hotel, which has a book value of \$6m, is to be sold off with the proceeds going to the SPA. Mr Ferenc Bartha, government privatisation commissioner said. He said AGH had agreed to invest \$19.5m in the chain over the next three years and not to sell off any of the hotels during that time. The SPA's remaining 31 per cent stake would be floated on the Budapest stock exchange.

Asturiana de Zinc shares to be sold at discount to market price

By Kenneth Gooding, Mining Correspondent

The sale of shares in Asturiana de Zinc, the world's fourth-largest zinc producer, by its parent, La Corporación Banesto, the Spanish banking and industrial holding group, is to go ahead but at a discount to the market price.

Banesto yesterday priced the Asturiana shares at Pta1,515 each compared with Tuesday's close of Pta1,550. The group previously indicated it hoped to sell at Pta1,600 a share.

The sale will raise about \$109m for Banesto and reduce

its holding in Asturiana from 62.39 per cent to 39 per cent.

Analysts said Banesto did well to get the Asturiana sale away, given present weak market conditions which in the past two weeks have forced two other mining companies - Samax and Union Minière - to shelve share offers.

Banesto, whose parent Banco Español de Crédito was acquired for \$2m earlier this year by Banco Santander, sold 23 per cent of Asturiana in September to a group of international investors for \$82.6m or Pta1,500 a share.

Asturiana is the subject of a

financial restructuring which includes the placement of shares to Banesto to compensate for the cancellation of Pta15,24bn (\$115m) in loans that the zinc company has outstanding from Banesto.

The latest offer is open to institutional investors and to Asturiana shareholders who are entitled to one share for every 15 held.

Asturiana operates the world's largest zinc smelter in Spain, with an annual capacity of 320,000 tonnes. This year it will produce about 250,000 tonnes of zinc but this could rise to 300,000 tonnes in 1995.

Standard Chartered bank to reduce workforce by 10%

By John Gapper, Banking Editor

Standard Chartered, the UK-based international bank, yesterday said it was to cut staff by about 3,000 - 10 per cent of the workforce - in the medium-term to reduce costs.

The bank, which experienced a 7 per cent rise in operating expenses in the first half, said it had shed about 1,000 of these jobs this year through restructuring and voluntary severance schemes.

It is thought to have shed a number of jobs in India and

Kenya this year, although cuts are likely to affect operations around the world. The bank said it could not set a precise timetable for reaching its 3,000 target.

Standard Chartered said it believed its plans were in line with other banks. US banks have been imposing cost-cutting programmes recently, with Chemical Banking recently announcing plans to cut 3,700 jobs.

Standard Chartered's cost-income ratio in the six months to August 10 was 63.8 per cent. The bank has set a medium-

term target of reducing the ratio to 60 per cent, and wants to cut the ratio eventually to about 55 per cent.

The bank has been trying to reduce costs by moving some back office processing from high wage centres such as Hong Kong into China and other lower cost areas, as well as centralising processing.

The cuts were disclosed in Hong Kong and Standard said it could give no further details. However, it is likely to shed some peripheral operations in countries where it has relatively small market shares.

Wärtsilä links with Cummins

By Christopher Brown-Humes in Stockholm

Finland's Wärtsilä Diesel and Cummins Engine of the US, two of the world's leading diesel engine manufacturers, are forming a joint venture to develop and manufacture high-speed diesel and natural gas engines.

Wärtsilä Diesel, the largest unit in the Metra group, is the world's leading producer of medium-speed diesel engines. These are more powerful than

the high-speed engines made by Cummins, the world's largest producer in this field.

"Through this venture Cummins will be moving up in their power range while we will be at the lower end of our power range," said Mr Ole Johansson, senior vice-president of Wärtsilä Diesel International.

Two new families of engines up to 3,600hp and 6,000hp respectively will be produced by the joint venture. The idea is to combine Wärtsilä's design

with Cummins' distribution capability to lift volumes and reduce costs.

The initial collaboration will be based on the Wärtsilä 200 engine, a newly-launched product primarily aimed at the marine and power generation markets.

Production will begin at Wärtsilä's SACM Diesel Factory in Mulhouse, France.

The second engine family will be a new 4.5 litre per cylinder engine. Production is due to start in 1996.

EBRD backs sale of Polish state bank

By Christopher Bobinski in Warsaw

The European Bank for Reconstruction and Development (EBRD) has agreed to support the Polish government's sale of the Krakow-based Bank Przemysłowo Handlowy (BPH) with a standby share purchase agreement.

The EBRD has said it would purchase up to 30 per cent of the offer should the government fail to place the shares. The public offer, which opened last Monday and runs until January 12, puts 50.2 per cent of the bank's equity on the market. It is Poland's largest privatisation this year, and is worth at least 4,130bn zlotys (\$170m).

The sale of BPH, one of Poland's largest banks and the fourth state-owned bank to be privatised, compares with the

13,900bn zlotys in new share offers and rights issues taken up by the domestic market in the first three-quarters of the year.

Mr Krzysztof Kalicki, the deputy finance minister responsible for the sale, was in London yesterday speaking to foreign investors, who are crucial to the success of the sale. Morale is low among local small investors, who have yet to absorb this year's losses following large falls on the stock market since the spring.

The EBRD has said it would buy the shares at the minimum price of 700,000 zlotys, which gives the bank a price-earnings ratio of 3.8.

The sale of BPH, which had net profits of 1,648bn zlotys for the first nine months of this year, was set by western governments as a condition of granting Poland \$500m.

UK chemicals group appoints safety board

By Tim Burt in London

Hickson International, the specialty chemicals manufacturer hit by two big industrial accidents in recent years, yesterday became the UK's first chemicals company to appoint an independent supervisory board to oversee health and safety.

It follows an explosion two years ago which killed five workers at Castleford in West Yorkshire, a fire in 1993 at Ringaskiddy in Ireland, and a \$500,000 (\$78,000) fine earlier this year for excessive emissions at Castleford.

Mr Dennis Kerrison, chief executive, blamed the problems on under-investment during the 1980s, but said Hickson had spent \$30.2m on improving its health, safety and environmental controls in the past three years.

Announcement

Western Areas Gold Mining Company Limited

Registration No. 69/03209/06
(Incorporated in the Republic of South Africa)
("Western Areas")

South Deep Exploration Company Limited

Registration No. 89/03931/06
(Incorporated in the Republic of South Africa)
("South Deep")

Merging of the mining operations of Western Areas and South Deep

On 26 July 1994 a joint cautionary announcement was made advising shareholders that discussions were taking place with a view to combining the mining interests of Western Areas and South Deep.

Shareholders are now advised that agreement has been reached in principle between Western Areas and South Deep for their respective mining operations to be merged. The merger will be effected by Western Areas acquiring South Deep's entire mining operation as a going concern, with effect from 1 January 1995, for the issue of 36 282 720 new ordinary Western Areas shares ("Western Areas consideration shares") which will not rank for the Western Areas interim dividend declared today. The purchase consideration translates into an effective merger ratio of 92 Western Areas shares for every 100 South Deep shares held.

The directors of Western Areas and South Deep are unanimous in their opinion that the merger will create an entity which is best suited to optimally exploit the mining areas of the two companies. The complementary and integrated nature of the two operations is such that it is considered desirable that the operations are combined and owned by, and managed for the benefit of, the shareholders of both Western Areas and South Deep.

The merger will give rise to economies of scale and operational synergies and will offer management greater flexibility to mine on a more selective basis to suit prevailing market conditions.

The Commissioner for Inland Revenue ("CIR") has ruled that the merged company will be treated as one mining operation for tax purposes. This will result in financial synergies, which, together with the operational synergies that will flow from the merger, will accrue to both sets of shareholders.

An agreement between Western Areas and South Deep will be signed containing the terms and conditions of the acquisition by Western Areas of South Deep's mining operation and will be subject to the following conditions precedent:

- the Director-General Mineral and Energy Affairs ("DGMEA") placing a value on South Deep's mining property in terms of section 37 of the Income Tax Act 1962 which is acceptable to the directors of Western Areas and South Deep
- such approvals as may be necessary from the Johannesburg Stock Exchange ("JSE") in respect of the proposed transactions and the granting of a listing for the Western Areas consideration shares
- approval by both sets of shareholders in general meeting of the necessary resolutions required to implement the merger.

Standard Merchant Bank Limited has provided a letter stating that on the basis of its relative valuation of the respective companies, the merger ratio is fair and reasonable to the shareholders of Western Areas and South Deep. Dispensation has been granted by the Securities Regulation Panel ("SRP") to the relevant parties from making an offer in accordance with the provisions of its rules, to the minorities of Western Areas, on the basis that a special resolution is required to be passed at a general meeting of shareholders of Western Areas to increase its authorised share capital to enable the merger to be implemented. In terms of Rule 8.7 of the Securities Regulation Code ("Code"), a majority of independent shareholders of Western Areas may, by resolution, waive the minority offer and the SRP has ruled that the above mentioned special resolution more than adequately protects the interests of independent shareholders.

In addition, the SRP has ruled that it is not opposed to the proposed method by which the merger is to be effected because the interests of all South Deep shareholders are adequately protected.

It is the intention of the directors of South Deep, whose only asset after the merger will be its interest in Western Areas, to recommend to shareholders that the Western Areas consideration shares be distributed in specie to shareholders pursuant to a capital reduction and a members' voluntary winding-up of the company. The distribution will however be subject to, inter alia, various rulings and dispensations from the CIR and the JSE.

A further announcement is likely to be made in January 1995, after the DGMEA has valued the South Deep mining property, to provide additional information on the merger and the date of the general meetings necessary for shareholders to approve the resolutions required to implement the merger. This announcement will also include the effects of the merger on the earnings per share and the net asset values per share of the respective companies. A circular will be posted to shareholders outlining, inter alia, the prospects for the merged entity and the details and funding requirement for the exploitation of South Deep's existing mining area.

Johannesburg
15 December 1994

Johannesburg Consolidated Investment Company, Limited (Incorporated in the Republic of South Africa) Registration Number 01/00429/06 Gold mining companies' dividends			
The following interim dividends have been declared in respect of the first half of the current financial year:			
Companies (Incorporated in the Republic of South Africa)	Dividend number	Cents per share	
The Randfontein Estates Gold Mining Company, Witwatersrand, Limited Registration No. 01/00251/06	119	95	
Western Areas Gold Mining Company Limited Registration No. 59/03209/06	46	90	
Last date for registration	6 January 1995		
Registers close (dates inclusive) from	7 January 1995		
Currency conversion date (for payments from London)	13 January 1995		
Date of payment	16 January 1995		
These dividends are payable subject to the customary conditions which may be imposed at or obtained from the companies' Johannesburg office or from the London Secretaries, JCI (London) Limited, 6 St. James's Place, London SW1A 1NP.			
Holders of share warrants to bearer issued by The Randfontein Estates Gold Mining Company, Witwatersrand, Limited are informed that payment of the above dividends will be made on or after 31 January 1995 upon surrender of coupon No. 122 to Barclays Global Securities Services, 8 Angel Court, Throgmorton Street, London EC2R 7HT. Coupons must be listed on forms obtainable from Barclays Global Securities Services and deposited for examination on any weekday (Sunday excepted) at least seven clear days before payment is required. Where applicable, South African non-resident shareholders' tax of 15% will be deducted.			
By order of the Board Johannesburg Consolidated Investment Company, Limited Secretaries per: S Thoppe			
Head Office and Registered Office: Consolidated Building Fox and Harrison Streets Johannesburg 2001 PO Box 590, Johannesburg 2000			
15 December 1994			

Ambroveneto International Bank Ltd USD 150,000,000 Floating Rate Notes due 1998	
In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 15, 1994 to March 15, 1995 the Notes will carry an interest rate of 7.0625% per annum.	
The Coupon Amount payable on the relevant Interest Payment Date, March 15, 1995 will be USD 17.66 per USD 100,000 nominal amount of Note. USD 176.66 per USD 10,000 nominal amount of Note and USD 1,766.63 per USD 100,000 nominal amount of Note.	
The Agent Bank Kreditbank Luxembourg	

USD 500,000,000 Floating Rate Subordinated Loan Participation Certificates due 2000 issued by J.P. Morgan GmbH for the purpose of funding and maintaining a subordinated loan to The Dai-ichi Kangyo Bank, Limited	
Notice is hereby given that the rate of interest applicable to payments under the certificates corresponding to payments of interest under the loan is, for the Interest Period from 14th December, 1994 to 14th March, 1995, 6.625% per annum, with a Coupon Amount of US\$ 4,140.63 per US\$ 250,000 Certificate, payable on 14th March, 1995.	
Dai-ichi Kangyo Bank (Luxembourg) S.A. Agent Bank	

Heart II Limited USD 174,000,000 Secured Floating Rate Notes due 2000	
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 14th December, 1994 to 14th March, 1995 the Notes will bear a rate of interest of 6.825% per annum.	
The interest amount payable on 14th March, 1995 will be US\$ 2,881,875.	
Dai-ichi Kangyo Bank (Luxembourg) S.A. Agent Bank	

EURO DISNEY S.C.A. 1995 MARKETING STRATEGY	
Following the implementation of seasonal pricing and lower hotel rates, Euro Disney S.C.A. announced on Wednesday 14, 1994 a logical step in its strategy. Starting April 1, 1995, the theme park adult entrance price will be FF 195 during the peak season and 150 off-peak. Until the new prices become effective, offers through March 31st make Disneyland Paris even more affordable. Next June, the opening of "Space Mountain from The Earth to Moon" will bring a new dimension to the theme park.	
Philippe Bourguignon, Chairman, said commenting on this decision: "With seasonal pricing, reduced hotel rates, additional attractions, more shows and entertainment, our objective has been to deliver more, differently and at an affordable price. We are going further today. The decision to offer even more affordable prices has been made possible after 18 months of significant backstage improvements to increase operating effectiveness. This decision is announced at a time when Park attendance is above last year's level during the first quarter to date. In 1995, Europeans will never have as many reasons to discover or revisit Disneyland Paris."	

U.S. \$50,000,000 Crédit Chimique Floating Rate Notes due 1996	
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 15, 1994 to June 15, 1995 the Notes will carry an interest rate of 6.9375% per annum. The interest payable on the relevant interest payment date, June 15, 1995 will be U.S. \$350.73 per U.S. \$10,000 principal amount and U.S. \$8,768.23 per U.S. \$250,000 principal amount.	
By: The Chase Manhattan Bank, N.A. London, Agent Bank	
December 15, 1994	

NACIONAL FINANCIERA, S.N.C. Trust Division as trustee of the Nafin Finance Trust (a trust under the laws of Mexico) USD200,000,000 Guaranteed Floating Rate Notes due 1997 Unconditionally and Irrevocably Guaranteed by NACIONAL FINANCIERA, S.N.C.	
Notice is hereby given that the Rate of Interest has been fixed at 8.9375% and that the interest payable on the relevant interest payment date March 15, 1995 against Coupon No. 9 in respect of US\$10,000 originally issued face amount of the notes will be US\$75.11.	
December 15, 1994 By: Citibank, N.A. (Issuer Services), Agent Bank	
CITIBANK	

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sale of bank

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UK chem group on safety
By Tim R...

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1995 MARKETING STRATEGIES

1. 1990年12月25日，在俄罗斯莫斯科红场，俄罗斯总统叶利钦在新年致辞中，正式宣布俄罗斯联邦正式退出华约。

25 SEP 1960



Credit Chimique



Van Leer

Packaging Worldwide

INTERNATIONAL COMPANIES AND FINANCE

Stock options ruling spares company profits

By Richard Waters
in New York

A controversial accounting proposal that would have required US companies to deduct the cost of stock options from their profits was dropped yesterday.

Members of the Financial Accounting Standards Board, which sets standards for the profession, voted by five to two not to force companies to make the charges against earnings.

The plan had come under fire in corporate and accounting circles.

Critics had complained of the difficulty of measuring the true cost of options, as well as the effect the deductions would have had on the profits of some companies, particularly small, fast-growing ones.

The FASB's vote follows an angry 18-month debate over the issue. The regulators had contended that share options issued to a company's directors and staff were similar to other forms of compensation benefit, and that their

costs should be deducted from a company's profits.

Yesterday, Mr Dennis Beresford, the board chairman, said: "The board remains convinced that employee options have value and are compensation. However, in the final analysis, the board decided that there simply isn't enough support for the basic notion of requiring expense recognition."

Instead, the FASB said it would allow companies the choice of taking a charge against profits, or simply disclosing in a note the effect on profits that would have resulted from adopting the FASB guidelines for valuing options.

The board said it "expects to encourage, rather than require, companies to use the first choice."

The board added that it had yet to decide whether to issue a new accounting standard without further public comment, or whether to go through a new consultative process. The decision is likely to be made in the second quarter of next year.

Sprint and Telmex to form alliance

By Ted Bardacke in Mexico

City Sprint, the US telecommunications group, is to form an alliance with Teléfonos de México (Telmex), the country's telephone monopoly, to provide services throughout North America.

The deal cancels the previous accord between Sprint and Grupo Iusacel, a leading Mexican cellular telecoms company, to provide long-distance telephone services when Mexico's market is opened up to competition from January 1997.

Sprint and Telmex did not release financial details of their deal, saying the accord would not create a new entity. Instead, the two companies have promised to exchange

products and services, including software platforms and other intellectual property.

Sprint said its alliance with Telmex would help it create a seamless North American telecommunications network. Sprint is already aligned with CellNet, a Canadian long-distance carrier, and operates four cross-border fibre optic connections with Telmex between the US and Mexico.

Telmex said the alliance was an important step as it prepares to lose its monopoly in the Mexican market, which is valued at about \$7bn a year.

Iusacel, 43 per cent of which is owned by Bell Atlantic, blamed delays by the Mexican government for the failure of its own accord with Sprint.

Pentium PC sales strong despite flaw, says Intel

By Louise Kehoe
in San Francisco

Sales of personal computers based on Intel's flawed Pentium microprocessor chip continued to be robust, in spite of negative publicity and the decision by IBM to halt sales, US retailers said.

Although customers are asking questions about the chip flaw, they continued to purchase Pentium PCs in rising numbers, Intel said. "We have talked to the leading retailers and they are reporting no slowdown in sales."

In spite of floods of calls to PC manufacturers and Intel's "hot lines", there have been no further reports of PC users being directly hit by the flaw.

"We've sold more Pentium-based PCs than any company in the US market, and... we had not received one call from a customer complaining of any errors related to a flaw," said Mr Ted Waitt, chairman and chief executive of Gateway 2000, a leading mail order PC supplier.

"If this had been a problem with real world applications, we would have heard from our customers."

Several leading PC manufacturers said they would continue to sell Pentium PCs, in spite of IBM's contention that the flaw can cause frequent errors in mathematical calculations used in spreadsheet and similar applications.

Microsoft and Lotus Development, two of the leading suppliers of spreadsheet programs, said they would provide customers with a software "patch" that avoids use of the flawed portion of the Pentium chips.

Microsoft said it believed customers could continue to use and purchase Pentium-based PCs with confidence. "Microsoft is continuing to purchase new Pentium systems for its own use," it said.

Other PC manufacturers expressing continued confidence in the Pentium chip include Hewlett-Packard, Dell, Packard Bell, Tandy, Advanced Logic Research and Acer.

Tenneco plays key piece in sell-off game

The group's last big unit sale leaves holes that must be plugged, writes Laurie Morse

Tenneco's decision to float its Albright & Wilson chemicals subsidiary on the London Stock Exchange early next year is probably one of the last big pieces to be moved in the restructuring chess game.

The flotation will bring in some useful cash - it is expected to raise some \$600m (\$837.3m) - but the loss of such a company, and others during Tenneco's three-year restructuring, presents a challenge: how will Tenneco plug the resultant profits and sales gap?

However, the move to divest a significant UK-based subsidiary when the company is pursuing a global expansion strategy shows Tenneco intends to be highly selective about its international investments.

Mr Dana Mead, Tenneco chairman, is determined to focus the conglomerate on just three main businesses - packaging, car parts and natural gas - and shed extraneous companies seen as either too cyclical or lacking in the growth potential he is aiming for.

Albright & Wilson is a remnant of Tenneco's ambitious diversification programme of the 1960s and early 1970s. During that period, the Houston-based oil pipeline company transformed itself into a industrial conglomerate, acquiring companies that did everything from underwriting life insurance

to manufacturing motor components.

Many of the businesses that Tenneco acquired were highly cyclical, and some proved downright unprofitable, leaving the parent company struggling under high debt loads and small returns for most of the 1980s.

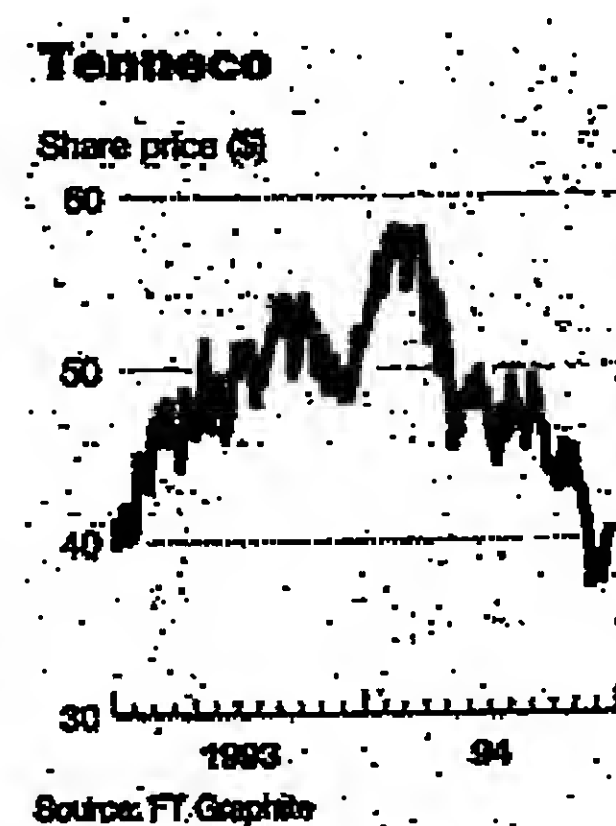
When Albright & Wilson joined the Tenneco stable in 1978, it was one of several chemical companies in the group's portfolio. The others have since been sold, but Albright & Wilson remained, its marketability diminished in part by a long-running recession in the chemicals industry.

The company is a world leader in the production of phosphate-based products used in agriculture and for such diverse purposes as putting the bubbles in shampoo and adding zip to carbonated drinks.

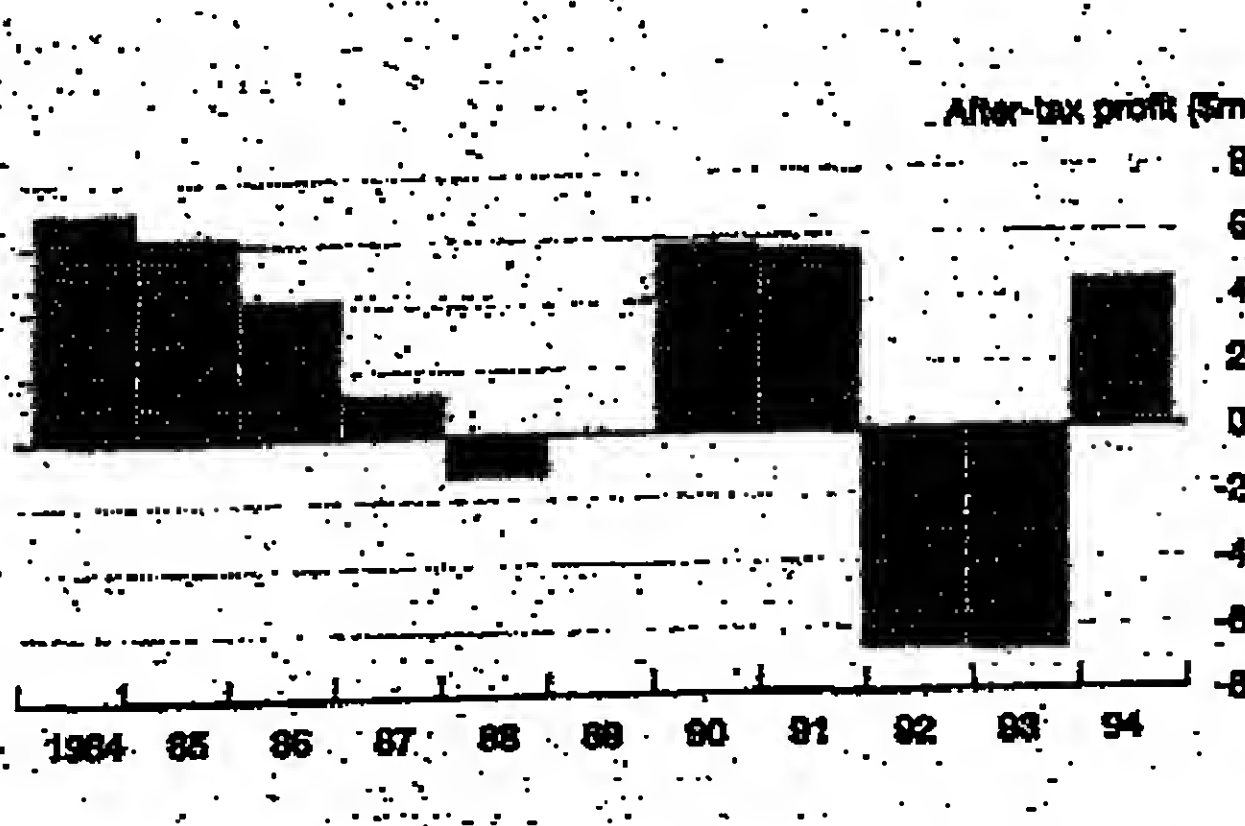
Mr Mead's decision to sell the UK subsidiary has a lot to do with the cyclical nature of the chemicals industry - he must convince Wall Street that Tenneco is becoming less vulnerable to economic cycles.

In the same time, Albright & Wilson's profitability is benefiting from worldwide recovery in chemicals prices this year, a factor that should help to create an eager audience for its flotation.

Tenneco has worked hard to reduce Albright & Wilson's



Source: FT Composite



After-tax profit (\$m)

operating costs and help its Charleston, South Carolina, specialty chemicals unit recover from a devastating plant explosion in 1991.

That year, Albright & Wilson posted a \$70m operating loss after taking a \$79m restructuring charge. For the first nine months of this year, it recorded operating profits of \$53m on revenue of \$715m.

That compares with Tenneco's consolidated nine-month net income of \$75m this year, on sales of \$10.07bn.

Mr Robin Paul, Albright & Wilson managing director, told a group of Tenneco managers recently his company had the potential to achieve 20 per cent annual profits growth based on expansion through joint ventures in Mexico, Morocco, China, and the Pacific Rim.

Mr Mead, however, is betting that selling the company and reinvesting the proceeds will bring in even higher returns for Tenneco.

Such a move, however, puts even more pressure on Mr Mead to replace lost income from the Albright & Wilson sale and the spin-off of 55 per cent of Case Corporation, the farm and construction equipment supplier.

Those two disposals will net Tenneco more than \$1.5bn in cash but will cost it around \$2.5bn in lost revenues and about \$133m in lost operating profits.

Mr Mead underscored his commitment to Tenneco's remaining "core" businesses this week by announcing he would use \$500m of that money to repurchase about 7.5 per

cent of Tenneco's stock.

The share repurchase is a quick way to boost share value, but will not satisfy Wall Street, which is reserving opinion on Tenneco's future until, as one analyst puts it, "we know what the company is going to look like."

In the past two months Tenneco has announced a series of small acquisitions and reinvestments in its core business, amounting to about \$250m.

With the proceeds expected from the Albright & Wilson flotation, Tenneco would once again have ammunition for a large acquisition. However, Mr Mead has discouraged those expectations, pointing out that a series of smaller-scale purchases or investments focused on international growth is more likely.

Saga Petroleum to sign \$1.26bn revolving credit

By Karen Fossell in Oslo

Saga Petroleum, Norway's largest independent oil producer, will today sign a seven-year \$1.26bn revolving credit facility in London. It will cover the group's borrowing requirements until 2000, and allow it to expand through acquisitions in Norway and abroad.

The facility, initially for \$850m, was over-subscribed by \$410m and is priced at Libor plus 0.3 per cent. It replaces a \$750m loan which had a shorter duration and stiffer terms.

The loan's arrangers include ABN Amro Bank, Barclays Syndications and Deutsche

Bank London, with Norwegian co-arrangers Christiania Bank and Den norske Bank.

Saga said the loan covers existing debt of Nkr6bn (\$87.5m).

The company is planning a listing on the New York Stock Exchange in the spring of 1996, and plans to acquire reserves or companies both at home and abroad.

Saga has operational responsibility for the North Sea Snorre field, which produces 210,000 barrels a day. Also, in June, the group's North Sea Tordis field was brought on stream and currently produces 72,000 barrels a day.

Rhône-Poulenc unit in cash call

By Patrick McCurry
in São Paulo

Rhodia-Ster, a Brazilian joint venture controlled by the French chemicals group Rhône-Poulenc, is set to raise between \$138m and \$159m in a global initial public offering. It will be the first time in at least 15 years that a foreign company has floated part of a Brazilian subsidiary.

The company, which makes polyester-based products such as flexible packaging and returnable bottles, is offering 117.7m voting shares - 23 per cent of its capital - in three equal parts to the US, European and Brazilian markets.

Mr Edson Vaz Musa, chairman of Rhône-Poulenc's Brazilian subsidiary Rhodia, said the proceeds would largely be used to pay for Rhodia's capitalisation of Rhodia-Ster, formed in May with Sinasa, a Brazilian chemicals group. Sinasa's Celbras subsidiary ran up debts of around \$200m to pay for expansion of its polyester resins and returnable bottles production.

The pricing was being finalised in Paris yesterday by the company and global co-ordinator, Paribas Capital Markets.

The global depositary shares will be listed on the US Portals system and the Luxembourg stock exchange. Shares will also be listed on the Brazilian stock market.

The offering was due to be

launched at least two months ago, but was delayed after a judgment by the Brazilian monopolies commission, which insisted on changes to the joint venture to prevent a monopoly in polyester and acrylic fibres.

Rhodia-Ster then agreed to sell off part of its polyester and acrylic business, but this will not significantly affect the company's growth prospects.

The company, which has planned investments of \$435m to the end of the decade, says polyester demand is growing by 8.4 per cent a year in Latin America.

Paribas Capital Markets said the issue had been oversubscribed in spite of difficult market conditions.

All of these securities having been sold, this advertisement appears as a matter of record only.

18,000,000 Shares



MOTOROLA

Common Stock
(par value \$3 per share)

3,600,000 Shares

This portion of the offering was offered outside the United States by the undersigned

Goldman Sachs International

Merrill Lynch International Limited

NatWest Securities Limited

ABN AMRO Bank N.V.

Credit Lyonnais Securities

Daiwa Europe Limited

Dresdner Bank

Swiss Bank Corporation

S.G. Warburg Securities

14,400,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.

Merrill Lynch & Co.

NatWest Securities Limited

Bear, Stearns & Co. Inc.

Cowen & Company

Dean Witter Reynolds Inc.

Hambrecht & Quist

Lehman Brothers

Montgomery Securities

J.P. Morgan Securities Inc.

Salomon Brothers Inc.

Smith Barney Inc.

Wertheim Schroder & Co.

December 1994

NOTICE OF REDEMPTION

MORTGAGE FUNDING CORPORATION NO. 1 PLC

Class A-1 Mortgage Backed Floating Rate
Notes Due March 2020

NOTICE IS HEREBY GIVEN to Bankers Trust Company Limited (the "Trustee") and to the holders of the Class A-1 Mortgage Backed Floating Rate Notes Due March 2020 (the "Class A-1 Notes") of Mortgage Funding Corporation No. 1 PLC (the "Issuer") that, pursuant to the Trust Deed dated 31st March 1988 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st March 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the relevant provisions set out in the Terms and Conditions of the Class A-1 Notes, Available Capital Funds as defined in the Terms and Conditions in the amount of \$2,000,000 will be utilised on 30th December, 1994 (the "Redemption Date") to redeem a like amount of Class A-1 Notes. The Class A-1 Notes selected for drawing in lots of \$100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDING CLASS A-1 NOTES OF \$100,000 EACH
BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW

125 359 517 564 567 578 631 644 670
801 846 1071 1098 1153 1390 1500 1531 1643
1645 1728

The Class A-1 Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company
of New York
P O Box 161
60 Victoria Embankment
London EC4Y 0JP

Union de Banques Suisses
(Luxembourg) S.A.
36-38 Grand-rue
L-2011 Luxembourg

First Trust of New York
National Association
100 Wall Street
Suite 1600
New York, New York 10005

In respect of the Class A-1 Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unaccrued coupons and interest thereon. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with a Town Clearing Bank of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A-1 Notes which are the subject of this Notice of Redemption.

MORTGAGE FUNDING CORPORATION NO. 1 PLC

By: Morgan Guaranty Trust Company

as Principal Paying Agent

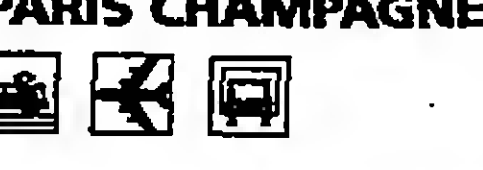
Dated: 15th December, 1994

NOTICE

Withholding of 31% of gross redemption proceeds of any payment made within the United States is required by the Internal Revenue Code of 1986 and amended by the Energy Policy Act of 1992 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class A-1 Notes to the Paying Agent in New York.

INVEST IN CHAMPAGNE

Near THE EUROPORT
PARIS CHAMPAGNE



Agence de Développement Economique
BP 533 - F 51010 Châlons-Marne Cedex
Phone (33) 26211133 Fax (33) 26684707

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The Kingdom of Belgium
US\$400,000,000
Floating rate notes due December 1999

In accordance with the provisions of the notes, notice is hereby given that the rate of interest has been fixed at 6.125% for the interest determination period 15 December 1994 to 15 June 1995. Interest payable on 15 June 1995 will amount to US\$3,444.10 per US\$100,000 note.

Morgan Guaranty Trust Company
JPMorgan

BANQUE PARIBAS
US\$200,000,000
Undated floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the three month interest period from 15 December 1994 to 15 March 1995 the securities will carry an interest rate of 6.75% per annum. Interest due on 15 March 1995 will amount to US\$16.88 per US\$100,000 security.

Agent: Morgan Guaranty Trust Company
JPMorgan

BANQUE PARIBAS
US\$400,000,000
Undated subordinated floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the interest period from 15 December 1994 to 15 March 1995 the securities will carry an interest rate of 6.5625% per annum. Interest payable on 15 March 1995 will amount to US\$16.41 and per US\$100,000 security will amount to US\$164.06.

Agent: Morgan Guaranty Trust Company
JPMorgan

Lehman Brothers Holdings PLC
(Incorporated in England, formerly named Shearman Lehman Brothers Holdings PLC)
U.S. \$125,000,000

Guaranteed Floating Rate Notes due 1995

Guaranteed as to payment of principal and interest unconditionally and irrevocably by Lehman Brothers Holdings Inc. (Incorporated in the State of Delaware, formerly named Shearman Lehman Brothers Holdings Inc.)

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 15, 1994 to March 15, 1995 the Notes will carry an interest rate of 7.1875% per annum. The amount payable on March 15, 1995 will be U.S. \$17.97 for Notes in denominations of U.S. \$1,000.

By The Chase Manhattan Bank, N.A., London, Agent Bank
December 15, 1994

U.S. \$100,000,000
GW
Great Western Financial Corporation
Floating Rate Notes Due 1995

Interest Rate 6.5625% per annum
Interest Period 15th December 1994 to 15th March 1995
Interest Amount per U.S. \$50,000 Note due 15th March 1995 U.S. \$820.31

CS FIRST BOSTON
Agent

سكرا من الراجل

THE GERMAN PFANDBRIEF

SOLID VALUE FROM THE GROUND UP

The last thing many investors want is to get adventurous about current fads and exotic markets. If safety, yield, a stable currency and long-term value are your priorities, consider Germany's Pfandbrief system. Pfandbriefe in Germany are bonds issued to refinance mortgages or public loans, a time-tested idea that dates back more than two centuries. In line with the Mortgage Bank Act of 1900, these bonds –

which are secured by mortgages or by

public-sector loans – can only be issued by specially authorized banks which are fully liable for each issue. They must carry backing of separate funds with at least matching yields and maturities. And all Pfandbrief issues are monitored by a state-appointed trustee.

The bottom line on safety? No investor has ever failed to receive

100 % repayment on a German Pfandbrief held

to maturity. The legal framework surrounding Pfandbriefe has an unsurpassed record for endurance, offering investors a fixed-interest D-Mark instrument of quality – plus yields generally higher than German Treasury bonds (Bunds). Sound reasons why Pfandbriefe, at nearly DM 1 trillion at year-end 1993, amounted to 40 % of Germany's entire bond market.

German Pfandbriefe are officially quoted on German stock exchanges. Issuers actively maintain a well-functioning secondary market.

THE SYSTEM IS UNBEATABLE IN THE LONG RUN.

GERMANY'S MORTGAGE BANKS

DEFFA-BANK, WIESBADEN
BAYERISCHE VEREINSBANK AG, MÜNCHEN
HYPO-BANK, MÜNCHEN
DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT
RHEINHYP, FRANKFURT
DEUTSCHE GENOSSENSCHAFTS-HYPOTHEKENBANK AG, HAMBURG
FRANKFURTER HYPOTHEKENBANK AG, FRANKFURT
DEUTSCHE CENTRALBODENKREDIT-AG, KÖLN
BAYERISCHE HANDELSBANK AG, MÜNCHEN

WESTHYP, DORTMUND
BERLIN HYP, BERLIN
SÜDDEUTSCHE BODENKREDITBANK AG, MÜNCHEN
MÜNCHENER HYPOTHEKENBANK AG, MÜNCHEN
HAMBURGHYP, HAMBURG
WÜRTTEMBERGER HYPOTHEKENBANK AG, STUTTGART
NÜRNBERGHYP, NÜRNBERG
HYPOTHEKENBANK IN ESSEN AG, ESSEN
DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER

BRAUNSCHWEIG-HANNOVERSCHE
HYPOTHEKENBANK AG, HANNOVER
ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT
RHEINBODEN HYPOTHEKENBANK AG, KÖLN
LÜBECKER HYPOTHEKENBANK AG, LÜBECK
NORDHYPOTHEKENBANK AG, HAMBURG
BFG-HYPOTHEKENBANK AG, FRANKFURT
WL-BANK, MÜNSTER
HYPOTHEKENBANK IN BERLIN AG, BERLIN



n sell-off
s plugged, writes L...

enc unit in cash

n

GW
Great Western Financial Corporation

Bank Austria Investment Bank AG

AUSTRIA'S LEADING NEW ISSUE HOUSE

VA TECH
VA Technologie AG
Going public
ATS 6,000,000,000
Bank Austria Investment Bank AG
Lead Manager
May 1994

ONY
ONY Altkonzern AG
Capital increase
ATS 500,000,000
Bank Austria Investment Bank AG
Lead Manager
June 1994

VAE
VAE Altkonzern AG
Secondary offering
ATS 400,000,000
Bank Austria Investment Bank AG
Lead Manager
November 1994

DOBA
Altkonzern AG
Capital increase
ATS 500,000,000
Bank Austria Investment Bank AG
Lead Manager
June 1994

WENGER
Wenger AG
Capital increase
ATS 1,000,000,000
Bank Austria Investment Bank AG
Lead Manager
October 1994

baumax
baumax AG
Capital increase
ATS 800,000,000
Bank Austria Investment Bank AG
Lead Manager
July 1994

TECHNISCHE
Technische AG
Capital increase
ATS 115,000,000
Bank Austria Investment Bank AG
Lead Manager
February 1994

WENGER
Wenger AG
Capital increase
ATS 1,000,000,000
Bank Austria Investment Bank AG
Lead Manager
October 1994

Hanna
Hanna AG
Capital increase
ATS 500,000,000
Bank Austria Investment Bank AG
Lead Manager
June 1994

European Investment Bank
6.141 ATS Private placement
1994 - 1996
ATS 800,000,000
Bank Austria Investment Bank AG
Lead Manager
November 1994

LENZING
Lenzing AG
Capital increase
ATS 750,000,000
Bank Austria Investment Bank AG
Lead Manager
June 1994

ARVAG
ARVAG AG
Capital increase
ATS 700,000,000
Bank Austria Investment Bank AG
Lead Manager
January 1994

SUCCESSFUL WITH OUR CUSTOMERS!
This announcement appears as a matter of record only

This advertisement appears as a matter of record only.

Yen 2,000,000,000



CAISSE NATIONALE DE CREDIT PROFESSIONNEL S.A./
NATIONALE KAS VOOR BEROEPSKREDIET N.V.
(Incorporated with limited liability in Belgium)

Due November 2004

The First National Bank of Chicago acted as financial advisor and placement agent in connection with this transaction.

FIRST CHICAGO
The First National Bank of Chicago

November 1994

Wall Street Finance and Securities

Public Company Limited

(Incorporated in Thailand with limited liability)

Notice to the holders of the outstanding

U.S.\$55,000,000

3.75 per cent. Convertible Bonds due 2004

of Wall Street Finance and Securities
Public Company Limited
(the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that, as a result of a rights offer to existing Shareholders at the rate of one new share at a subscription price of Baht 20.00 per share for one existing share, the conversion price of the Bonds has been adjusted from Baht 330.00 to Baht 279.26 effective 30th November, 1994.

Bankers Trust
Company, London
15th December, 1994

Principal Paying &
Conversion Agent

City of Stockholm

US\$325,000,000
Floating rate notes 1999

Notice is hereby given that the notes will bear interest at 6.375% per annum from 15 December 1994 to 15 March 1995. Interest payable on 15 March 1995 will amount to US\$5.94 per US\$1,000 note, US\$29.38 per US\$30,000 note and US\$1,593.75 per US\$100,000 note.

Agent: Morgan Guaranty
Trust Company
JPMorgan

Midland Bank plc

U.S. \$300,000,000
Undated Floating Rate Primary Capital Notes

For the six months from December 15, 1994 to June 15, 1995 the Notes will carry an interest rate of 7.0375% per annum. On June 15, 1995 interest of U.S. \$355.78 and U.S. \$3,557.85 will be payable per U.S. \$10,000 and U.S. \$100,000 respectively for Coupon No. 17.

By: The Citicorp Bank, N.A.
London, Agent Bank

European Investment Bank

Italian Lira 350 Billion
Floating Rate Notes due December 1999

Notice to the holders

Notice is hereby given that the Notes will carry an interest rate of 8.50% per annum for the period 15.12.1994 to 15.03.1995.

• ITL 100,250
• ITL 50,000,000 nominal
• ITL 1,000,000 nominal

• ITL 50,000,000 nominal
Luxembourg, December 15, 1994

The Chase Manhattan Corporation

U.S. \$400,000,000
Floating Rate Subordinated Notes due 2009

For the three months 14th December, 1994 to 14th March, 1995 the Notes will carry an interest rate of 6.5% per annum with a coupon amount of U.S. \$162.50 per U.S. \$10,000 Notes, payable on 14th March, 1995.

Bankers Trust
Company, London

Agent Bank

INTERNATIONAL CAPITAL MARKETS

Australian groups to set up joint petroleum venture

Nikki Tait in Sydney

Caltex Australia and Ampol, which is part of the Pioneer International building materials group, agreed yesterday to pool their respective petroleum refining and marketing operations into a new company to be owned equally.

If the merger wins necessary regulatory approval, the joint venture company will be the leader of the country's petroleum refining-marketing sector, with estimated assets of A\$3.1bn (US\$2.4bn), total annual sales of almost A\$6bn, and 28 per cent market share. At present, Ampol and Caltex Australia - which is 75 per cent owned by the US-based Caltex group, whose owners are Chevron and Texaco - are the two smallest companies in the five-player industry. The current market leader is Shell Australia, with Mobil and BP being the other competitors.

Caltex and Ampol said they saw big cost-savings from the deal, allowing them better to compete in Australia's downstream oil industry where returns have been extremely low recently.

They calculated that there could be a A\$500m addition to

shareholder value "in the long-term" - although they acknowledged that this figure incorporated asset sale proceeds as well as bottom-line cost savings.

They said about a quarter of the combined operations' workforce, or about 700 jobs, would be shed. It will have two refineries at Kurnell, in New South Wales, and Lytton, in Queensland.

Under the deal, there will be a A\$150m "value adjustment" in favour of Pioneer - which Mr John Schuber, managing director, described as "essentially a cash payment" - to reflect the difference in earnings of the two businesses. Pioneer expects to book an abnormal profit of A\$200m in its 1994/95 accounts as a result of the deal.

Inter-company loans to the merged group's operations will be refinanced externally, a move which Mr Schuber said could cut Pioneer's balance sheet debt to A\$110m from about A\$500m.

A pro forma balance sheet for the merged business, as at end-June, shows net debt standing at A\$124m, and a net debt to equity ratio of 109 per cent.

HK watchdog seeks liquidation of MKI

By Simon Holberton in Hong Kong

Hong Kong's Securities and Futures Commission (SFC), the colony's corporate watchdog, has applied to the Hong Kong Supreme Court to have MKI Corporation, an investment company, wound up.

The petition - the first of its kind by the SFC - follows an investigation of the company's affairs under a section of the SFC's enabling legislation where it suspects a company or its officers may be involved in fraudulent activity, misfeasance or other misconduct.

MKI's shares were suspended in June after the SFC questioned it about its recent share price performance and a number of statements it had made concerning future prospects. These included a mobile telephone deal in China and a plan to site a super-computer in

Inner Mongolia to analyse seismic data in Asia.

The decision came days after Mr Yao Mingwei was appointed chairman. Mr Yao is the son of the late Mr Yao Yilin, a former Chinese vice premier. He replaced Mr Khundkar Khalid Ahmed Hosen who had himself only replaced Mr David Tang, a company director, as chairman in September.

MKI's founder and main shareholder is Mr Arthur Lai, an entrepreneur, who sold his stockholding business to Standard Chartered in the wake of the 1987 stock market crash. The SFC said that its application to have MKI wound up was based on its belief "that the affairs of MKI have been conducted in a manner unfairly prejudicial to its shareholders".

The High Court will hear the application on January 11.

Life insurer looks to raise at least A\$500m

National Mutual, the second largest life insurer in Australia, said yesterday that A\$500m (US\$397.5m) was the minimum "meaningful" amount of new capital which the group would be looking to raise either via a public offering or the sale of a tranche of equity to a "strategic" investor.

Mr Geoff Tomlinson, managing director, said the mutual insurer was entertaining both options and also considering a combination of the two.

However, the insurer was unclear about the timing of any capital raising, suggesting only that it might occur in 1995 or 1996.

The comments came as National Mutual reported a sharp fall in pre-tax earnings for the year to end-September, to A\$584m, compared with A\$1.71bn previously. Premium income was higher

at A\$2.7bn from A\$2.58bn, but the total investment result fell to A\$651m from A\$1.18bn, leaving total inflow at A\$3.55bn against A\$4.74bn.

The total investment result includes interest income, which was said to be about A\$880m, and both realised and unrealised capital gains, which showed an overall A\$30m loss. National Mutual declined to specify the unrealised portion, but said investment conditions had been difficult because of unfavourable bond market conditions and a sluggish property market.

The lower investment gains helped reduce the tax charge to A\$20m from A\$277m. Earnings credited to policyholders fell to A\$348m from A\$1.18bn. Group profit after charges stood at A\$206m, compared with A\$227m. Statutory reserves rose by A\$135m to A\$1.46bn.

NEWS DIGEST

NEC, Fujitsu to replace faulty Pentium chips

NEC, Japan's dominant personal computer supplier, and Fujitsu, its largest computer manufacturer, have agreed to replace faulty Intel Pentium microprocessors free of charge, writes Alan Cane in London. Some 150,000 Pentium-based machines have been sold in Japan to date.

Their decision comes as Intel, the world's largest semiconductor manufacturer, and International Business Machines (IBM), argue over who should bear the cost of replacing the faulty part which can cause mathematical errors in certain conditions. NEC said it believed it had a social responsibility to replace the flawed microprocessor.

IBM has already stopped shipping Pentium-based computers and has said it will replace the faulty chip in the 100,000 Pentium machines it has shipped so far. It will not, however, pay for labour costs involved.

NEC said its research showed the probability of the error in calculations was very low.

Enichem sells stake in microfibres unit

Enichem, the Italian state-controlled chemical group, has taken a further step towards the reduction of its

looming debt by agreeing to sell its majority stake in Alcantara, a microfibres manufacturer, to Toray, the

quoted Japanese chemicals and fibres company, writes Andrew Hill in Milan. Enichem

did not release financial details of the sale yesterday, but it is understood that the disposal of the 61 per cent stake in Alcantara should realise some L200m (\$122m).

Earlier this year, the partial flotation of EVG, Enichem's plastics joint venture with ICI of the UK, helped reduce debt by some L500m. With the help of a L3,000m capital injection from ENI, its state-owned parent company, Enichem hopes to halve debt by the end of the year to L4,500m from L8,000m a year earlier.

Israeli electronics maker postpones equity issue

Tadram, the Israeli electronics company, has postponed an international equity issue due to "market conditions in both the Israeli and international markets", writes Richard Lapper in London. The company, one of a number of Israeli businesses seeking capital on international markets, had been planning to raise up to \$80m in an issue lead managed by Merrill Lynch.

The price of the company's shares, which trade only in New York, is currently \$18.50, having fallen \$3.50 since the issue was announced earlier this year.

Tadram also said a special interim dividend, which depended on the global offering being done, will not be paid. "Plans for a future offering will be announced as events warrant," the company said. It also said it would report by January 3 whether its shares would be listed in Tel Aviv.

Cedel to become a bank next month

Cedel, the international clearing and settlement company, will become a bank next month following a vote by shareholders, it announced yesterday. The granting of a banking licence by Luxembourg authorities was dependent on shareholder approval for Cedel's application, writes Richard Lapper.

Cedel also announced that it had been granted an A1+ credit rating - the highest short-term rating possible - by IBCA, the London-based credit rating agency.

Cedel, whose shareholders comprise nearly 100 of the international banks, is one of the world's biggest clearing, settlement and depositary organisations, with a 24 per cent share of the market for clearing international traded securities.

Its move to achieve banking status was prompted by the Basel agreement on international bank capital adequacy rules, which require deposits against unsettled trades held at a corporation such as Cedel to carry a 100 per cent risk weighting.

By contrast settlement deposits at Euroclear, a rival settlement organisation which

has a banking licence through Morgan Guaranty, carry a 20 per cent risk capital weighting, making it much cheaper to use for international securities clearing and settlement.

ABN Amro to issue Kcibn bond

ABN Amro, the Netherlands' largest banking group, said it was issuing a Kcibn (\$22.2m) due December 15 1997, AF-IV reports from Amsterdam. The issue price of the bond, which carries an 11 per cent coupon, has been set at 99.70, giving an effective yield of 11.123 per cent.

The Amsterdam-based group said it was issuing the bond on its own account but that it would also likely place some of the proceeds of the bond with corporate borrowers who are looking for Czech koruna.

The bank also said that early redemption of the bond was not possible and that the issue was restricted to outside the US and the UK. In the Netherlands, the bonds are not offered to private investors. Payment of the bond is due on December 15 1994. The bond might be listed on a stock exchange in the future but ABN Amro said this had not yet been decided.

Australian groups buy Kobe mine stake

Three Australian mining groups have bought the 10 per cent interest in the Boddington gold mine, in Western Australia, previously held by Kobe Alumina Associates, for an aggregate A\$42.5m. Kobe Alumina is a unit of Kobe Steel and Nissho Iwai Alumina, writes Nikki Tait.

The three companies are Acacia Resources, the former Shell Australia mining and minerals business which was floated on the stock market as an independent company earlier this year; Poseidon Gold, part of the Normandy Poseidon group; and Newcrest Mining. All three were existing joint venture partners in the mine.

Japan grants trading licence to UK broker

Japan's finance ministry yesterday issued a licence for a Tokyo branch of a British securities subsidiary to operate in Japanese financial markets, writes Gerard Baker in Tokyo.

Instinet Japan, which will begin trading early next year, is capitalised at \$5m (\$7.5m) and currently employs 13 people. The company is wholly-owned by the London-based broker Thamesway Investment Services, which is in turn part of the Reuters group of financial companies.

Although the licence permits Instinet to trade both equities and fixed interest securities, the company said it intended to concentrate on the stock market, where its focus will be exclusively on institutional sales. The Japanese equity market is currently suffering from acute lack of demand and excess supply. Instinet plans to supplement its domestic Japanese business by selling other Asian and European equities in Tokyo.

The company's arrival in Tokyo brings the total of foreign brokers operating in Japan to 66 branches of 49 securities companies, the ministry said.

ABB confirms Indian purchase

ABB Asea Brown Boveri, the world's largest power engineering combine, yesterday confirmed that it is buying control of a loss-making Indian boilermaker for Rs520m (\$16.6m) in a move which will greatly increase its capacity to meet demand for building power plants, writes Stefan Wagstyl in New Delhi.

ABB is taking a 76 per cent stake in ACC-Babcock (ABL), a former private company which came under government control after it accumulated losses and sought legal protection from bankruptcy.

The remaining 24 per cent of the equity will stay in the hands of the government and of minority shareholders.

The government's Board of Industrial and Financial Reconstruction, the body which nurses ailing companies, has approved the deal.

While the purchase price is modest, reflecting ABL's poor recent financial record, the investment marks an increase in ABB's commitment to India because the European company will take on ABL's 5,200 staff, doubling its total payroll in the country to 10,000. Also, ABB plans to modernise ABL's equipment and introduce new technology.

ABB said the acquisition would allow the group to serve the growing Indian market for industrial and power station boilers.

ABL's products would complement ABB's existing output of turbines and generators.

SCOTLAND INTERNATIONAL FINANCE B.V.

US\$50,000,000
14% Guaranteed Fixed/Floating Rate Notes 1996

For the six months from 16th December 1994 to 15th June 1995 inclusive the Notes will carry an interest rate of 7.25% per annum.

The relevant interest payment date will be 16th June 1995.

Coupon 15 will be for USD36.65.

AGENT BANK: BARCLAYS BANK PLC
BGSS DEPOSITORY SERVICES
8 ANGEL COURT, THEROMORTON STREET
LONDON EC2R 7HT

BARCLAYS

CITICORP

DM300,000,000
Floating Rate Notes Due December 1999 (the "Notes")
Notice is hereby given that the Rate of Interest for the Interest Period December 15, 1994 to March 15, 1995 has been fixed at 5.875% and that the interest payable on the relevant Interest Payment Date March 15, 1995, against Coupon No. 1 will be DM14.69 in respect of DM1,000 nominal of the Notes and will be DM146.90 in respect of DM10,000 nominal of the Notes.

December 15, 1994, London
By: Citicorp, N.A. (Issuer Services), Agent Bank

CITIBANK

US \$500,000,000 FLOATING RATE

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 15th December 1994 to 15th June 1995, the Notes will bear a Rate of Interest of 7.125% per annum. The amount of interest payable on 15th June 1995 will be US \$390.21 per US \$10,000 Note and US \$3,902.11 per US \$100,000 Note.

AGENT BANK: CHARTERHOUSE BANK LIMITED
A Member of The Securities and Futures Authority

CHARTERHOUSE

U.S. \$500,000,000 CITICORP

Subordinated Bank Adjustable Rate Capital Securities BANGS
Notice is hereby given that the Rate of Interest has been fixed at 6.6875% and that the interest payable on the relevant Interest Payment Date March 15, 1995 against Coupon No. 33 in respect of US\$50,000 nominal of the Notes will be US\$835.94.

December 15, 1994, London
By: Citicorp, N.A. (Issuer Services), Agent Bank

CITIBANK

سكزا من الامم

to

ABN Amro to buy
Kefin bond

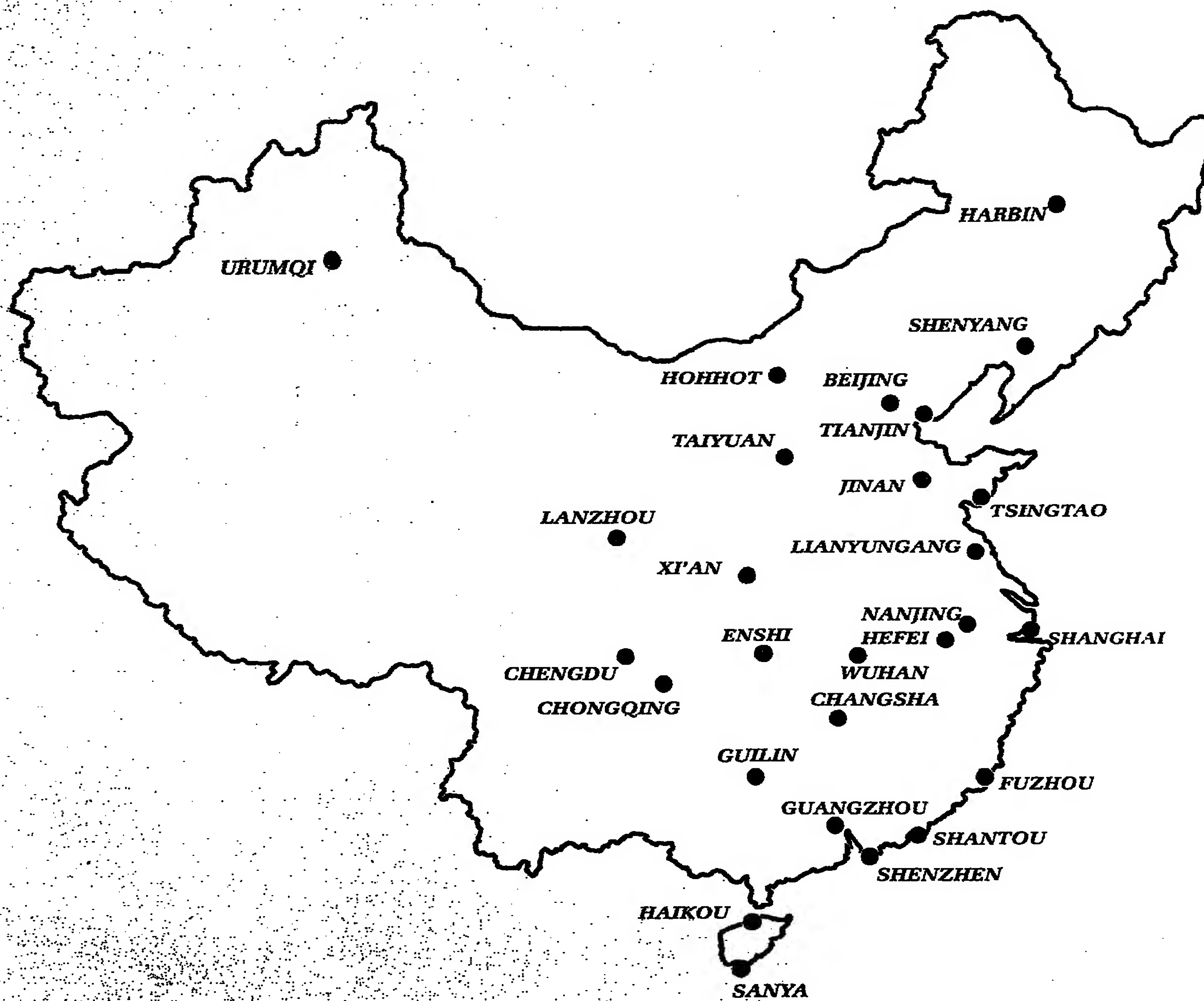
Australian group
Kobe mine stake

Japan grants trade
licence to UK bank

maker
sue

back

The Royal Bank
of Scotland Group



Welcome back,
Marco Polo.

People's Republic of China has chosen the Alenia's "Marco Polo" project to send the country flying into the future. Within this perspective, Alenia is producing air traffic control systems, radars and communication equipment, some of which are currently operating and others soon will be installed in 27 Chinese airports. The "Marco Polo" project will ensure the complete safety of air traffic over China, which is expected to increase dramatically over the next few years. There is high regard for Alenia's technological heritage: this is why the company and its products have been recognized by more than 80 countries across the world.

 **Alenia**
A FINMECCANICA COMPANY

INTERNATIONAL CAPITAL MARKETS

McDonald's targets short-dated eurodollars

By Graham Bowley

McDonald's, the US fast-food group, became the latest high-profile US corporate borrower to target the short-dated area of the eurodollar market yesterday.

Elsewhere, Pakistan made a successful debut in the eurobond market, Argentina

funding cost of 38 basis points below Libor.

McDonald's launched a \$200m issue of two-year bonds, offering a coupon of 8 per cent and priced to yield 18 basis points over US Treasury bonds.

The bonds were sold to retail investors in Switzerland and the Benelux countries, lead manager Morgan Stanley said.

This continues the trend of recent weeks which has seen US companies such as Walt Disney, PepsiCo and Heinz taking advantage of the strong demand from continental European retail investors for short-dated dollar offerings.

Dealers estimate that funding costs in the two-year eurodollar sector are currently around 15 basis points lower than in the US domestic bond market.

Pakistan made its eurobond market debut with the launch of a \$150m offering of five-year bonds, which is expected to be priced today at around 380

to 385 basis points over US Treasuries.

Dealers expressed disappointment that the offering was not \$200m as initially rumoured. However, lead manager Bear Stearns said the issue established a liquid benchmark, which is held by institutional investors, and which will trade well

in the secondary market.

A syndicate official said that although Pakistan had no immediate plans to tap the eurobond market again, the offering would pave the way for insurance from the country's private sector.

Argentina made its debut in the French franc sector with the launch of a FF1bn offering

of three-year bonds, which is expected to be priced today at around 250 basis points over French government bonds.

ANZ and Paribas are rumoured to have won the mandate to lead manager Jordan's return to world markets, with an issue of seven-year bonds by the state-owned telecommunications Corporation.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Fee	Spread	Book runner
US DOLLARS							
McDonald's Corp.	200	8.00	99.9875	Jan 1997	0.15%	+107/16-85	Morgan Stanley & Co.
Islamic Republic of Pakistan	150	12.50	98.00	Dec 1999	0.70%	+107/16-85	Bear Stearns International
YEN							
Sakura Finance Co. (Japan)	300	6.3	100.00	Mar 2005	undisc.	-	Sakura Fin. / Saitama Sec.
Sakura Finance Co. (Japan)	300	6.3	100.00	Mar 2005	undisc.	-	Sakura Fin. / Saitama Sec.
FRANCS							
Republic of Argentina	1bn	(a)	(a)	Jan 1998	0.75%	+200/32-1/4	Société Générale
AUSTRALIAN DOLLARS							
New South Wales Treasury Corp.	100	4.50	98.05	Dec 1997	1.37%	-	Nomura International
SWEDISH KRONOR							
Svenska Kyrkans Landsting	450	10.625	99.9715	Feb 1999	0.225%	+23/32-1/8	Merrill Lynch International

Final terms and non-callable unless stated. The yield spread (over relevant government bonds) at launch is applied by the lead manager. *Unlimited. *Floating rate note. *Interest annual coupon. R: bond re-issuer price. See also at the re-issuer level. *Lead issuer at 200-250 over Treasuries. *a: Callable on coupon dates from Mar 2000 at par. b: Tranche 1: 125 Tranche 2: 125 Tranche 3: 125 Tranche 4: 125 Tranche 5: 125 Tranche 6: 125 Tranche 7: 125 Tranche 8: 125 Tranche 9: 125 Tranche 10: 125 Tranche 11: 125 Tranche 12: 125 Tranche 13: 125 Tranche 14: 125 Tranche 15: 125 Tranche 16: 125 Tranche 17: 125 Tranche 18: 125 Tranche 19: 125 Tranche 20: 125 Tranche 21: 125 Tranche 22: 125 Tranche 23: 125 Tranche 24: 125 Tranche 25: 125 Tranche 26: 125 Tranche 27: 125 Tranche 28: 125 Tranche 29: 125 Tranche 30: 125 Tranche 31: 125 Tranche 32: 125 Tranche 33: 125 Tranche 34: 125 Tranche 35: 125 Tranche 36: 125 Tranche 37: 125 Tranche 38: 125 Tranche 39: 125 Tranche 40: 125 Tranche 41: 125 Tranche 42: 125 Tranche 43: 125 Tranche 44: 125 Tranche 45: 125 Tranche 46: 125 Tranche 47: 125 Tranche 48: 125 Tranche 49: 125 Tranche 50: 125 Tranche 51: 125 Tranche 52: 125 Tranche 53: 125 Tranche 54: 125 Tranche 55: 125 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Trafalgar House stalks Northern Electric

Michael Smith says that a hostile bid for an electricity utility has political ramifications as well as stirring up an already agitated sector

Trafalgar action puts all recs on defence alert

Until yesterday the received wisdom among executives of the England and Wales regional electricity companies was that they were safe from hostile predators. "There are not enough costs left to be cut out to make it worthwhile for an aggressor to pay a hostile bid premium," said one chief executive yesterday morning.

Trafalgar House, the engineering and construction group, is not convinced, as its afternoon statement confirmed. And if it goes ahead with the takeover bid it has been considering for Northern Electric, it will be upsetting more than just the sector executives' sense of security about remaining independent.

The repercussions of a bid will be felt far beyond the north-east of England which is the electricity company's base and far beyond the sector. There are significant political implications of a bid, with debates between Labour and the Conservatives over power privatisation growing.

Yesterday, shares of all 12 regional electricity companies rose strongly as analysts and investors digested the implications of the first moves towards a contested takeover in the sector since it was privatised four years ago.

Other companies considered vulnerable to takeovers included Swalec, serving south Wales, Sweb, serving the south-west, Seaboard, based in the south-east, and Cheshire-based Manweb.

With one prospective hostile bidder already having shown its hand,

others are more likely to emerge, either to enter the fray for Northern, or to focus on another target. The takeover of Northern Electric could include US utilities seeking a stream of earnings outside their own tightly regulated areas or UK conglomerates such as Hanson.

The 12 companies may feel forced into each other's arms. Most industry executives would prefer to get together with another rec, rather than face the risk of a non-sector company taking them over. The urge to merge may become overwhelming for some.

But a second line of defence will be to accelerate the process of passing out any "hidden value" in the companies to shareholders before a hostile predator promises to do it for them. This makes an intensification of cost-cutting and job shedding inevitable.

It also increases the likelihood, already strong, that the National Grid will be floated next year. Many analysts believe that the Grid's value is not yet fully reflected in the 12 companies' share prices and will not become so until it is fully demerged from their ownership.

All of these developments will take place in the full public glare. The Labour Party has sensed that it can win votes through its attacks on electricity privatisation and has been on the attack this week over job losses and the National Grid flotation, which it says will benefit shareholders greatly but customers and the taxpayer far less.

The government's inclination will be to intervene in electricity as lit-

tle as possible and to let the market decide on the future of the electricity industry. However, its ownership of a golden share in each of the recs and the National Grid until April 1 means that it has the power to intervene, and Labour may challenge it to do so.

Even after the golden share ends, the government may have to confront wider competition issues if merger mania leads to widespread consolidation of the industry. By some estimates, today's 12 companies could shake down into four or five super-utilities, possibly owning regional water and gas companies as well.

The role of Professor Stephen Littlechild, the electricity industry regulator, will also come under close public scrutiny.

In the eyes of the Labour Party he is one of the villains of the piece, since it is under his regulation that the recs have been able to become so profitable and therefore so attractive to predators.

There are likely to be calls on Prof Littlechild to ensure that consumers are protected, for example by ring-fencing cash piles accrued by the recs so that bidding companies cannot take it out for non-electricity purposes.

But like the government, Prof Littlechild is a strong believer in the market and is unlikely to want to intervene simply to preserve the industry structure introduced at privatisation in 1990.

The structure was inherited from pre-privatisation days. The government considered various options, but in the end decided to privatise

the regional electricity structure as it was. The 12 area boards thus became 12 regional companies.

"The whole industry was being changed," said one former government adviser yesterday. "We were breaking up the Central Electricity Generation Board but the area distribution structure seemed not unreasonable because it had been developed over a number of years."

If the government's decision against reforming the regional electricity structure has proved uncontroversial, the same cannot be said of the price regulation it put in place.

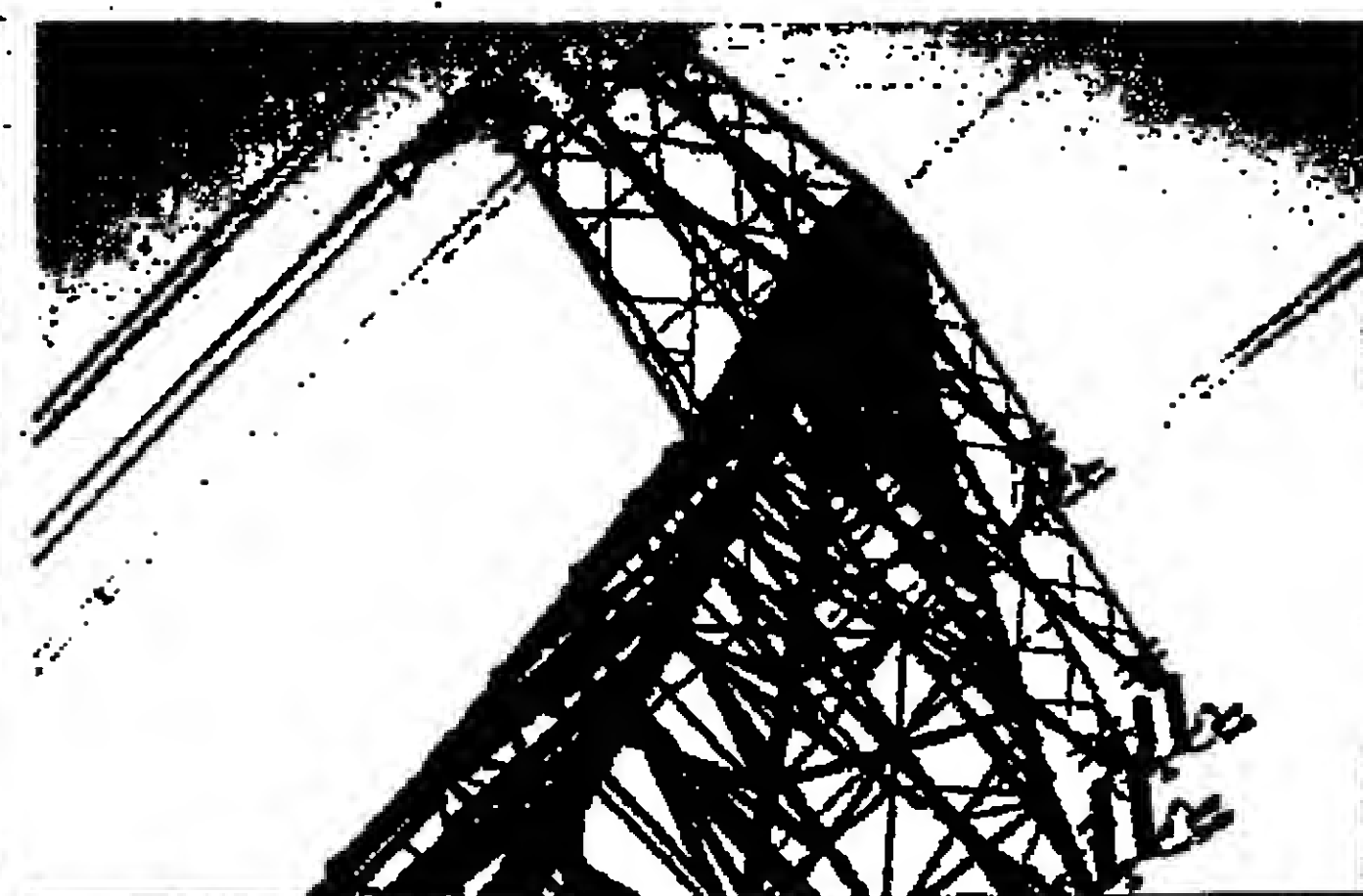
Even the executives of the companies acknowledge, in retrospect, that the targets for cutting prices in the distribution businesses which provide their main income have proved to be extremely lax.

The companies have been able to cut costs by far more than they expected, largely through implementing reductions in workforces of more than 25 per cent on average. Distribution prices have meanwhile been able to rise.

The result is that the companies have become considerably more profitable than they were intended to be and have been able to accrue large cash piles. The sector's shares have performed better than any other in the past four years.

Nor is the share price growth expected to end there. Prof Littlechild is widely viewed to have missed the opportunity to rein in the companies' profitability in the regulatory review he announced in August, and which is to

Northern Electric: its size and performance



Share price	Market capital (£m)	Customers
% rise between 1-14 December 1994		
London	11.21	1.01
SEABOARD	20.92	1.10
Southern	11.02	2.14
South Western	21.29	1.04
SWALEC	8.53	0.84
Manweb	9.78	0.99
Eastern	13.19	1.97
East Midlands	4.11	1.48
Midlands	11.67	1.70
NORWEB	5.82	1.38
Yorkshire	9.94	1.55
Northern	39.89	1.35

be implemented next April.

Stockbrokers' analysts believe that virtually all companies will be able to increase their dividends by about 8 per cent a year in real terms for the next four years at least.

In the current results season, rises of more than 20 per cent have been the norm. In utility stocks div-

idend growth is one of the key assessment criteria.

All of this means that even following recent share price rises, many stockbroking analysts have been advising their clients to buy at least some of the companies in the sector.

Whichever predators move into the sector, they will have to reckon

with a steadily toughening competitive climate. Prof Littlechild is liberalising the electricity market so that by 1998, all the regional barriers will be gone and each distributor will be able to sell wherever he likes. No country in the world will have such an open electricity market, and the uncertainties will be considerable.

NORTHERN ELECTRIC: By David Lascelles

A logical target and digestible, but easy game?

Why, with 12 regional electricity companies to choose from, has Trafalgar House fixed its sights on Northern Electric?

The choice came as no surprise to the electricity industry, where Northern has long been seen as the prime takeover target.

Its relatively small size makes it readily digestible - though at last night's stock market close it was worth £1.25bn - and a reputation for lacklustre management would attract predators who think they can do better.

Another reason could be that Trafalgar has a large presence of its own in north-east England, which Northern serves from its base in Newcastle. But the key question is whether Northern is really as vulnerable as the market thinks.

Much of Northern's reputation is based on financial analysts' personal impressions of Mr David Morris, the chairman, and his executives, who come across as rather stuffy and remote.

The company has also been less aggressive than some of its southern rivals in cutting costs, and though this week's results showed profits up 20 per cent and the dividend up 16 per cent, this was only average in an industry famous for spectacular numbers.

Northern has also bought back a chunk of its shares, and reduced its debt, which puts it in a strong financial position. But, again, this is standard practice in the industry.

Against that, though, Northern has taken a number of bold steps which have marked it out from the pack, and caused some analysts to adjust their views.

The most conspicuous was its decision to expand outside its region and sell electricity to big commercial and industrial customers.

Northern now has the largest supply business of any rec: it sells electricity to nearly 200 Marks and Spencer stores around the country, for example. In the last six months it boosted these profits by £10m.

Like other recs, Northern has also expanded into the gas business. But rather than just act as a distributor, it went a stage further and bought a share in a North Sea gas field in partnership with Nesa, a large Finnish energy company. With other recs now complaining that they are being squeezed in the gas market, Northern has access to its own gas and could therefore be in a stronger position.

In September Northern took another innovative step by offering to buy back its shares through an agent rather than directly, a technique which



Morris: Northern's reputation is based on analysts' impressions that his board is rather stuffy

could be more tax advantageous for shareholders than the straightforward buy-backs used by most other recs.

But Northern's efforts have earned, at best, mixed reviews. Critics attribute the success of the supply business to the fact that electricity generation prices have been capped by the regulator - but only temporarily. When the cap comes off, Northern could find itself narrowed by rising prices.

Similarly, some analysts are reserving judgment on the gas strategy because of the uncertainties in the market, and on

the tax credits until they are approved by the Inland Revenue.

This suggests that while Northern may have polished up its act, it still lacks the credibility enjoyed by some other rec managements who have persuaded the markets that they really know what they are doing.

But Northern will fight a bid, and it clearly thinks it has done sufficiently well by both its customers and shareholders to be able to count on their backing.

TRAFALGAR HOUSE: By David Wighton

Deep pockets in search of stable profits

For a company to be contemplating a £1bn-plus takeover bid only two years after it nearly went under might appear to be evidence of a miraculous corporate recovery. But it has more to do with the deep pockets of Jardine Matheson than a turnaround at Trafalgar House.

Jardine dropped anchor off Trafalgar at the end of 1992, when the conglomerate built up by Sir Nigel Brookes was taking on water. Hongkong Land, Jardine's property arm, captured 15 per cent of the shares and later increased its stake to 25 per cent.

Whatever the Jardine camp thought at the time, it soon found itself at the helm of a ship that was sinking rapidly. Trafalgar had incurred losses in 1991, although it originally reported a profit, and these mounted in 1992 as it was forced to make heavy write-downs on its large property portfolio.

Trafalgar had raised £310m from a rights issue at the time of its ill-fated acquisition of Davy Corporation in 1991 and a further £204m in March 1993.

But the write-downs, as well as profits against the value of its Canard cruise ships, the Ritz hotel and Davy's Emerald North Sea rig, left its balance sheet badly holed. Exactly a year ago, Trafalgar announced the terms of a convertible pre-

ference share issue to raise \$400m. Trafalgar is now valued at £1.2bn, only £200m more than investors have injected over the past three years.

Jardine now calls the shots at Trafalgar and Mr Simon Keswick, whose family controls Jardine, took over as chairman in 1992.

During the 1980s and 1970s, Trafalgar bought a wide range of companies such as Canard, the Ritz and the Express newspaper group (floated off in 1982). In the 1980s, it became the world's fourth largest engineering and construction contractor with acquisitions including Redpath Dorman Long, Scott Lithgow, John Brown and, ultimately, Davy.

But after Trafalgar recorded profits of £265m in 1989, the recession nearly snuffed it out. Over the past three years, it has lost almost £400m before tax. Trafalgar's tax losses and unrelieved advance corporation tax could shelter a large part of Northern Electric's profits.

Mr Nigel Rich, the Jardine man installed as chief executive in August, is likely to argue that Northern's stable profits stream will offset Trafalgar's highly cyclical earnings. Trafalgar's other shareholders may not see it quite that way. Many bought into the shares as a play on cyclical recovery, which is yet



Rich: Likely to argue that Northern's stable profits stream will offset Trafalgar's highly cyclical earnings

to come, and may not wish to see that diluted by Northern's utility profits.

Mr Gavin Lauder, an analyst at Goldman Sachs, commented: "It may be a sensible move for Jardine but it is hard to see how it is very good news for Trafalgar House."

Though some overseas opportunities may be opened by combining Trafalgar's electrical engineering skills with Northern's expertise in power generation and distribution, the business fit is minimal.

For Jardine, a takeover of Northern would be a way to

exchange Hong Kong cash for UK profits.

Given Northern's strong cash generation, a large part of the purchase price could be funded by debt. The rest is expected to be met from the proceeds of a share issue, probably of convertible preference shares, underwritten by Hongkong Land. Some shareholders yesterday voiced concern that this might allow Hongkong Land "to buy control on the cheap". But they also recognise that without Jardine, Trafalgar might by now have gone to the breakers' yard.

WHAT IT MEANS FOR INVESTORS

Sid in middle of an unfamiliar battleground

If Trafalgar House goes ahead with its bid, it would mark the first takeover of one of the more than two dozen utility companies which have been privatised over the last 10 years, writes David Lascelles.

Sid, the proverbial private, first-time investor, who bought many of these stocks, could therefore find himself in the thick of an unfamiliar battle.

As of last June, Northern had 123,000 shareholders, more than 97 per cent of whom held fewer than 1,000 shares. But though they represent the numerical majority, their tiny holdings mean that they account for only 20 per cent of the vote.

Nearly 80 per cent is held by big investment institutions. The government only holds one share, but that is an over-riding golden share which will expire next March.

While Sid's relatively small

holding means that he would play only a minor role in a takeover battle, the bidder's financial advisers will have to take account of his unfamiliarity with bid procedures.

His presence could also sharpen political controversy over the bid if, as seems likely, Labour uses it to have a go at the alleged financial excesses of the electricity companies.

So far, only two well-known privatised companies have been subjected to takeovers: Britoil and Jaguar, and in neither case did the government use its golden share to block them.

Sid has done well out of Northern. He paid 240p for the shares at privatisation in early 1990, and last night they stood at more than £10.

He has also recouped a third of his original outlay in dividends.

THE INSTITUTIONS REACT: By Peggy Hollinger

Suspensions on both sides about the motives of Hongkong Land

Trafalgar House could face an uphill struggle if it decides to bid for Northern Electric. The resistance is not, as one might expect, only going to come from Northern's shareholders, but from its own investors.

They are deeply suspicious of the motives behind Trafalgar's interest, in spite of the obvious tax benefits the company would derive from a UK earnings stream.

Some fear Trafalgar could become a pawn in the political games being played by its major shareholder, Hongkong Land, the property arm of Jardine Matheson. Jardine has been anxious to invest its funds internationally in advance of the transfer of Hong Kong to China in 1997.

"One has to ask if one is acquiring a stream of earnings and cash flow which is beneficial to Trafalgar House or to Hongkong Land," said one investor.

The dilemma is intensified for shareholders who have been in Trafalgar for some time. "Trafalgar has been a

poor investment," said one institution. "Yet Hongkong came in and rescued the company. Perhaps this is the price we have to pay for Trafalgar not going bust."

Some feared that any arrangement to fund a bid could allow Hongkong Land to acquire outright control without making a full offer.

"I am positive that Hongkong Land will end up owning the majority of Trafalgar," said an institution. "And they will have bought the company on the cheap."

However, he was resigned to such an outcome. "If a Trafalgar without Hongkong Land were still solvent, and were bid for, it is unlikely the bidder would have to pay a premium."

For Northern's shareholders, any approach from a company with Trafalgar's track record would probably be unwelcome.

A paper offer appears out of the question. "That would in effect be a disguised rights for Trafalgar and we would not support that," said a Northern Electric investor.

A cash bid would have to take account of the long-term value offered by utilities, and the high quality of earnings they provide. This means that a cash offer would have to be substantially in excess of last night's 100p closing share price.

There is a further complication in that most of the institutions are not even sure themselves what the right value should be for Northern shares.

For example, there is substantial value yet to be realised from the flotation of the National Grid, which is estimated to be valued at more than £4bn. Northern's share could be worth more than £260m, of which a substantial proportion would find its way to investors.

Most of the electricity companies have been in an extended closed period, due to discussions on the National Grid and the results season. "They have not really been able to talk freely with shareholders," said one investor. "So it is difficult for institutions to

be sure of the value to be given to such issues."

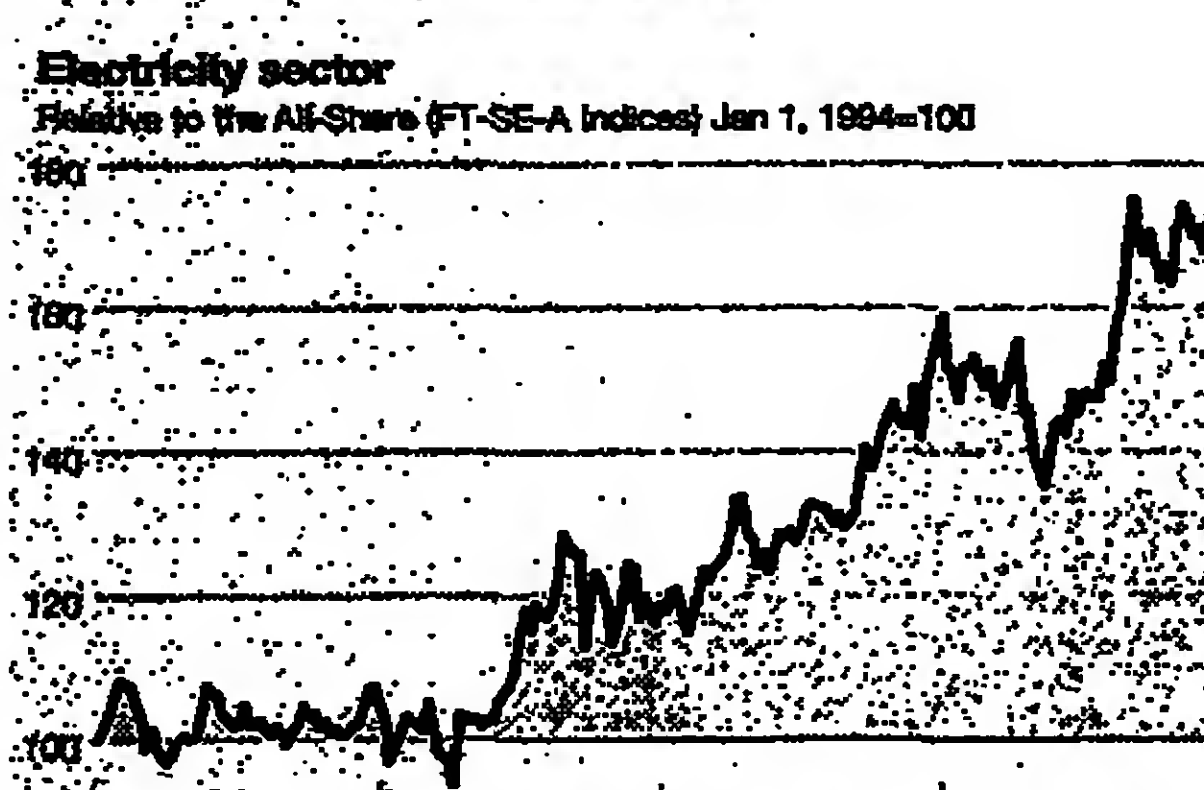
Value might not be such an insurmountable obstacle, however. "It is possible that in its efforts to move funds out of Hong Kong, the Jardine empire might be willing to pay more for Northern, on the basis of strategic reasons, than other companies might for industrial reasons," one shareholder said.

But most investors might find an approach from a fellow utility - such as Scottish Power - easier to take. "One could stay in the sector and reap the obvious operational benefits," an institution said.

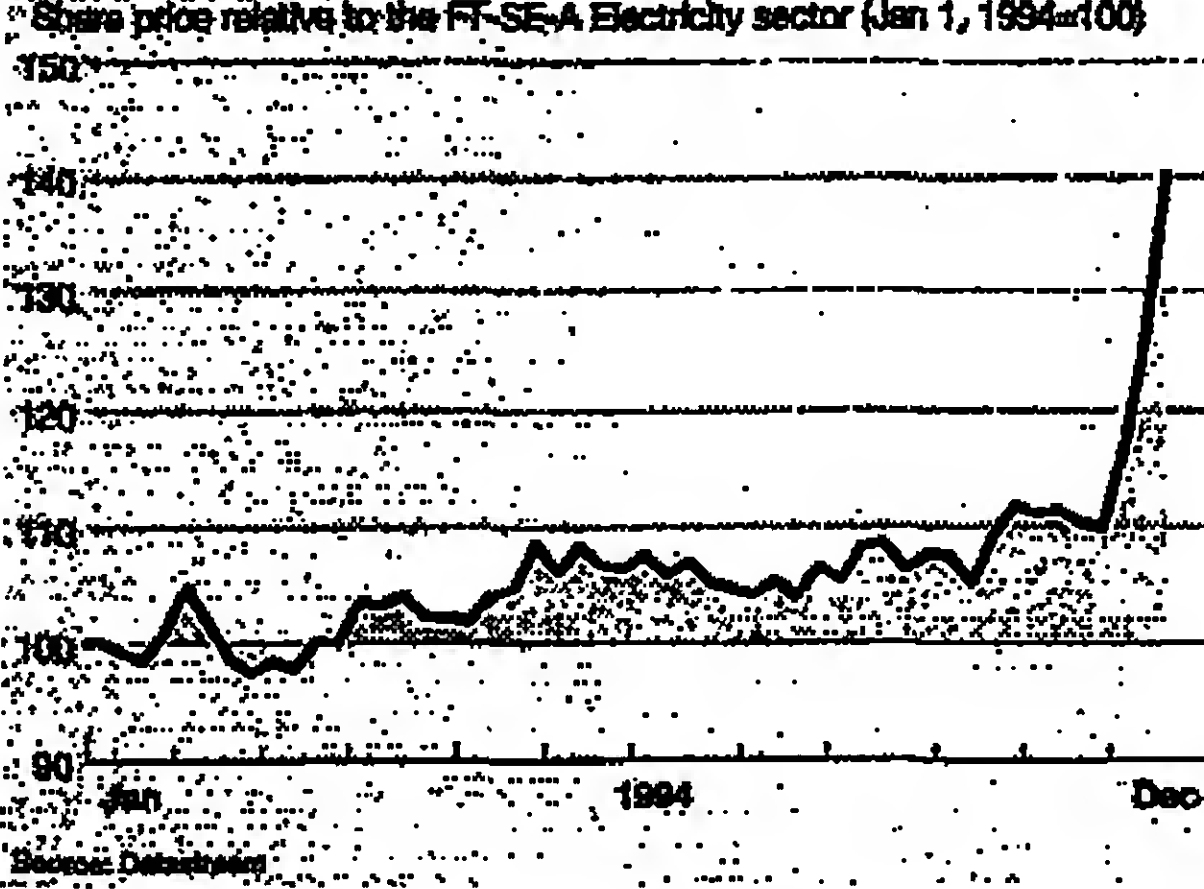
Another investor thought this was the most likely scenario and said he expected "a third party to enter the frame."

This is perhaps the most significant effect of yesterday's announcement. "The company has been put into play, there is no doubt about that," Mr Kevin Lapwood, of brokers Smith New Court said. "The chances of it being independent in six months' time are very slim."

The share-price power surge



Northern Electricity



COMPANY NEWS: UK

Distributor has no plans to merge with other recs as speculation boosts shares

Restructuring leaves Manweb lower

By Michael Smith

Mr John Roberts, chief executive of Manweb, said yesterday the electricity distributor had no plans to merge with other regional companies. "Our aim is to remain an independent business," he said, announcing the first-half results.

The Chester-based company reported a 40 per cent increase in the interim dividend, in spite of a sharp decline in pre-tax profits and turnover.

In common with other com-

panies in the sector it saw a strong rise in its share price - up by 51p to 831p - although much of the increase was due to speculation about bids and mergers.

Mr Roberts said Manweb was on track to cut jobs in the main distribution business by 150 during the year. This would contribute to a 500 reduction in the five years to 1997. Annual costs of £20m would be taken out by then.

Pre-tax profits in the six months to September 30 fell by 58 per cent from £54.9m to

£23.2m on turnover lower at £394m, compared with £437m.

The result was struck after exceptional costs including a £21.3m restructuring provision. Mr Roberts said Manweb planned, along with other recs, to demerge its full holding in the National Grid, assuming flotation went ahead.

Earnings per share were 13.9p, compared with 34.1p, and the interim dividend advanced from 7p to 8.8p.

The dividend rise is the second highest in the sector so far. The company said it was

partly the result of rebalancing interim and final payments. The underlying increase was about 15 per cent.

The company said profits before interest, restructuring and debt redemption costs increased from £43.3m - also excluding one-off items - to £56.2m.

Manweb attributed the 10 per cent fall in turnover to a 13 per cent reduction in supply business sales, where margins were tight. In the distribution business, turnover rose 7 per cent to £126m.

The company is introducing price cuts of 2 per cent for domestic customers from January 1.

It is also introducing a £6.8m energy efficiency scheme in Knowsley, Merseyside, putting half of the investment with the EU providing the balance.

Mr Roberts said Manweb would pay up front for installation on customers' premises for energy saving technology. "By sharing the savings with the customer we will receive a commercial return on our investment."

Success of cider brands helps Bulmer to £14m

By Roderick Oram, Consumer Industries Editor

Cider brands of HP Bulmer Holdings enjoyed faster growth than the market as a whole, allowing the Hereford-based producer to report a sharp jump in underlying interim profits.

Pre-tax profits for the six months to October 28 increased to £14.3m. The year ago figure of £2.6m was depressed by a £3.3m charge for disposing of a loss-making business.

Underlying profits rose 19 per cent, while operating profits from continuing operations grew 5 per cent to £15.5m. Turnover slipped to £130m (£139.5m) but excluding disposals there was a 7 per cent rise.

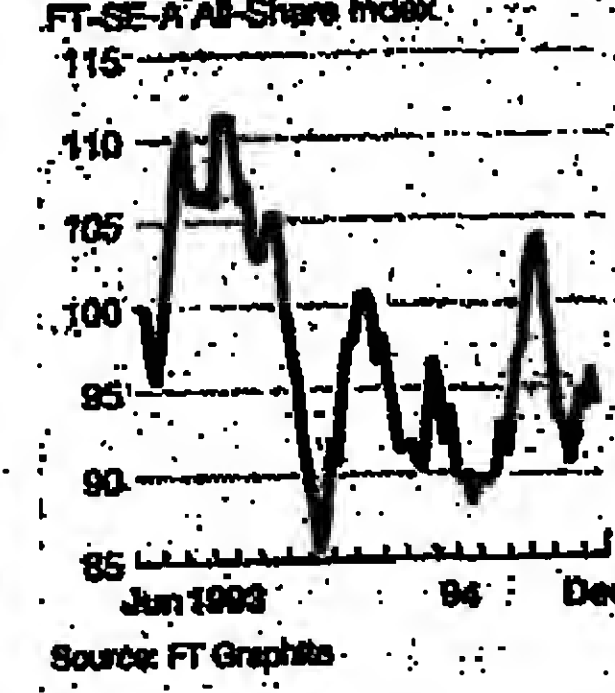
Capital investment, cost cutting, and brand developments would spur further progress, Mr Edmund Bulmer, chairman, said.

Bulmer, the market leader, introduced three new products yesterday to capitalise on the trend to premium ciders: Scrumpy Jack Old Eazy, a cash conditioned cloudy cider, Strongbow Ice, the first ice cider, and Strongbow Lemon White, a flavoured cider for Australia.

The interim dividend is

HP Bulmer

Share price relative to the FT-SE 100 All-Share Index



Source: FT Graphics

September. On-trade expanded by 5 per cent, while Bulmer's share rose 8 per cent to 50.1 per cent. The off-trade increased by 12 per cent, with Bulmer growing by more than 20 per cent in the premium and economy sectors, but slipping in private label and signing ahead in mainstream brands.

Mr John Ridgard, chief executive, said Bulmer hoped to complete soon agreements with Heineken in the Netherlands and Interbrew in Belgium to distribute its ciders to the on-trade in those countries.

Bulmer has a continental toe-hold through Stassen, Belgium's leading cider maker, which it bought in 1992.

Further investment in Stassen should begin to show results this year, although profits dipped in the first half, the company said.

London Electricity sees rising pay-outs

By David Lascelles, Resources Editor

London Electricity yesterday promised its shareholders steadily rising dividends as it announced a 22 per cent increase in profits.

The company made £35.3m before tax and exceptional items in the six months to September 30, against £69.5m. Exceptionals took in a £33m provision for restructuring over the next three years and £9.5m to cover the premium incurred on the repurchase of government debt. Underlying earnings per share improved 25 per cent to 30.1p (34p).

Sir Bob Reid, chairman, said the company was "in good shape" with strong improvements in trading volumes and continuing efficiency gains. The interim dividend is raised 28 per cent to 9.8p, allowing for the buy-back of shares earlier this year, this amounts to an underlying increase of 20 per cent.

Of the improvement in profits, £5.2m came from higher distribution income and £5m from reductions in distribution operating costs. The supply business transformed last year's loss of £800,000 into an operating profit of £3m. Mr Roger Urwin, chief executive, said a sizeable contribution had come from the networks at London's three airports

which the company bought for £90m.

Overall operating costs were down 6.5 per cent. The company shed nearly 400 jobs - about 8.6 of the total - and expects to lose another 300 in the second half.

The total number of units distributed rose 2.5 per cent, with the highest rise - 3.6 per cent - coming from the commercial sector.

Mr Urwin said that dividend cover could be reduced and this, when combined with potential earnings growth, gave scope for "attractive real dividend growth".

Next April will see the start of the new price regulations which will pro-

duce a cut of 5 per cent in real terms for customers, and cost the company £55m in revenues over a year. Mr Urwin said that the company disagreed with the way Ofwat, the regulator, had calculated the new price formula. "But it is a challenge and we have to meet it."

Sir Bob said he remained confident about prospects. "The key economic indicators continue to look encouraging for London and we fully expect to be one of the principal beneficiaries."

The company would be looking for new opportunities to expand the business, such as the airports deal. But it was also casting its eye abroad for electricity distribution projects.

Interim Results

for the six months ended 30 September 1994

Highlights

- Reorganisation of the business plan for 1995/96, including restructuring and debt redemption costs, has been completed.
- Interim dividend increased by 28 per cent to 9.8p, allowing for the buy-back of shares earlier this year, this amounts to an underlying increase of 20 per cent.
- Earnings per share rose 25 per cent to 30.1p (34p) in the six months to September 30, against £69.5m. Exceptionals took in a £33m provision for restructuring over the next three years and £9.5m to cover the premium incurred on the repurchase of government debt. Underlying earnings per share improved 25 per cent to 30.1p (34p).
- Financial restructuring has improved the company's shareholder value.
- Price reductions of 5 per cent for domestic customers from January 1995.

	1994	1993
Turnover	£394.0	£437.0
Profit before interest & restructuring costs	£56.2	£43.3
Profit before tax	£56.2	£43.3
Earnings per Share	30.1p	24.0p
Dividend per Share	9.8p	7.6p

William Goodall, Chairman:

The company continued to make good progress in the first six months of the year and all the businesses have performed well. Our continuing cost reduction and productivity enhancement programme will additionally ensure that we meet the requirements of OFER's Distribution Review. Manweb will sustain the drive towards consistently improving customer service and increasing returns to shareholders. In the first six months the opportunity was taken to give future financial benefit to the shareholders by buying back 3.48% of the company's equity and by repurchasing £57.0m of high interest loan stock offered for sale by the Treasury.

No final decisions can yet be confirmed for the future of the National Grid Company, although terms for a flotation are being considered by its shareholders. If this occurs our intention at Manweb would be to pass on the benefits from flotation to our shareholders and customers.

Manweb

Copies of the interim announcement are available from the Company Secretary at the Company's registered office at Sealand Road, Chester, CH1 4LR (0244 652047)

For further information call our Shareholder Helpline on 0839 505543

*Calls at peak rates will be charged at 49p per minute and 39p per minute at any other time.

FINANCIAL RESULTS

Underlying profit before interest, restructuring and debt redemption costs increased from £43.3m (£43.3m excluding supply under-recovery) in 1993 to £56.2m in 1994. Profit before tax, accounting for a £21.3m provision for restructuring and £11.2m debt redemption costs was £23.2m (1993:£54.9m).

In the six months to 30 September 1994, group turnover fell 10% due to a 12.7% reduction in supply business sales, where margins are very tight. The resultant effect on overall profitability was therefore minimal. All other businesses saw a rise in turnover at the six month stage.

The tax charge was £6.6m (1993:£14.3m) - an effective rate of 28.1% compared to a rate of 26% for the same period last year. Excluding the debt redemption premium and without the inclusion of a large provision for restructuring, the effective tax rate would have been 23.1%.

The Board has declared an interim dividend of 9.8p per ordinary share. This reflects an increase in the proportion of the full year dividend payable at the interim stage and is more representative of the balance between first half year and second half year earnings.

Between 7 and 28 September, the company bought back a total of 4,150,000 shares at an average price of 844p per share which represents 3.48% of issued share capital.

Manweb also bought back two tranches of its issued debt with a total face value of £57m, offered for sale on 18 July 1994 by HM Treasury, at a premium of £11.2m. We expect to benefit from the earnings enhancement in future years derived from the reduced interest charge.

Cash flow generated from operating activities was £72.3m, compared with £104.5m for the same period last year. This reduction is primarily as a result of working capital changes which reflect the increase in VAT on electricity and the reduction of VAT prepayments as the year progresses, and OH second tier billing. After paying £27m as part of the share repurchase programme, and the £11.2m debt redemption premium, we remain cash positive at the interim stage with a net cash balance of £50.5m, but expect to have a marginal debt position at the year end.

OPERATIONAL REVIEW

In the distribution business, turnover was up 7.3% to £126.1m on the same period last year. Distribution profits at £46.4m reflect an increase in the Distribution Use of System charge and a 3% increase in units distributed.

Control to the major cost reduction initiative, plans for the restructuring of the distribution business are well advanced. The new organisation will come into being on 1 January 1995 and will be fully operational in July 1995.

Full time equivalent headcount is already down by 94 in the regulated businesses, and we are well on track to achieve our planned reduction of 150 in the distribution business by 31 March 1995. The overall target to reduce numbers in the distribution business by 400 and a further 100 from other areas will be achieved by 1995/97. We are well on track for achieving planned savings of £12m in 1995/96 and £20m by March 1997.

Supply turnover fell by 12.7% to £249.5m as a result of a decision not to chase unprofitable customers. This led to a fall in the number of customers supplied by Manweb in the competitive markets. Margins in the supply business were maintained. The reduction in profit on last year from £17.4m to £7.4m was as a result of the supply under-recovery taken back last year.

The retail business reported a slight increase in turnover to £13.8m, despite continuing weakness in consumer demand. High street customer service continues to improve, both in our shops and in the growing network of third party outlets. Retail made a loss of £0.6m reflecting the seasonality of the business, but is expected to report a profit at the year end.

Manweb Contracting Services Limited's turnover continues to rise, with sales increasing by 7.5% to £12.9m. The company made a small loss of £0.1m, due to reduced margins in what is an increasingly competitive market. However, by focusing on higher margin business and by improving cost control, we also expect this business to report a profit by the year end.

In the first half of the year, the two windfarms at Corland Cross in Cornwall and Coal Clough near Burnley, in which Manweb has a 45% stake, continued to perform well. After charging development costs of £0.2m for possible new ventures, the generation business reported a profit of £0.1m, broadly consistent with last year's figure for the same period.

Manweb Gas has halved the number of customer contracts since last year, and has been investing in marketing, new technology and customer service to ensure it is well placed to take advantage of further deregulation of the gas market. Due to reduced margins, the business has made a £0.1m loss at the half year stage, but we expect it to report a profit at the year end.

CAPITAL EXPENDITURE

With many of the major customer service projects near completion, capital expenditure costs are beginning to fall from their recent enhanced levels. Capex in the six months to September 1994 was £41.1m, a 13.1% reduction against the same period last year. Over the next 2 years, Capex will continue to fall, as major projects are completed, and should stabilise at a lower level in 1996/97.

PRICES AND CUSTOMER SERVICES

In line with our declared strategy of delivering a high level of customer service and at the same time controlling costs, we continue to pass on the benefits of cost reductions to customers. In April 1994 prices were reduced by 1% and in January 1995 a further reduction of about 2% off unit charges for all domestic customers is planned. In addition, the discounts available for both direct debit/standing order payments and for payment through card operated meters will be doubled. We expect to announce further tariff reductions before 1 April 1995.

Manweb is now the top-ranked REC by OFER in terms of having the lowest number of resolved complaints from customers, and we still lead the field in having the lowest number of disconnections over the last 12 months - just 23. In addition, our continuing customer market research indicates a strong positive trend in customer approval of Manweb and its major services.

NEW BUSINESS OPPORTUNITIES

Manweb's energy efficiency activities continue to develop. The Holyhead Renewable Demand Side Management (DSM) project achieved its target of a 10% fall in demand for electricity.

A similar scheme, targeting industrial and commercial customers is also underway in Crewe.

As a further development of this programme, the company has gained European Union Objective One funding for a £6.8m "shared savings" scheme in partnership with Knowsley Borough Council in Merseyside, in which we will be able to use the expertise gained in our DSM projects for more direct commercial benefit. The scheme is designed to encourage the use of energy efficient technology in businesses across the Borough.

Matching the European funding on a 50/50 basis, Manweb will pay upfront for installation in customers' premises for this technology. By sharing the savings with the customer we will receive a commercial return on our investment. This is seen as a sensible opportunity for business development and organic growth, enhanced by current skills in the organisation.

Manweb is in discussion with Cheshire based Brunner Mond, one of our industrial customers, concerning a possible clean coal technology CHP scheme. The scheme appears to meet our criteria of highly competitive power/efficiency prices and attractive return on investment, and discussions are continuing.

THE FUTURE

The company's underlying performance is sound. Costs are reducing and we continue to achieve high standards in the service we offer to our customers. Our continuing restructuring will provide increasing efficiency in our operations. We are confident that this strategy will deliver quality earnings and good dividend growth.

Stoddard warns of flood damage costs

By James Buxton, Scottish Correspondent

Stoddard Sekers, the carpet maker, yesterday issued a profit warning as a result of flood damage at one of its plants caused by last weekend's rain-fall, the heaviest recorded this century in the west of Scotland.

The shares fell 4p to 28p. The plant in Kilmarnock, Ayrshire, was not insured against flood damage after a professional risk assessment concluded in 1982 that such risk was low. Defences at the plant had been improved after a severe flood in 1981.

Stoddard Sekers said its preliminary estimate was that the exceptional cost relating to the uninsured element of stock

and lost production was not likely to exceed £1.5m. In 1993 it made pre-tax profits of £2.14m. Analysts had been expecting pre-tax profits of about £2.5m in 1994.

The BMK plant, which weaves material for Axminster carpets for the group's contract carpet market, was flooded to a depth of 4ft on the night of December 10 when the Annick Water overflowed its banks. The defences installed after the 1981 flood were left 2ft below the high water level.

Stoddard Sekers said last month that the contract carpet order book was healthy. Mr Ralph Ellis, chief executive, said yesterday that the Kilmarnock plant would be fully operational by the end of February.

Acquisitions help lift Chemring to £6.5m

By Geoff Dyer

Acquisitions helped Chemring, the maker of anti-missile decoys, marine distress products and protective clothing, increase pre-tax profits by 14 per cent in the year to September 30.

The outcome of £6.49m (£5.71m), achieved on turnover up 35 per cent at £53.1m (£39.4m), absorbed redundancy costs of £173,000 which had led to a 2.3 per cent fall in interim profits. Operating profit on continuing business was up 8 per cent at £5.28m (£5.8m), on turnover 25 per cent higher at £49.3m.

Mr Philip Billington, chairman, said that all the group's

businesses had shown growth.

The group acquired Kemble, a maker of electronic marine search products, and cable harnesses, in September for £4.8m. Hutchwilson, a New Zealand supplier of buoyancy aids, in May for £1.5m and Nova Marine Systems, a manufacturer of electronic marine search products, for £1.1m in April. As a result, the proportion of turnover from the defence sector fell from 60 per cent to 41 per cent.

A £100,000 open offer in August raised £5.6m to pay off debt used for the acquisitions.

Earnings per share increased to 21.3p (19.3p). The final dividend is 6.5p, making 8.8p (9p) for the year.

PUBLIC WORKS LOAN BOARD RATES

Effective December 13

Term	Rate	Rate	Rate	Rate	Rate
Over 1 up to 2	7 1/4	7 1/4	6 3/4	7 1/4	6 3/4
Over 2 up to 3	7 1/4	7 1/4	6 3/4	7 1/4	6 3/4
Over 3 up to 4	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 4 up to 5	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 5 up to 6	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 6 up to 7	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 7 up to 8	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 8 up to 9	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 9 up to 10	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 10 up to 15	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 15 up to 25	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4
Over 25	8 1/4	8 1/4	6 3/4	7 1/4	6 3/4

*Non-quota loans A are 1 per cent higher and non-quota loans B are 0.5 per cent higher in each case than quota loans. *Fixed instalments of principal. **Payment by half-yearly instalments (first instalment due at start of year). ***Interest payable by half-yearly instalments (first instalment due at start of year).

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سكزا من الاصل

Shares rise 11½p on a deal expected to be worth millions of dollars

VideoLogic to play with NEC

By Alan Cane

VideoLogic, the small multimedia company, has signed a development agreement expected to be worth millions of dollars with NEC, the Japanese electronics group, after a breakthrough which could revolutionise the computer games business.

Neither VideoLogic nor NEC would comment on the value of the deal, but the total will include an immediate payment and royalties on sales of the system.

The news boosted VideoLogic's shares, which rose 11½p to 51p against 45p at which it was demerged from Avesso.

the broadcast equipment and services company, earlier this year. At one point the shares fell to 22½p.

VideoLogic has already pioneered a number of advances in video technology for personal computing which have attracted contracts from companies such as International Business Machines and Compaq.

It has now developed a technique for creating three-dimensional images which are substantially more realistic than any so far developed, at about a tenth of the price. Shadows, for instance, can be accurately depicted.

The radical cost reduction

promises to bring games, at present limited to arcade machines, into the home.

VideoLogic also published interim results yesterday, showing losses of £2.7m (£2.5m) on revenues 23 per cent ahead at £5.5m. Losses per share were 3.4p (2.9p).

The outcome confirmed the company's October warning of continued heavy spending on research and development and falling personal computer prices.

Mr Derek McLaren, chairman, said the company had considered whether to go for short-term profits or to continue investing in the research needed for the multimedia

breakthrough. If the company had opted for short-term profits, he maintained that there would have been no possibility of the NEC deal.

Existing products include semiconductor chips and printed circuit boards which make it possible for PCs to handle video images and high fidelity sound. It has designed multimedia chips for IBM and Compaq and has a manufacturing agreement with Intel.

Under the latest deal, it will supply NEC's IT division exclusively with multimedia products. It is developing the prototype of the games system which should be ready for market by the end of 1995.

Crockfords expands with £18m casino buy

By David Blackwell

Crockfords, the casino company that was reversed into TV-am last year, yesterday bought the International Sporting Club from Brent Walker for £18m cash.

The International Sporting Club in Mayfair is pitched at the middle of the market, and will be Crockfords' second premises. There are just 21 casinos in London, and acquisition is the only practical way an operator can expand in the business.

Crockfords opened London's first legal casino in Curzon Street in 1961. Last August the company reversed into TV-am, which had lost its licence and was planning a voluntary liquidation.

Mr Gary Nesbitt, chairman, bought Crockfords from Brent Walker in 1990, and has turned it from a casino where players were betting £2 at a time to the sort of establishment where players can lose £1m in a single night.

He said earlier this year that his strategy would be to continue to develop the existing club and to look out for acquisitions in London.

Brent Walker has owned the International Sporting Club since 1967. It has been operating from its existing premises, which are undergoing refurbishment, since 1990.

In 1993 the casino made an operating profit of £1.6m on turnover of £9.8m. Crockfords is meeting the consideration from existing resources. It is acquiring a new 25-year lease on the premises.

MFI fails to dispel retail gloom with £29m

By Neil Buckley

MFI, the furniture retailer and manufacturer, failed to dispel the gloom in the retail sector yesterday when it reported interim profits at the bottom end of expectations thanks to a squeeze on gross margins.

Pre-tax profits for the 28 weeks to November 12 rose from £24.5m - excluding a £19.6m exceptional gain on the sale of MFI's stake in Carpetright - to £29m. With analysts forecasting up to £39m, the shares fell 3½p to 122p.

The problem was not on the sales side. UK retail sales increased 12 per cent, while group turnover increased 13 per cent to £563m (£520m). Mr Derek Hunt, chairman, said the trend had been maintained in the second half.

"There is no doom and gloom here," he added, referring to reports of disappointing high street sales. "Last year at this time we were 3 per cent ahead."

MFI revealed, however, that gross margins had fallen from 55.6 per cent to 52.9 per cent.

Ms Sue Murphy, finance director, said that resulted by a fall in the proportion of MFI-manufactured goods sold from 55 to 52 per cent, and the £2m cost of installing new ranges in stores. The group was also having difficulty passing on to consumers price increases for raw materials such as paper, chipboard, chemicals, and plastics.

With operating profits up 11.7 per cent from £27.4m to £29.6m, the group operating margin fell 0.2 points to 8.4 per cent. The effects of the gross margin fall was offset by lower costs, but analysts were disappointed by a 5.8 per cent increase in payroll costs.

The interim dividend was



Derek Hunt: 'there is no doom and gloom here'

lifted to 1.5p (1.33p), with earnings per share up from 2.75p - before exceptional - to 3.3p. Seven new UK stores have opened this year.

COMMENT

If MFI is still a barometer of the retail trade - it started suffering from recession a year before other retailers - the outlook for the sector remains blustery: sales growing nicely, but gross margins squeezed by rising raw materials costs. MFI

hopes to pass on more costs to consumers in the second half. However, without recovery in the housing market, consumer durables will remain highly competitive, limiting scope for price increases. It must then rely on customers buying more products from its own factories. Consensus full-year forecasts were trimmed to £58m, putting the shares on a prospective multiple of 12.5, which looks fair given the margin uncertainty.

MAM put in offer period

The Takeover Panel yesterday placed Mercury Asset Management, the fund management company which is 75 per cent owned by SG Warburg, in an offer period because of Warburg's intention to merge with Morgan Stanley.

The decision follows market speculation over whether Warburg and Morgan Stanley will make an offer to acquire the 25 per cent minority stake in MAM to merge it with Morgan

Stanley's fund management arm. It means that relevant share dealings by Warburg, Morgan Stanley and MAM, and connected parties, have to be disclosed.

The panel could eventually force Warburg and Morgan Stanley to make a tender offer for the MAM minority under the "chain principle", if it decided that a main purpose of the merger was to acquire the assets of MAM.

purchases bolster Robert Wiseman

By Peter John

Old fashioned children may be wishing for a train set for Christmas, but their dreams are not being translated into cash for Hornby.

The USM-quoted toys group yesterday issued a warning that profits for the current year would be "substantially lower" than last year's £1.72m.

The shares fell by 50p to 127p.

"It is going to be a poor Christmas. The turnover will be good because people have money, but the profits won't be because people will be waiting for the sale bargains," said one source close to the company.

Hornby may be synonymous with the golden age of railways, but the company concentrates most of its precision engineering on Scalextric. The miniature racing car game is largely responsible for an expected rise in turnover above last year's £28.2m.

The cost of expansion overseas, together with a heavy advertising campaign, has hit margins. Combined with the pressure on high street sales, this has prompted analysts to forecast an annual profit of about £700,000, less than last year's figure.

Liquidation likely at Archer arms

By Ralph Atkins, Insurance Correspondent

Archer, the Lloyd's agency, expects a liquidator to be appointed to "a number of subsidiaries" affected by litigation.

Mr Bryan Kellett, chairman, said the group was regarding as discontinued four members' agencies and a managing agency hit by court victories by loss-making Lloyd's Names - individuals whose assets have traditionally supported the insurance market.

The agencies were acquired by Archer in recent years but the group is taking advice on their future.

Archer also announced it had spent £242,000 on professional fees while reviewing its future in the light of changes at Lloyd's. A separate company set up to invest in Archer syndicates has raised about £4m - lower than the group had hoped for.

Mr Kellett said continuing businesses made an operating profit in the year. However, the group anticipates a 12.5 per cent fall in the underwriting capacity of on-going insurance syndicates under its management in 1995. The number of syndicates run by Archer will fall from 15 to 12.

Archer also announced a reduced pre-tax deficit of £240,000 (£250,000) for the 12 months to September 30. Turnover rose to £210.7m (£23.5m). Losses per share were 0.9p (1.9p). A recommended final dividend of 0.5p makes an unchanged total of 1p.

The group still hopes to acquire the members agency business of Cox Group.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Archer	0.5	Feb 25	0.5	1	1
Beggartide Brick	2.375	Feb 15	2.375	3.125	3.125
Bulmer (HP)	4.25	Feb 20	4	8.25	10.8
Cherwin	6.58	Feb 17	6	12.58	9
Credit Security	2.35	Feb 15	2	4.35	6.25
Feedback	0.5	Feb 9	0.5	1	1.5
Granger Trust	4.55	Feb 28	4.05	8.6	5.25
London Electric	9.5	Feb 2	7.4	16.9	22.5
Man (ED&F)	3.2	Mar 9	7	10.2	24.35
Marwib	0.8	Feb 10	1.33	2.13	4
MFI	1.5	Jan 25	-	1.5	-
Pearman	1.7	Feb 23	6	7.7	9.5
Robert Wiseman	0.9	Feb 15	8	8.9	2.4
Scottish Radio	0.84	Feb 27	0.6	1.44	22.1
Southern Pro	8.45	Apr 6	7.7	16.15	1.9
Southern Water	0.6	Jan 21	0.55	1.15	5.61
Stirling	1.96	Feb 1	1.96	3.92	0.2
Timley (Elze)	0.2	Apr 6	0.2	0.2	0.2
Widney	0.2	Apr 6	0.2	0.2	0.2

Dividends shown pence per share not except where otherwise stated. *On increased capital. USM stock.

Southern Water turns in 9.8% advance to £70.8m

By Haig Simonian, Environment Correspondent

Southern Water, one of the 10 biggest water groups, confirmed the strong tone in the industry by reporting a 9.8 per cent increase in interim pre-tax profits from £64.5m to £70.8m.

Sales in the six months to September 30 climbed 10.9 per cent to £190.6m with the help of a 29 per cent increase in the company's non-water activities, while turnover on the regulated water side grew by 5.7 per cent to £189.5m.

The improvement triggered a 9.7 per cent dividend increase to 8.45p. The shares gained 31p to close at 570p.

Southern's advance came despite a 40 per cent rise in investment spending to £104m. This should decline in the second half to reach a full-year

£185m. However, capital outflows will remain a heavy drain as Southern plans to spend £1.2bn over the next five years to meet new urban waste water standards.

The rise in interim profits came through a mixture of higher sales, tight cost controls and limited acquisitions.

Costs on the regulated side remained virtually stable. The main increase in expenses came in Southern's non-regulated businesses, where it has expanded into such areas as quantity surveying and environmental services.

Earnings per share rose 7.9 per cent to 38.8p.

COMMENT

Southern Water's no-surprises interim results, backed by this week's strong performance in the water regulator's league

ED&F Man matches forecast with £31m

By Christopher Price

ED&F Man, the agricultural products and financial services trading group which came to the market in October, announced pre-tax profits ahead by 19 per cent from £26.3m to £31.2m in the half year to end-September.

The rise, which was in line with indications given at the time of the flotation, was attributed to strong performances by the agricultural products and brokerage divisions. However, the fund management business was adversely affected by volatility in financial markets.

The group declined to give a turnover figure. Mr Harvey McGrath, managing director, said: "Turnover is not a meaningful figure in our business because of the variation in commodity prices." He added that in commodity tonnage terms, the half-year period was up by 18 per cent. He warned, however, that this figure too could be unduly influenced by market conditions.

Earnings per share rose by

29 per cent to 8.5p (6.5p). The company is paying a second interim dividend - set at 3.2p - at this stage, effectively as an advance payment against the final dividend. In future, it intended to pay the interim in February, followed by the final in September.

The shares slipped 1p to 170p, still below the flotation price of 180p.

Volumes in the agricultural products division rose by 18 per cent in the first half, with profits almost doubled at £20.7m (£11.1m). Particularly buoyant were profits from sugar, up from £4.4m to £9.9m, and cocoa, ahead at £4.5m (£1.8m).

Profits in the brokerage business rose by 23 per cent to £5.4m (£4.4m). But profits from fund management declined by 46 per cent to £6.2m (£11.5m). Mr McGrath cautioned that unfavourable market conditions continued to undermine the division's performance.

However, he remained confident about the overall outlook for the group for the rest of the year.

Stirling ahead to £2.22m in depressed markets

Stirling Group, the clothing manufacturer, reported pre-tax profits of £2.22m for the six months to September 30, against £223,000 after losses of £935,000 from discontinued operations, writes Peter Pearce.

The shares closed down 3p at 54p. Mr Steven Bentwood, chief executive, saw the fall against a background of a depressed textile sector as well as a depressed retail sector.

Continuing activities saw operating profits advance 15 per cent to £2.02m (£1.74m) on turnover up 6 per cent at £32m (£30.5m). The profits pleased Mr Bentwood but he would have preferred the turnover to have risen 8 per cent.

The group announced in April it was to withdraw from its import business. In the half it accounted for turnover of

£4.26m (£10.9m) and operating losses of £418,000 (£753,000). Last time's figures also included contributions from the brand division sold to its management in December 1993. Stirling made provisions of £1.8m for the imports closure, of which only £1.59m was required.

The interim dividend is lifted 9 per cent to 0.6p, payable from earnings per share of 1.7p (losses 0.06p).

Scottish Radio rises to £4m

Scottish Radio Holdings, formerly known as Radio Clyde, boosted annual pre-tax profits by 39 per cent from £3.03m to £4.2m and lifted its final dividend by 50 per cent, writes David Blackwell.

The USM-traded company will be seeking a full listing in the new year. It is also proposing a 5-for-2 share split to improve the marketability of the shares, which closed up 2p at 570p yesterday.

Mr Ian Chapman, chairman, said the group was "delighted to be reporting our best ever year." During the first two months of the new financial year, total broadcast revenue was 24 per cent ahead.

Turnover for the year to September increased by 17 per cent to £15.7m (£13.4m). Earnings rose from 24.7p to 31.6p.

Radio Clyde, the flagship station, has a 44 per cent share of listeners in its area, the highest level in the UK.

The final dividend of 9p, makes 12.5p (9.5p) for the year.

Samuel Montagu Merchant Banking

BMW AG
£800 million
Acquisition of Rover Group
BMW assisted by
SAMUEL MONTAGU

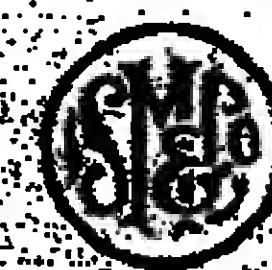
Nuteco
Acquisition from
BP Nutrition
\$50 million
Mezzanine Facilities
Co-underwritten by
SAMUEL MONTAGU

DHL International Limited
US\$400 million
Revolving Credit Facilities
Arranged by
SAMUEL MONTAGU

Nestlé S.A.
Joint venture with
Gopiana S.A. (Poland)
Advised by
SAMUEL MONTAGU

London Clubs International
£142 million
Flotation
Sponsored by
SAMUEL MONTAGU

China Light & Power Company, Limited
ECGD-supported buyer credit facility for
US\$250 million
to finance UK Exports
Arranged by
SAMUEL MONTAGU
Finance provided by Multinational Bank plc



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AIB15

COMPANY NEWS: UK

Cost cutting behind Chubb's rise to 15%

By Tim Burt

Chubb Security yesterday reported a 15 per cent increase in first half profits as the electronic alarms and locks group reaped the benefits of its cost reduction programme.

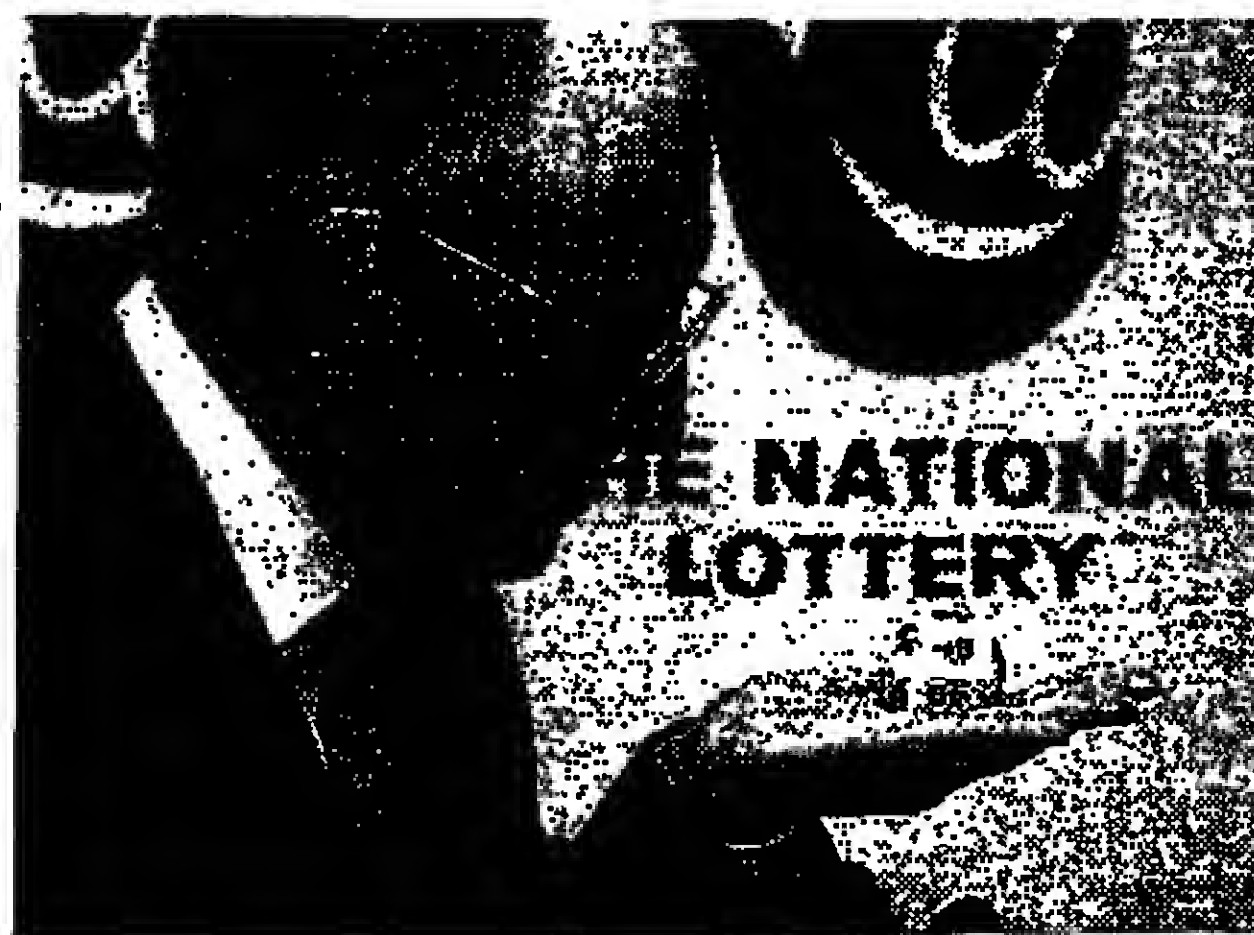
As part of the four-year programme, launched last year, the group has sold loss-making operations, endured large redundancies and unveiled new products to improve margins and market share.

Mr David Peacock, chief executive, said those measures had begun to pay off with pre-tax profits rising from £34.2m to £39.2m in the six months to October 14.

Turnover showed a more modest rise to £371.8m (£355.2m), including £2.55m (£2.85m) from discontinued activities, giving a 5 per cent increase in underlying sales.

However, Mr Peacock said the group had seen orders grow by 10 per cent from £383m to £388m, including the contract to guard the premises and equipment of the National Lottery.

Physical security - locks and safes - saw profits rise to £19.4m (£17.4m) while electronic security - alarms and fire detection - rose to £19m (£18.1m).



David Peacock: securing the Lottery premises and equipment

Mr Peacock said the first half performance meant it was now halfway to meeting its target of increasing its share in the £7.2bn world market from 9.5 per cent to 11 per cent.

"We've done this after just 18 months of a our four-year programme."

While aggressively pursuing increased market share, the group has also sold its loss-making alarms division in France and locks business in Australia, and set aside £2.8m to cover first half redundancies and reorganisation.

The cost of such measures, put at £4.5m a year during the cost reduction programme, was offset by strong cash generation, which during the period rose £7.2m to £42.5m.

Earnings per share rose to

8.2p (7.08p) and the interim dividend is raised to 2.32p (2p).

COMMENT

Solid rather than sparkling, these figures were nonetheless creditable for a company which has yet to complete its "pain first, gain later" restructuring.

Although sales were slightly below expectations, the growth in orders suggests the strategy is working. The group has saved £23m in the first phase of cost-cutting and its emphasis on new products and emerging markets promises long-term rewards.

With margins growing steadily, full-year profits are likely to reach £95m, giving a p/e of 15.3. The shares, down 5p at 230p, look fairly priced, given that they touched 494p earlier this year.

Expansion for Fairey with £37m US buy

By Peter Pearce

Fairey Group, the industrial electronics and specialist engineering concern, is further expanding its electronics side with the acquisition of Randomat of the US for £37m.

Mr John Poulter, chief executive, said that since 1991 the group had spent £52.2m on six businesses in the field of on-line measuring and electronic controls.

Randomat's sole operating subsidiary is Microscan Systems, based in Renton, Washington. It makes high-performance fixed-mount bar code scanning and decoding devices.

Mr Poulter said Microscan would stand alone from the group - although there were similarities between the company and other Fairey companies which would give "advantages rather than synergies".

There would be no rationalisation and Microscan is expected to be earnings-enhancing in 1995.

Mr Poulter said Fairey would encourage Microscan to develop its markets, particularly overseas.

Currently between 75 and 80 per cent of its sales are in the US.

An initial payment of about £31.5m, comprising £29.8m and £1.7m (£1.64m) will be made at completion.

Subsequently, loan notes for \$8.5m will be payable in 1995 and 1996 to Mr Mike Mertel, Microscan's founder, president and minority vendor.

About £18.5m of the £31.5m will be raised from a placing of 5m new ordinary shares at 374p. The balance will come from existing cash resources and facilities, which will leave the group with cash in double digits at the December year-end.

Mr Poulter said that while supermarket barcode scanners needed 1/4 to 1/2 a second to "read" information, Microscan's products could do 400 to 500 scans a second.

Memory placing

Memory Corporation, which has developed a technology which cuts the cost of producing computer memory chips, has placed 13.5 per cent of its equity at 40p per share.

Market capitalisation will be £26.6m when trading begins under Rule 4.2 on December 21.

Placing with institutions intended to raise £3m of new money

Sunsail plans £20m flotation

By David Blackwell

Sunsail International, the sailing holidays operator with more than 650 yachts world-wide, is planning to come to the market early in the new year.

The group, which aims to be valued on flotation at about £20m, intends to make a placing with institutions to raise more than £3m of new money.

Pre-tax profits in the year to October 1993 were £1.3m, on turnover of £21m. Turnover to October 31 this year is expected to top £24m; net debt stood at about £3.5m.

The business has grown from

a sailing school near Portsmouth, which was acquired in 1979 by managing director Mr Christopher Gordon, a sailing enthusiast since childhood.

It now operates in 18 countries from 19 bases and nine hotel sailing clubs. About 80,000 people sail with the company annually, with repeat bookings on about 50 per cent of business.

In 1990, Mr Gordon made his first foray abroad through the purchase of Island Sailing, with 40 boats in Greece, from Guinness with a three-year interest free loan of £300,000.

The company expanded by acquisition, including one in

Turkey. In 1997 it more than doubled in size to an operator of 250 yachts by buying the Yacht Cruising Association. A joint venture in the US took Sunsail into the Caribbean.

In 1991 Mr Gordon sold the company for shares worth up to £8m in Airbreak, the USM-quoted tour operator.

But Airbreak collapsed the following year, in part blaming unexpected problems following the deal with Sunsail. Mr Gordon and his wife Sally, marketing director, turned to Mercury Asset Management and put together a £1.4m management buy-out to retrieve the company.

"We think we may be the only tour operator that actually survived a parent company going bust," said Mr Gordon.

Mercury remains the majority shareholder, with Mr Gordon, his wife and management holding the rest. Mercury is expected to sell most of its stake; management is planning to sell some shares, but to retain about 30 per cent.

Flotilla sailing accounts for only about 20 per cent of turnover. Sunsail's activities include independent yacht chartering and shore-based watersports holidays, as well as sailing tuition.

Development costs push PhoneLink £1.96m into red

By Paul Taylor

PhoneLink, the Birkenhead-based electronic information services company which was floated on the USM 18 months ago, yesterday reported a first-half pre-tax loss of £1.96m reflecting the planned cost of bringing the group's Tel-Me product to market.

At the same time the group announced that it had signed an agreement with WH Smith Office Supplies to develop and provide an on-line office supplies catalogue.

The system, which is due to be launched in early 1995, will enable business customers to select and then order office supplies from a screen, and will mark the first use of the Tel-Me system for direct electronic trading.

The group has also signed an agreement with Expotel, a UK hotel reservations specialist, which will allow Tel-Me subscribers to make hotel reservations "at favourable negotiated rates".

PhoneLink's loss for the six months to September 30 compares with a £301,000 deficit in the comparable period and came on turnover up by 36 per cent from £586,000 to £797,000.

Losses per share were 5.5p against 0.8p a year earlier. The shares closed 3p lower at 218p.

The group's DataCare telephone directory service for database users generated most of the first half turnover, although the Tel-Me service was launched in May after three years' development with marketing beginning in September.

Mr Trevor Burke, chief executive, predicted "explosive growth" for Tel-Me, which is based on a simple-to-use but highly sophisticated information retrieval software package, and is aimed at the business market.

Tel-Me enables personal computer users to call up business information such as company reports, telephone numbers, maps and news to their screen quickly and cheaply.

PhoneLink has already signed agreements with a number of data providers including BT, the Automobile Association and British Rail.

The group ended the period with net cash of £4.08m after capital expenditure of £1.1m on completion of the infrastructure required for the Tel-Me service.

Improved markets for ECC

By Geoff Dyer

Shares in English China Clays, the minerals and chemicals group, rose 7 1/2p to 840p yesterday after it announced a modestly improved performance in the third quarter in its main markets, especially the paper sector.

The Calgon offshoot in the US increased dollar sales revenue by 5 per cent against the previous year, with the strongest growth in paper chemicals.

Sales of ECC's European sourced minerals rose 3 per cent, a lower rate of increase than in the first half, and ECC's sales in the Americas and Pacific region were flat.

An exceptional charge estimated at £5m will be made against 1994 operating profit for further rationalisation at Calgon. This also includes the cost of integrating EZE Products, the US supplier of specialty chemicals to the paper and surface-treatment industries, which it acquired for \$45.4m (£27.5m) in October.

Gartmore Micro raises £34.5m

Gartmore Micro Index Trust, which was launched in November to track the MicroCap index covering the smallest 1 per cent of UK equities by market capitalisation, has raised about £34.5m net of expenses through a placing and open offer.

The trust said yesterday that a total of 35.5m ordinary shares (with warrants attached) at 100p each had been subscribed for.

Increased demand boosts Baggeridge to £5.81m

By Christopher Price

Baggeridge Brick yesterday reported pre-tax profits nearly trebled from £2.03m to £5.81m for the year to September 30.

The results were achieved against a background of a recovering housing market along with an improvement in brick demand and a subsequent rise in prices.

Baggeridge said increased demand had prompted the company to delay the introduction of a new brick line to enable it to satisfy demand for its existing products.

The recovery in the building materials business had also

underpinned a rise in capital expenditure, with new production capacity being installed.

Turnover increased 26 per cent to £37.7m (£29.9m) and earnings per share trebled to 9.85p (3.33p). The final dividend is maintained at 2.375p for a same-gain total of 3.125p.

The shares closed up 10p at 124p.

The company said the lack of a "feelgood factor" in the housing market was holding back sustained growth potential and adding to pressure on margins.

However, it remained confident of an "overall improvement" in the brick market in the coming year.

Ptarmigan Intl at £57,000

Ptarmigan International Capital Trust, formerly Castle Cairn Investment Trust, reported net income of £57,000 for the half year to November 30.

For the six months to end-December 1993 net income was £36,000, but the company said that the results were not comparable as in March it had changed its policy from investing only in investment trusts to investing in individual companies. And the company had also changed its year-end.

Earnings per share amounted to 1.18p (1.24p) and an interim dividend of 1.7p is declared.

NEWS DIGEST

Widney recovers with £1.2m

Recovery continued in the second half at Widney and the electrical and mechanical engineer is paying its first dividend for five years.

On turnover of £31.2m (£29m) including £282,000 from acquisitions, pre-tax profits for the year to October 1 were £1.19m, compared with losses of £150,000. Earnings were 0.73p (losses 0.49p) and there is a proposed final dividend of 0.2p.

Southend Property

Interim pre-tax profits at Southend Property Holdings edged ahead from £1.78m to £1.83m, while rental income was £1m higher at £8.7m. Earnings per share for the period to September 30 came to 1.11p (1.23p), but the interim dividend is raised to 0.34p (0.8p).

Close Brothers

Close Brothers Group, the merchant banking and financial services concern, has acquired a further 15.2 per cent of Winterflood Securities, its marketmaking subsidiary, taking its stake to 98.7 per cent.

The consideration of £3.74m cash was satisfied by the issue of 3.97m new ordinary shares, which are being placed by Warburg Securities at 220p each.

Dunedin W'wide

Net asset value at Dunedin Worldwide Investment Trust showed a modest decline from 843.5p to 835.6p per share during the year to October 31.

The trust's benchmark - the Morgan Stanley Capital International World Index in sterling - dropped 3.4 per cent during the same period.

Earnings per share fell to 4.42p (8.88p) but the final dividend is again 7.1p for a maintained total of 9.5p.

● Dunedin Smaller Companies Investment Trust saw its net asset value rise 3.9 per cent to 315.1p per share over the same period. Earnings per share emerged at 8.96p (8.72p) and a proposed final of 6p

maintains the total dividend at 9p.

Mice placing

Mice Group, which designs and manufactures exhibition stands, came to the market via a £2.5m placing of 81.7m shares at 3p to finance expansion and debt reduction.

The placing was fully underwritten by Ellis & Partners who reported an "extremely good take-up" by mostly private clients.

Mice is an acronym for Museums, Interiors, Conferences and Exhibitions and has three subsidiaries - Mice(UK), Silver Knight Exhibitions, and Reflections.

Prospective earnings for 1994 are 0.31p. The forecast net dividend for next year is 0.096p.

Tribune Newspapers

Tribune Newspapers, the Dublin-based printing and publishing group, swung back into losses at the operating level in the year to June 30.

Despite a marginal increase in turnover to £65.4m (£64.3m) there was an operating loss of £1.17m against a profit of £156,000 last time. At the pre-tax level, losses deepened to £1.56m (£147,000).

A new editor was appointed in April, and Mr Gordon Coleary, the chairman, said it was now the board's intention to raise new equity and to carry out a financial reconstruction early in 1995, with the aim of bringing the debt/equity ratio back to a more acceptable level.

Compco at £366,585

Compco Holdings, the property company, achieved pre-tax profits of £366,585 in the half year to September 25, compared with losses of £198,149 last time after an exceptional £350,000 charge relating to one of its joint venture properties.

Net rental income was little changed at £919,714 (£919,977). Operating expenses, however, increased to £314,535 (£268,987) mainly because of fees incurred in reorganising group borrowings and joint ventures, the company said.

In December the property at Millharbour, London Docklands, was sold for £1.43m, some £175,000 less than book

value, which would be reflected in the second half.

Earnings per share came through at 11.32p (8.58p losses).

Bogod setback

Bogod Group, which sells sewing machines and accessories, reported the anticipated decline in interim profits but said that trading had improved in the third quarter.

On turnover of £3.11m (£3.04m) pre-tax profits for the half year to September 30 amounted to £59,000 (£74,000).

Directors said the company was unlikely to match the outcome of last year's second half. Earnings fell to 0.7p (1.26p); interim dividends were held at 0.1p per ordinary and 0.2p per A restricted voting share.

Queens Moat replies

Queens Moat Houses yesterday denied it had been granted soft banking terms to enable it to continue trading.

The reply from Mr Andrew Coppel, chief executive, was in response to comments by Sir Paul Nicholson, chairman of Vaux, who on Tuesday said: "Certain companies, which ran into financial difficulties, have been kept afloat with subsidies from their bankers enabling them to gain a competitive advantage over properly financed companies."

Mr Coppel said he "totally disagreed" with the comments but refused to make any further statement for fear of "adding credibility to [the accusations]". Queens Moat is expected to announce terms of its financial restructuring before the December 21 AGM.

TBI £24m buy

TBI, the property group, is acquiring a £24.1m portfolio of 11 investment properties. The net price, after assumption of £12.9m of bank debt, is £11.2m.

The principal vendor is Mr Peter Thomas, brother of Mr Stanley Thomas, TBI's deputy chairman who takes over as chairman on January 1.

The consideration is being met by the issue of 28m new shares at 40p.

Kaye funding

Further funding of £14.5m has been provided for Kaye Alu-

minum, the extrusions company that was bought by management from Pechiney of France for £3.5m in 1985.

Less than a quarter of the cash has been used to acquire a competitor, Finalex, from Heywood Williams.

Visionware bought

Santa Cruz Operation, a California-based specialist software group, has bought Visionware, a Leeds-based software company, for £14.75m (£9.5m), mostly in cash.

Eliza Tinsley ahead

Eliza Tinsley Group, the USM-traded hardware manufacturer, yesterday reported a 24 per cent increase in interim profits despite a marginal fall in sales.

Mr Jeremy Sharp, chairman, said the improved performance reflected "stringent cost control" and the divestment of the loss-making ET Hi-Tec computer business.

The pre-tax loss for the six months to September 30 amounted to £407,000 (£239,000). Turnover eased to £7.7m (£7.86m).

Earnings per share improved to 3.83p (2.84p); the interim dividend is maintained at 1.98p.

Grainger Trust

Grainger Trust, the property company, hoisted pre-tax profits from a restated £1.74m to £5.65m for the year to September 30. The result included an exceptional credit of £1.9m.

Earnings were 18.9p (5.5p). A final dividend of 4.55p makes a total of 5.9p (5.25p).

Bolton Group

Mr Ivor Goletha is not receiving any compensation for his loss of office at Bolton Group, the property investment group.

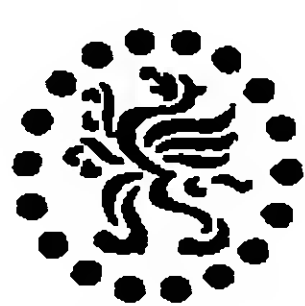
He lost the chairmanship to Mr Mark Keegan in March 1993 and left the board in March this year. He still holds a 4.8 per cent stake.

Danka £4m deal

Danka Business Systems, the office equipment supplier which is quoted in the UK but operates mainly in the US, has acquired Capital Business Machines for £4.2m.

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ARAB BANKING

Thursday December 15 1994

Saudi Arabia's banks
face a further squeeze
on profits: page IIIBeirut: city of surprises
after 15 devastating
years: see page II

Arab banking is not what it was five years ago. By and large, the region's banks – and notably those in the Gulf – are more efficiently managed, more soundly capitalised, better regulated, and generally more profitable. They offer a wider range of services to increasingly sophisticated clients and can draw on a fuller quiver of varied financial instruments, many of them new to the Middle East. Capital markets in the region are starting to emerge and showing tentative signs of coalescing.

Equally, however, Arab banking has not become the distinctive international force many of the region's bankers believed it might – even as little as five years ago. Regional integration of the industry, for instance, has failed to live up to some of the more visionary dreams of the late 1980s, particularly in the Gulf states – “nothing materialised,” says a Riyadh banker. “There's no regional solidarity among the banks, there are no institutions.”

More than a decade of discussion of cross-border co-operation among the six Gulf Co-operation Council states (Saudi Arabia, Kuwait, Oman, Bahrain, the United Arab Emirates and Qatar) remains mostly talk – “nobody's taking a pan-Arab view,” says one Gulf banker. “Saudi banks have plenty to do in Saudi, for instance, they're not in the least interested in the outside world. They're not even interested in Qatar next door.”

Internal rationalisation of the individual and intensively banked Gulf markets, notably in Kuwait and the UAE, has also been slow to materialise, with family-owned institutions stubbornly reluctant to heed central bank urgings to merge.

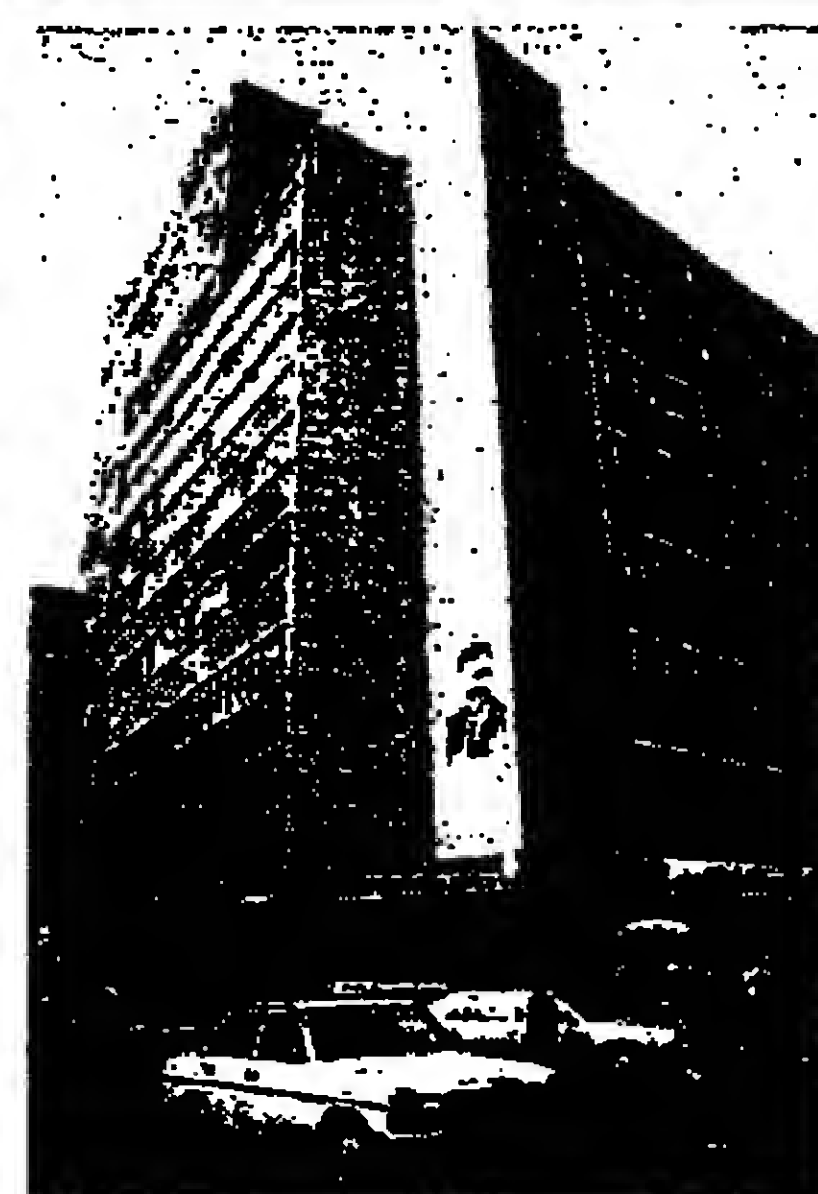
Internationally-aspiring Arab banks, moreover, which once viewed themselves as the prospective pillars of a new Arab banking order, have largely failed to fulfil such ambitions. Banks such as Arab Banking Corporation, Gulf International Bank and National Bank of Kuwait have survived the rigours of the Gulf war and retained significant cross-border operations. But none of the banks born during the petrodollar recycling boom of the early 1980s has fully achieved its international ambitions. Most have retreated from optimistic ventures in North America, Europe and the Far East for want of profitable business.

“All the Gulf banks had problems,” comments Mr John Cumliffe, chief analyst with Capital Intelligence, the Cyprus-based bank analysis and rating agency. “They all had large deposit bases but, until recently, had no great opportunities in their local markets, so they had to go overseas. But by and large they were too small to get the best business.”

One result, concluded one senior banker at the recent North African and Middle



The Gulf remains the Arab world's banking powerhouse, led by Saudi Arabia, while Morocco (left) and Tunisia are seeing a steady internationalisation of their banking systems. Pictured right is the British Bank of the Middle East in Beirut, Lebanon, where the bustling confidence of Lebanese bankers is a throwback to the days before the war when Lebanon was an important international banking and financial centre. Pictures by Christine Osborne and Frank Spooner



development bank. Its rationale was put by Mr Basel Jaraneh, managing director of the Jordan Investment and Finance Bank: “Since the institutions of the region are not fulfilling their intermediation role to attract international capital, and the fact that the banking system is divided into small markets which has created rigidities and inhibited their ability to intermediate effectively and at reasonable cost, the establishment of a new regional bank should stimulate the integration of the regional financial market,” he told one Casablanca seminar.

There were, however, as many doubters as advocates in Casablanca. Many bankers wondered if the region needed a new institution, where there already exist several Arab development banks. There was also as little agreement as to exactly what the bank's precise role should be as there was a lack of zeal among some western and Arab countries – notably Saudi Arabia – to fund the institution.

The prospect of a peace-led economic integration has also raised the question of where, and indeed whether, there might emerge a new banking and financial hub for the region.

This question is central to the ambitions, specifically, of Lebanon. Mr Rafik Hariri, Lebanon's prime minister, has put at the core of his multi-billion-dollar plans to rebuild the country after its 17-year civil war, the notion that Beirut will recover its lost 1970s role as the region's chief financial intermediary.

There is little doubt that Mr Hariri has made significant strides in recapturing regional and international financial confidence in Lebanon.

The recently heavily subscribed dollar bond issue and successful flotation of Solidere, the company formed to rebuild battered Beirut, are two clear examples. Hundreds of millions of dollars of private Gulf funds have flowed back into the country. Institutions such as ING Bank, Robert Fleming and Paribas have all established or expanded their presence in Beirut.

But there are as many bankers and businessmen who wonder whether the concept of a banking centre makes any sense in these days of 24-hour global banking. The waning importance of Bahrain, which during the mid-1980s turned itself into the capital of the petrodollar recycling boom and replaced Beirut as the Arab banking hub with the world, is often cited as a counter-example to those who believe regional banking needs centres at all.

“Bahrain has become much, much more

Continued on next page
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Regional unity remains elusive

Political suspicions have often been the chief impediment to economic and financial integration in the Arab world, observes Mark Nicholson

from the relative success in countries such as Saudi Arabia, the UAE and Bahrain of long-standing government support for non-oil based light industrial development.

Capital markets in Saudi, Bahrain and Oman are growing. And the persistent needs of Gulf governments are adding to the still embryonic financial markets. The recent Saudi offering of \$200m of floating rate notes, with a second offering expected soon, is one recent example.

In Morocco and Tunisia, meanwhile, the success of International Monetary Fund-guided structural adjustments is leading to the steady modernisation and internationalisation of the banking system. A number of western banks has stakes in their Moroccan counterparts while two of the kingdom's largest banks, Banque Populaire and Banque Marocaine du Commerce Extérieur have subsidiaries in Paris, Madrid and Belgium.

Investment funds jointly owned by Moroccan banks and companies such as ONA, the kingdom's largest private company, and foreign interests are increasingly active in purchasing shares in newly privatised companies. Foreign investment in Morocco this year will be close to \$1bn, nearly twice last year's figure.

Thoughts of pan-Arabism have largely

died for bankers in both countries. Tunisia's experiment with a number of largely Gulf and Saudi government backed banks proved a failure. These left a trail of poor investments and had debts which will take years to write off. They did nothing to generate a competitive national banking industry.

Instead, the minds of private investors in Algeria, Tunis and Casablanca are turned increasingly towards Europe, with a number of North African-European banking alliances being formed. GP Bank, which is the merchant banking subsidiary of Société Marseillaise de Crédit and a group of north African investors who this autumn acquired 40 per cent of the capital, has spawned two banks and one brokerage house in north Africa.

Union Bank was recently set up in Algeria – the first of its kind in Algeria. International Merchant Bank is the first north African merchant bank and was set up in Tunis last October, with a capital of \$3m-\$5m. Its shareholders include north African individuals, Creditanstalt Finanziaria and the IFC. In Casablanca, Maroc Service Intermediation (MSI) in which GP Bank and nine other Moroccan investors each have a 10 per cent stake is one of the

newest brokerage houses.

Similar trends are true of Egypt and Jordan, where economic reforms have in the past few years led to reviews of banking regulations and practices. In both countries, cautious privatisation and liberalisation policies are stimulating fast capital market growth and rising foreign interest.

And though banks in Egypt, in particular, lag their Gulf counterparts in range, efficiency and sophistication – only one Egyptian bank offers an automatic telling (ATMs) – they are fast learning the virtues of capital market services. Local banks have launched five new investment funds, the country's first, this year alone.

But perhaps the most significant development in this part of the Arab world will be the outcome of the peace process between Israel and its neighbours. As the recent Casablanca economic summit signalled, there is a clear determination among some regional states, most energetically pursued by Israel, Jordan and Morocco, to create from peace the kind of economic integration the region has so manifestly lacked. They will be building from a low base. Recent studies suggest that intra-Arab trade, to give an illustration, has actually declined over the past five years to around 7 per cent of total trade flows from 10 per cent – one compelling reason why the region's banking system has remained “fractured and localised,” as one Riyadh banker puts it.

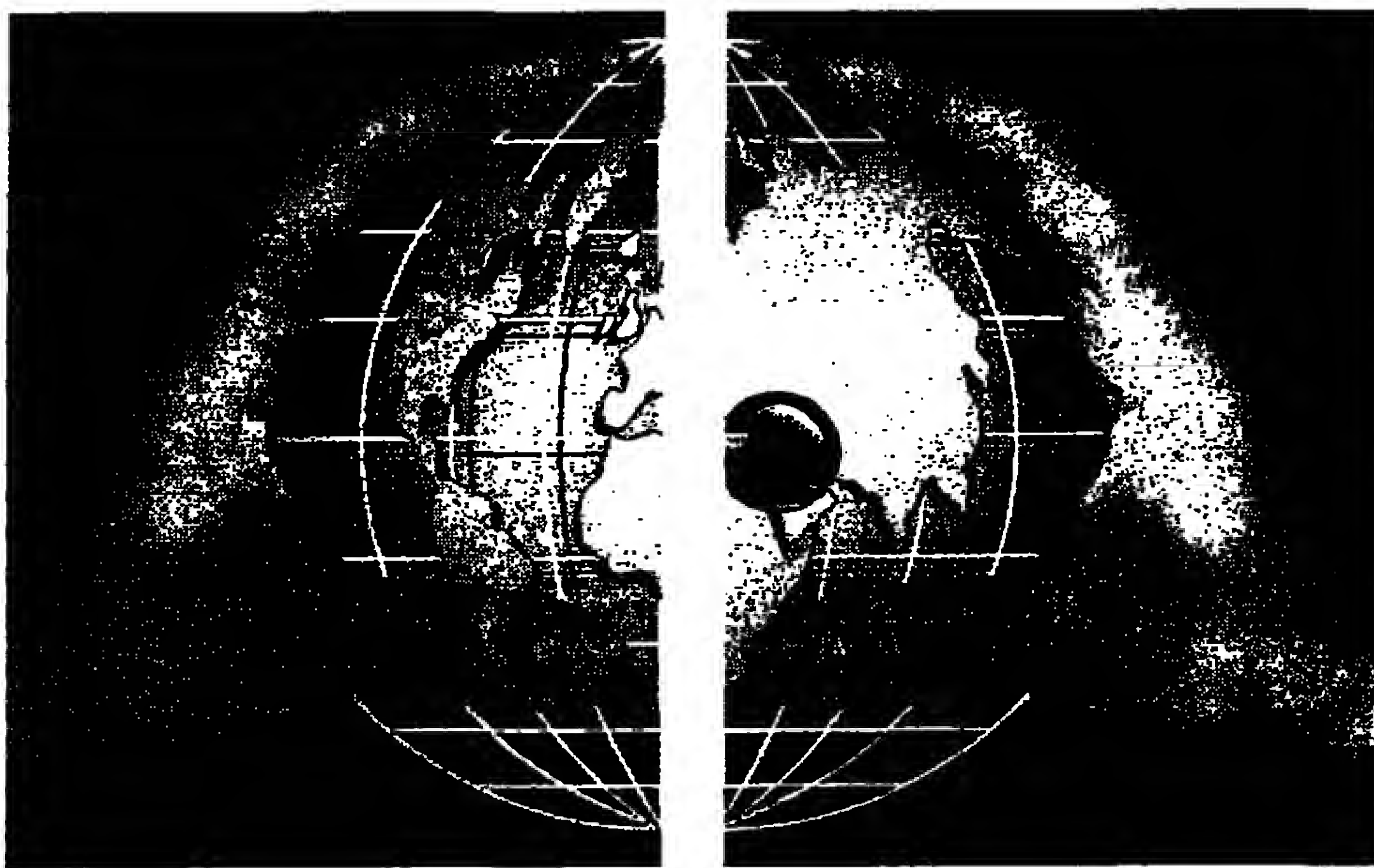
For many at Casablanca, a first step was seen as the creation of a new regional



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ARAB BANKING II

James Whittington on Lebanon's prospects as a financial centre

Beirut, city of surprises

There used to be a joke in Lebanon that no wealthy family was complete without its own bank. Not only was it the ultimate status symbol but it was also useful in raising cash to help fund other family business interests. For the seriously rich, this lure of personal banking was no joking matter and, during the 1970s, the number of banks in Lebanon proliferated.

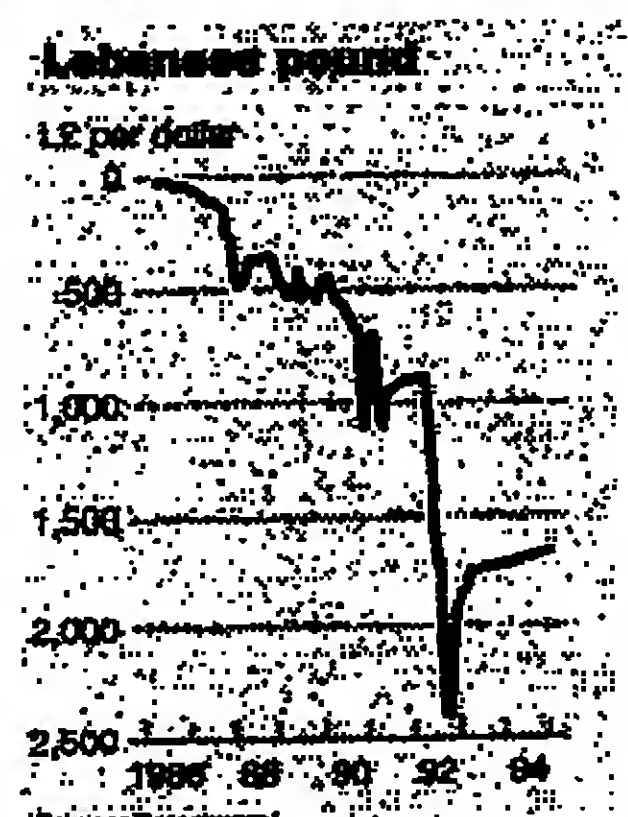
Despite 15 devastating years of civil war in which the political and economic structures of the country came close to virtual collapse, the majority of the banks have survived. There are currently 52 Lebanese banks, 14 subsidiaries, and 12 foreign banks operating through a network of over 590 branches - that is roughly one branch per 5,300 residents - making Lebanon one of the most over-banked countries in the Arab world.

The bursting confidence and resilience of Lebanese bankers is a throwback to the days before the war when Lebanon was an important international banking and financial centre. The system of free exchange and strict secrecy attracted money from a variety of sources and a number of loans to India, Renault and even the World Bank were arranged in Beirut before 1975.

Now that hostilities are over and a massive reconstruction programme is under way, the government of prime minister

Mr Rafik Hariri is lobbying hard to persuade the world that the country can regain its position as a regional centre for banking and finance.

To meet such aspirations the local banks are working hard to strengthen their balance sheets, diversify their assets, upgrade their infrastructure.



and modernise their systems and products to catch up with rest of the banking world.

"There will be major changes [in the banking sector] over the next few years. The whole business is light years behind and it needs a lot of investment in infrastructure, services and human resources," says Mr Derek Kelly, a chief executive officer with the British Bank of the Middle East who moved to Beirut this summer to shake up the bank's

operations. At the top of the list of changes deemed necessary by the central bank, Banque du Liban, is a shake out of some of the smaller banks - more than 30 banks are capitalised at less than a million dollars. By February of next year, all banks must comply with the Basel Agreement and fulfil a capital adequacy ratio of 8 per cent. This may set in train a series of mergers, though only a small number of banks are expected to disappear.

For the larger banks, the pressing need is to iron out the distortions left over from the war. Balance sheets have grown tremendously over the past few years, albeit from a low base. Total assets increased by 88 per cent from 4.9 trillion (i.e. million million) Lebanese pounds in 1990 to LP20.9 trillion by June 1994, with private sector deposits up from LP3.5 trillion to LP15.6 trillion over the same period as rich Lebanese expatriates returned home.

But lending to the private sector remains low and the principal currency used by the banks, and indeed the economy as a whole, is still the US dollar. Even though the pound has been stable at around 1,700 to the dollar since February 1993 and the central bank has built up a hefty \$3.8bn in foreign reserves, the commercial banks do little more than buy high-yielding Treasury Bills

with the Lebanese pound. More than 80 per cent of deposits and 88 per cent of lending are in dollars. The average credit to deposits ratio for the sector is only 31 per cent and all loans are short term for trade and commerce.

In an attempt to encourage the banks to extend more credit in local currency, the central bank has relaxed its rules on compulsory Treasury Bill subscription from 60 to 40 per cent of Lebanese pound deposits. More importantly, interest rates this year have come down from 17 per cent to 14 per cent on 12 month maturities. Bankers believe that as the rate comes down further, margin pressures will force them to find more borrowers in the private sector.

Meanwhile, to cope with the demand for medium to long term financing, which is essential if the country's reconstruction programme is going to be a success, the Beirut Stock Exchange is being revived.

"We are conscious that the Lebanese economy cannot sustain real growth if we do not have medium to long term credit. That's why the central bank is backing all efforts to develop capital markets," says Mr Riad Salameh, the central bank governor.

Beirut's stock exchange was one of the most active in the region before it was closed in 1983 at the height of hostilities.

The core of the new capital market is Solidère, the \$1.8bn property-development company which is rebuilding the centre of Beirut. The success of the \$500m Solidère issue earlier this year, which was 42 per cent over-subscribed, formed the basis of a secondary market launched in late June.

Thirty-two banks and financial institutions have bought seats on the market's fully computerised trading floor and foreign institutions such as Paribas, Robert Fleming, Merrill Lynch and the Dutch bank ING have recently set up or revived offices in Beirut in anticipation of a fully-fledged stock market in the new year.

"As a city famous for surprises, Beirut may once again have its day," says one banker, hopefully.

Roula Khalaf highlights Arab banks outside the Arab world

Competition in trade finance hots up

"We have stopped being a bank of big loans and big transactions, today it's back to basics," says Mr Bernard Jacquet, chairman of the management board of Union des Banques Arabes et Françaises (UBAF), Paris.

His words aptly summarise the fate of Arab banks set up in the West in the heyday of Arab Banking with the ambitious aim of recycling the mountains of capital exported from the Gulf. After falling victim to the LDC debt crisis, most of the banks either went bankrupt or were taken over by Western counterparts.

The few lucky survivors - including remnants of the UBAF Group, Saudi International Bank and United Bank of Kuwait - have largely scaled back their ambitions and are now focused on carving out comfortable niches from their western bases.

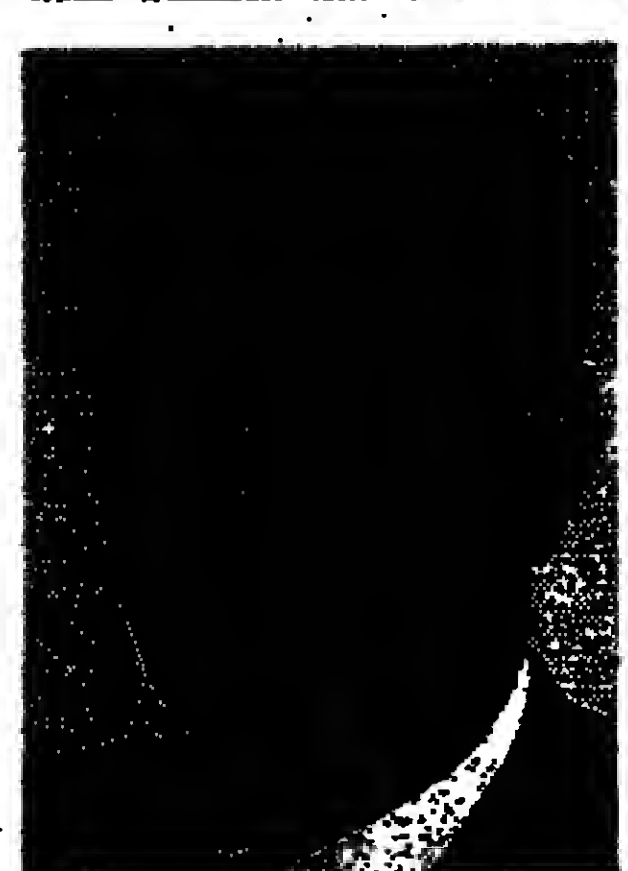
The former UBAF group, once a loose federation of banks in the West with common Arab public sector bank shareholdings, has now divided into separate banks in each of Paris, London and Rome. The Paris and London banks have secured an important stake in the trade finance between Europe and the Arab World.

UBAF Paris, the larger of the two with \$5.2bn in assets, has had a harder time shedding its LDC debt problems, given a relatively significant exposure to Middle East countries, including Iraq. Unable to generate enough earnings to cover provisions in recent years (the bank lost FF722m in 1993), the bank turned to shareholders again this year. Mr Jacquet says the latest capital injection of FF501m, which raised total coverage to a comfortable 68 per cent, will be the last.

The trade finance business, meanwhile, is becoming increasingly competitive, and business from Gulf countries - a big market for the bank - is down this year. This has forced UBAF to streamline operations - staff has been cut by 15 per

cent in the last four years, says Mr Jacquet - "we're doing our work smoothly and calmly and trying to do what we know how to do: trade finance," he says.

Trade finance business at UBAF Bank Ltd in London (1993 assets: \$1.1bn), 75 per cent owned by Arab shareholders and the rest by Midland Bank PLC, is focused on North Africa, and while business with Tunisia and Morocco is



Mohamed Fazzani, general manager and deputy chief executive of UBAF Bank, in London: "Trade finance remains our main d'œuvre," he says

flourishing, Algeria continues to be a critical risk.

With LDC problems behind it, and 78 per cent coverage of problem country risk, the bank was able to release \$7.5m in provisions back into income last year, which allowed it to register total after-tax profits of \$18.7m and pay dividends for the first time since 1986. The London rating agency, IBCA, raised its individual rating of the bank this year.

UBAF London opened its first overseas office in Beirut, Lebanon this year, but "our raison d'être remains trade finance and we have no plans for a concerted break-out into anything else," says Mr Mohamed Fazzani, general manager and deputy chief

executive. The Beirut operation is headed by Meguerditch Boudoukian, a former vice-governor of the Banque du Liban, the central bank.

London-based Saudi International Bank (with \$4.5m in assets in 1993), 50 per cent owned by the Saudi Arabian Monetary Agency and 20 per cent by Morgan Guarantee Trust Company, has undergone a significant transformation in the last decade, gradually moving out of commercial banking and into investment banking.

SIB's shareholders have been more than supportive - they rid the bank of a dogging LDC portfolio by buying the LDC portfolio in two tranches in 1987 and 1989. A gradual phasing out of lending activity has now led to non-interest income accounting for nearly half of total revenues, and derived in large part from dealing profits. Buoyant markets last year thus pushed pre-tax profits up more than 80 per cent.

The bank's niche is among institutional Saudi clients total funds under management now hover around \$4.5bn. SIB attempts to bring to the table sophisticated deals domestic banks may be reluctant to embark on. A typical example is the \$196m fund set up earlier this year with the US's Morgan Stanley offering collateralised loan obligations, with the collateral made up of high yield bonds.

United Bank of Kuwait, based in London, is one of the few Arab banks outside the Arab world not to have been lured by the appeal of LDC debt - "that's where the herd was going and we never found the risk appealing," says Mr Christopher Keen, UBK's general manager. But the bank, which chose instead to channel Arab funds into financial instruments on world markets, suffered a blow in the 1987 stock market collapse. It has since shifted gears and refocused its business on fee-income from money management.

The strategy seems to have paid off. Last year, UBK, which has \$2.8bn in assets, saw profits increase by almost 40 per cent to \$10.2m and its individual IBCA rating raised. Fee income now makes up about 40 per cent of revenues.

UBK, whose largest shareholder is Kuwait's Public Institution for Social Security, now manages \$2.5bn in funds and tailored portfolios. It has channelled investments into a \$125m high yield securities fund and launched a fund based on the index of developing country debt with the capital guaranteed.

On the lending side, the bank has sought diversification and has built a sizeable business in property and aircraft finance.

In November 1992, UBK provided \$26m to the lease of a Boeing 767 operated by British Airways, and in March this year, extended a further \$50m on a second BA aircraft. Its total aircraft portfolio now stands at \$120m.

The bank is highly exposed to the property sector, which constitutes a good chunk of its loan portfolio, though according to IBCA, the vast majority of the loans are on completed and fully let buildings.

But UBK still harbours ambitions to play a larger role on international markets. It is now attempting to take a giant leap forward by selling its money management skills to US pension funds.

Last year, the bank set up Portman Asset Management, a new subsidiary that will attempt to attract US pension fund investments into international global government bond markets, where the largest component of UBK's funds under management are invested. "We think fund management is an area we can compete in with anybody," says Mr Keen. "It would be a pity if we didn't extend our horizons further from Gulf markets."

Acceptance of Islamic banking is growing, writes Roula Khalaf

An inherent contradiction

After years of struggle to define itself, Islamic banking - which follows the Koran's prohibition against receiving or paying interest - is gaining greater acceptance in both the Arab banking world and the global financial markets.

Boostered by a growing wave of Islamic consciousness amongst depositors on one part and the realisation among western banks that they might as well take advantage of the increasingly esoteric way some people are choosing to bank, Islamic banking is attracting newcomers and is now seen as the fastest-growing segment of Arab banking. The UBAF Group has jumped on the bandwagon and is set to open a full-fledged Islamic banking subsidiary in Bahrain next year.

The growth of Islamic banking is a cause of concern as much as celebration, as intensifying competition will increasingly drive banks to take on added risk in an industry that remains fragmented and largely outside the reach of regulators.

Industry statistics are hard to come by, but estimates put total funds invested in an Islamic way in the region of \$50bn. Based on a study of eleven Islamic banks in the Gulf, Egypt and Jordan, Mr Farah Fadil, an economist formerly with the Central Bank of Kuwait, says Islamic demand deposits account for nearly 17 per cent of total demand deposits, and almost 15 per cent of savings and investment deposits. He estimates these funds grew at 8 per cent to 9 per cent annually in the last 10 years.

Saudi Arabia continues to resist granting Islamic banking licences, lest it draws attention to the fact that all banks deal in interest. But Al Rajhi Banking & Investment Company, which has a banking licence on the condition that it not officially call itself Islamic, remains the largest Islamic deposit taker, with 1993 assets of \$7.6bn.

Kuwait Finance House, meanwhile, is one of the largest commercial banks in Kuwait, with a 15 per cent share of the deposit market and \$1.8bn in total assets. However, conventional Gulf banks like Saudi Arabia's National Commercial Bank, which have opened "Islamic windows" to cater to religious clients, are now stepping up their Islamic banking activities.

Jeddah-based Al Baraka with

an estimated \$2bn in assets and Geneva-based Dar Al Mal Al Islami, with \$900m in assets, have tried in vain to obtain licences to take deposits in Saudi Arabia and now act more as investment companies, catering mostly to large depositors. A newcomer to the field is the International Investor, an Islamic merchant bank set up in Kuwait in 1992 with institutional Saudi and Kuwaiti shareholdings.

The increased competition on the commercial and investment banking sides is likely to put pressure on the industry to provide better yields to depositors. According to Mr Fadil, Islamic banks, with very few exceptions, provide returns below those offered by conventional counterparts.

Funds invested in an Islamic way in the Arab world may mount to \$50bn - much of it is used for commodity trades

The reason may lie in the fact that there is an inherent contradiction in Islamic banking because money should not be created out of money. Rather, profits should be generated from taking risk on productive investments and depositors should share in the bank's profits as well as losses. But the banks know that when depositors, religious or otherwise, place their money in a bank, they expect to come back and find it.

Faced with this challenge, Islamic banks, to some Muslim scholars' chagrin, have chosen to mirror conventional banking's fixed rate products that provide a pre-determined rate of return in a short term. About 75 per cent of Islamic banking funds are invested in short term commodity trades and trade finance deals where, in return for a fee, a middleman - often a Western bank, like Citibank - arranges for a trader to buy goods on Islamic banks' behalf and resell them at a predetermined mark-up.

To minimise their credit risk further, Islamic banks often seek guarantees from third parties.

The Western banks have always been happy to oblige Islamic banks, at least in the early days, paid so little to depositors that they were considered a relatively cheap source of funding. Islamic banks are often willing to

receive sub-libor rates to get their funds invested. The concentration of Islamic money in short-term deals continues to generate much debate in Islamic banking circles as to whether the industry is following the spirit in addition to the letter of the Koran.

Many Islamic scholars insist that the aim of Islamic banking should be to develop the economies of poor Muslim countries by providing finance to small entrepreneurs ignored by conventional banks - "the challenge of Islamic banking is not to finance the same project on another legal basis," says Mr Volker Nienhaus, an Islamic banking expert at Germany's Bochum University.

The drop in interest rates in recent years, however, has eroded margins on trade finance and though Islamic banks do not deal in interest, the markup they charge are for competitive reasons directly linked to the interest rate market. This, coupled with the spread of Islamic boutiques, which widened depositors' choices, has forced Islamic banks to focus on longer term deals in an effort to improve yields.

Islamic scholars are pleased with the arrangement, which brings Islamic banking closer to the spirit, if not only the letter, of the Koran. And so are Western bankers, whose experience and international reach allow them to bring long-term deals to the Islamic banks' table.

Leasing transactions are gaining popularity. For example, ANZ Grindlays last year arranged for Al Rajhi to lend \$92m in bridge finance to Pakistan's \$1.9 bn Hub Power project. The International Investor, meanwhile, raised \$450m in Islamic money in 1993 to finance leases for seven Kuwait Airways aircraft.

United Bank of Kuwait recently set up an Islamic equipment leasing fund, marketed to Islamic and non-Islamic clients, and promising a 9 per cent return.

Mr Duncan Smith, UBK's head of Islamic investment banking unit, says the shares in the fund can be traded and UBK has agreed to buy the shares back from investors wishing to sell.

But there is much work ahead for the industry. A main challenge is to expand the menu of products it offers. Some Western financial institutions, for instance, are peddling derivatives tailored to the Islamic market. But can Islamic banks invest in derivatives? It depends on the bank's sharia board, whose members are experts on the Koran but less so in the field of bank options, considering them "un-Islamic," but Dar Al Mal's sharia board, for example, has approved the use of currency options.

What about equities? It used to be the case that all Islamic banks resisted investing in equities of listed securities on world markets because most companies have some form of leverage. Now Dar Al Mal has convinced its sharia board that equities are acceptable investments. The International Investor, meanwhile, says its sharia board approves investments in companies that are no more than 30 per cent leveraged.

"It's up to each institution to say what is Islamic," says Mr Richard Duncan, director of Islamic finance at ANZ International Merchant Bank. The absence of a standard interpretation of the sharia, or Islamic law, will dampen further development of the industry and slow efforts to establish capital markets where standard products can be traded between various Islamic banks.

Another growing concern is that the industry remains unregulated, lacking not only a lender of last resort in case of failure - and there have been a few in the 1980s - but also restricting banks from assuming risk and managing their daily liquidity. The banks cannot keep reserves with the Central Bank or borrow on the interbank market because they would have to receive interest in return.

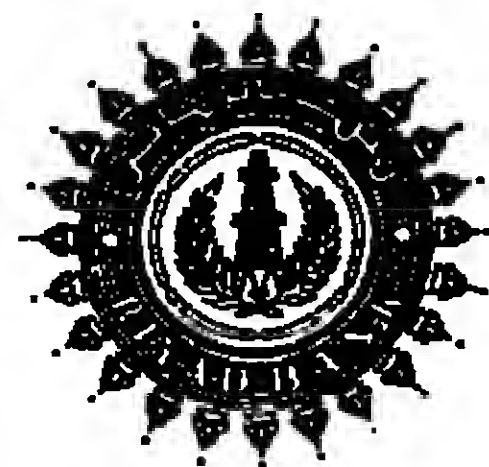
Mr Fadil says that Islamic banks have resorted to privately arranged short-term liquidity techniques as a substitute, but he argues that these instruments are often costly and thus negatively affect the banks' profit maximization - "this is an unregulated sector that controls a high proportion of monetary aggregates in the economy, and this is a cause for concern," says Mr Fadil. "What is needed is the beginning of a dialogue between central banks and Islamic banks."

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مركز التمويل

SAUDI ARABIA

Profit squeeze tightens

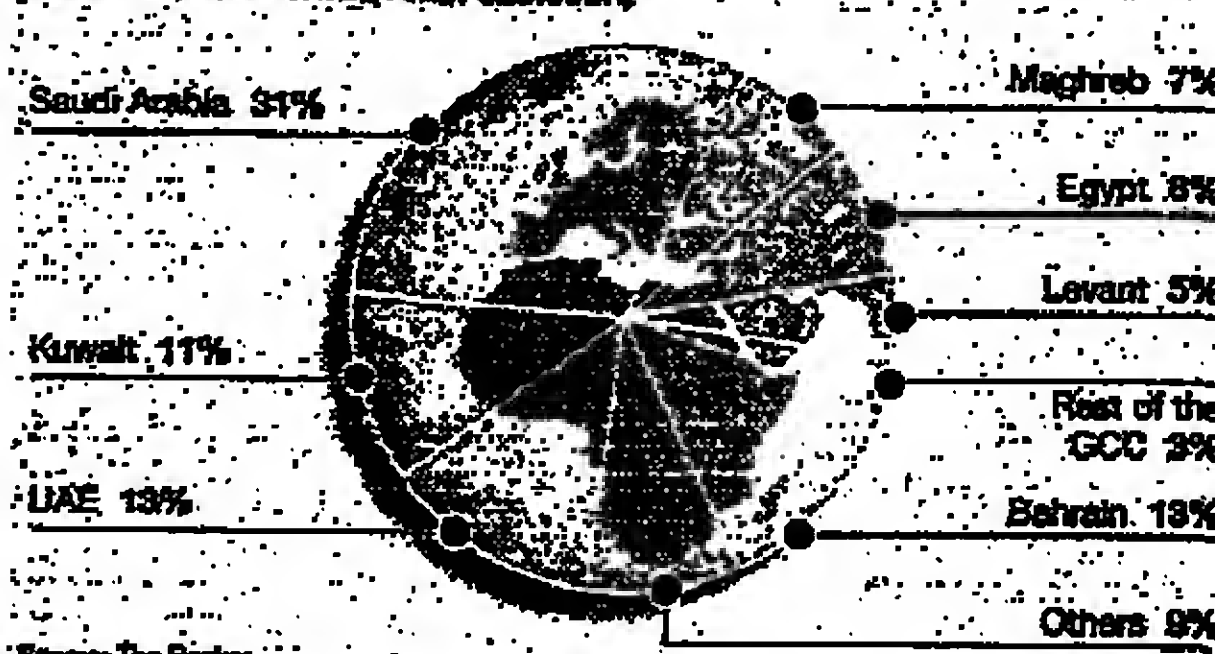
Few bankers believe there is likely to be a repeat of the disastrous loan defaults of the mid-1980s slump, reports Mark Nicholson

After the boom year of 1993, in which eleven of Saudi Arabia's commercial banks posted record profits and boosted balance sheets, comes the 1994 squeeze. While the sector showed overall growth in profits of 26 per cent last year, earnings were up just 3.5 per cent for the first half of this. Prospects for 1995, say Riyadh bankers, look tight.

The prime reason is the sharp fall in government spending, ever the motor of the Saudi economy, and itself the result of flat to soft oil prices, the legacy of more than a decade of fiscal deficits and, of course, the big one-off toll of the Gulf war. The government began 1994 by decreasing a sweeping 19 per cent cut in spending, a target economists believe is close to being met. Further cuts are expected in

Total capital of the top 100 Arab banks

1993 total: \$28,280; (1992: \$25,580)



next year's budget. As a result, banks are being caught in a tightening vice.

One side of the vice is the demands made by the Kingdom's growing private sector, to which government payments for contracted work and supplies has dried up in the past 18 months. Bank lending to the private sector continues to rise - it was up 7.3 per cent in the first half of 1994 over the same period last year - but bankers say much of this is bridging finance to tide over unpaid government contrac-

tors. The other side is the continued appetite of the government, which has relied heavily on the commercial banks for its deficit financing. By mid-year, according to a study by Mr Henry Azzam, chief economist at National Commercial Bank, Saudi Arabia's biggest, total exposure to the government had reached 28.5 per cent of gross assets, a total of SR285bn. Economists say the government's domestic borrowing, made largely through the sale of treasury bills and government development bonds,

has soared from zero to \$84bn since 1987.

As a result, most banks are now either up to, or even exceeding, the Saudi Arabian Monetary Authority's statutory loans-to-deposits ratio of 65 per cent. But while the borrowing needs of both the government and the private sector are unlikely to abate, banks are finding it increasingly difficult to expand deposits. Money supply in the kingdom, for instance, slipped 4 per cent June-on-June and has shrunk further since, bankers say - this largely attributed to government delays or non-payment of bills.

Few bankers, however, are unsettled by these trends. Mr Azzam, for instance, argues that most Saudi banks remain highly liquid, still able to draw on their deposits with banks abroad and other foreign assets, including securities, which he puts at SR37.5bn and SR32.7bn respectively. "Monetary authorities may find it advisable to reconsider the 65 per cent limit they impose on customer deposits to allow banks to respond more favourably to the credit

Bank or Institution	Country	Capital (\$m)	Assets (\$m)	Profit (\$m)	Return on equity, %	Return on assets, %
1. Islamic Development Bank	Saudi Arabia	3,188.55	4,732.96	18.04	0.62	0.42
2. National Commercial Bank	Saudi Arabia	1,858.42	17,859.58	134.98	7.24	0.78
3. Riyad Bank	Saudi Arabia	1,846.50	13,974.09	246.16	13.33	0.75
4. Arab Banking Corporation	Bahrain	1,846.00	18,433.00	138.00	8.37	0.75
5. Arab Bank for Economic Dev.	Sudan	1,814.88	1,707.24	34.66	2.15	2.03
6. National Bank of Kuwait	Kuwait	1,691.80	18,944.98	187.76	15.28	1.53
7. Arab Bank	Jordan	1,091.07	14,283.10	107.15	10.10	0.75
8. Al Rajhi Banking & Inv Corp	Saudi Arabia	1,032.86	7,936.45	239.63	23.20	2.14
9. National Bank of Dubai Ltd	UAE	983.87	6,313.53	78.42	8.14	1.24
10. Gulf Investment Corporation	Kuwait	912.59	6,554.60	128.46	14.07	1.50
11. Saudi American Bank	Saudi Arabia	865.99	10,540.75	251.59	28.06	2.90
12. Libyan Arab Foreign Bank	Libya	694.63	3,947.21	5.54	0.80	0.14
13. Saudi British Bank	Saudi Arabia	667.80	6,078.50	107.30	16.10	1.77
14. Arab Investment Company	Saudi Arabia	659.80	851.00	12.80	1.94	1.50
15. Al Bank Al Saudi Al Fanni	Saudi Arabia	649.82	6,673.49	89.84	13.84	1.35
16. Arab National Bank	Saudi Arabia	642.04	8,483.62	132.23	20.59	1.55
17. Qatar National Bank	Qatar	575.80	4,194.65	74.03	12.86	1.76
18. Gulf International Bank	Bahrain	525.44	7,171.83	88.20	16.96	1.23
19. National Bank of Abu Dhabi	UAE	492.80	6,289.89	40.24	8.05	0.84
20. The Gulf Bank	Kuwait	485.59	4,170.17	88.01	14.92	1.39

This table lists Arab banks and institutions based within the Arab World, thus some European-based Arab banks are not included here. Total capital is defined as tier one (core) capital, plus tier two (supplementary) capital; total assets are as given in banks' financial statements and not of contra accounts. Source: Capital Intelligence, P.O. Box 3585, 6-8 Paphos Road, Limassol, Cyprus; telephone (9) 356 705; fax (9) 359

vate businesses was 70 per cent higher in the first half of 1994 than at the end of 1990.

Pressed though many businesses may be, few bankers believe there is likely to be a repeat of the disastrous loan defaults of the mid-1980s slump - "the banks will ride this through," says one bank economist. "The banks are better positioned than in the mid-80s and the private sector is better off generally and better run."

There have also been some signs in the past two months that the government has started paying some of its bigger overdue debts.

Most banks have, nevertheless, begun to add provisions. One of the kingdom's biggest banks says there has been a 42 per cent rise in late loan repayments in the past 10 months, but that the bank is not panicking yet. Many bankers say they are becoming increasingly cautious about new private sector lending, however.

But bankers say private businesses are considerably more tightly run today than a decade ago, banks are more willing therefore to step in and offer assistance and many private companies are themselves better placed since the post Gulf war boom - "knock on wood, I don't think we'll see the kind of massive collapse we saw in the 1980s," says one banker. "It's a much more realistic world."

Robin Allen highlights trends in Kuwait and Bahrain

Prospering despite problems

Kuwait's private sector indebtedness from the collapse more than 12 years ago of the Souk Al-Manakh, the unofficial stock exchange, continues to cast a pall over the banking system and the entire economy.

Two problems remain after the passage of the second and final deadline, last October 31, for the registration and authentication of bad debts under the government's Difficult Debts Settlement Programme (DDSP).

The good news is that 8,889 debtors out of the original 10,391, just over 85 per cent, have either fully settled or have registered for settlement under the DDSP's discount options.

Together, they were responsible for 56.9 per cent or some

\$23.4bn, of the total debt of around KD7bn (\$24.2bn). It is reckoned that most of the 1,502 debtors who failed to register by the end of October "are either bankrupt and therefore don't care," in the words of one senior banking official; or they have already left the country and do not intend to come back. Collectively, they owe KD228m (\$788.9m), and will, in due course, be taken to court.

More serious is the prospect for those 5,500 people who have registered and who chose the first option for settlement - to repay their discounted debts by September 7 next year, the end of a two-year period since the DDSP law became operative.

Even after taking into account the generous dis-

counts, which vary from 54.36 per cent to 75 per cent, depending on the size of the debt, these people still have to find a total of KD4.5bn (\$15.8bn).

Many of these individuals would have to sell their Kuwait-based shares and property in order to raise the money. Such a massive sale of private sector assets could well tear the heart out of Kuwait's fragile economic recovery of the last two years; and the government is now said to be thinking of asking the national assembly to amend the law to give these debtors more time.

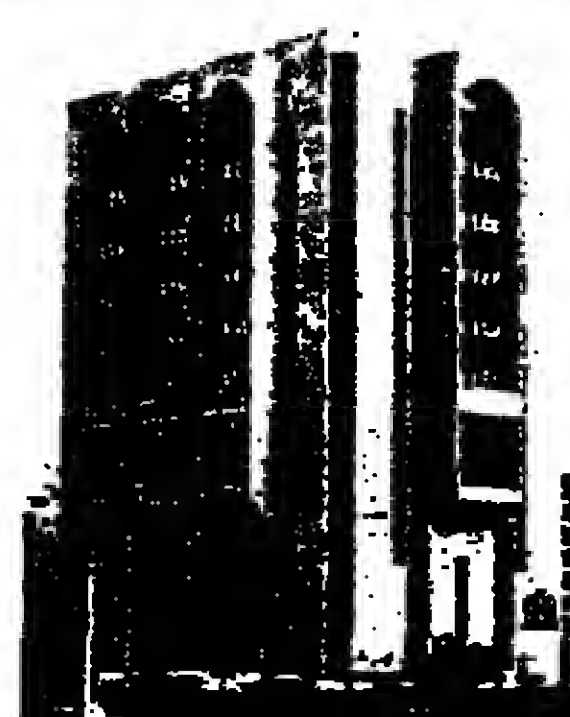
Despite these problems, the two leading banks, National Bank of Kuwait (NBK) and Gulf Bank, each increased their profits by 22 per cent last year and maintained profit

growth through the first half of this year.

NBK, in particular, the winner this year of Euromoney's award for 'The world's best smaller bank,' stands out for never losing sight of the three ingredients essential for any bank: a solid capital base; a clear strategy from its board; and quality management.

Monetary authorities may find it advisable to reconsider the 65 per cent limit they impose on customer deposits to allow banks to respond more favourably to the credit

NBK's return on equity, 15.98 per cent, and its tier-one capital adequacy ratio of 22.75 per cent, are higher than many larger banks from politically more stable areas. It not only stayed clear of the Souk Al-Manakh casino, it also anticipated the



The head office of the Gulf International Bank (GIB) in Manama, Bahrain and its general manager, Mr Ghazi Abdul-Jawad. GIB is owned by the Gulf Investment Corporation (GIC)

regional economic downturn after 1982 and built up its assets and business overseas so that today these represent some 35 per cent of the total, and contribute more than that to overall profits.

Kuwait is also the home to Gulf Investment Corporation (GIC), owned equally by the six GCC governments - Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the UAE.

In its turn, GIC is the outright owner - since 1991 - of Bahrain-based Gulf International Bank (GIB), whose primary purpose of promoting economic growth in the GCC.

For different reasons both have been slow towards achieving this purpose. In the case of GIC, its focus has been blunted by GCC governments

which up to now have had the revenue to finance their own economies' development. GIB, in common with many other Bahrain offshore banking units (OBUs), incurred losses in Saudi Arabia; as well as in Latin America and Iraq. For all these, provisions, sometimes full provisions, had to be made. In both cases last year's profit

Continued on page IV



THE COMPETITIVE EDGE

Gulf International Bank (GIB) is a wholesale commercial bank based in Bahrain. It is wholly owned by Gulf Investment Corporation (GIC), the international investment banking corporation owned equally by the governments of the six member states of the Gulf Cooperation Council (GCC) - Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates. This ownership provides a guarantee of financial strength, integrity and commitment to the regional markets.

GIB offers a comprehensive range of wholesale commercial banking services including Corporate and Islamic banking and Treasury activities. Target clients

include major indigenous private-sector corporations, Gulf based financial institutions, multinational companies active in the region and the governments of the GCC States themselves.

To support our clients and provide them with a competitive edge, we offer a detailed knowledge of the area, technical expertise and the latest sophisticated operating systems. We are present in Manama, London, New York, Singapore, Abu Dhabi and Muscat.

GCC market knowledge, expertise in its industries, extensive product skills, international reach and a commitment to excellence are distinguishing features of the bank.



Gulf International Bank

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As a customer, you'll find Samba offers world class service, within and beyond the Kingdom.

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ARAB BANKING IV

UNITED ARAB EMIRATES

Call for greater innovation

Capital increases over the last two years have brought most Gulf Arab banks above the eight per cent capital-to-risk weighted assets guidelines set in 1988 by the Basel committee of the Bank for International Settlements. The average capital-to-assets ratio of the top 30 Gulf banks at the end of last September stood at 11.96 per cent.

However, other issues of supervision and control still cause concern to central banks. So much so, say many Gulf bankers, that Gulf monetary and other authorities are ignoring important areas that affect Gulf financial institutions' long-term interests.

Two recent conferences illustrate these contrasting attitudes. In the first, central bank auditors from the Arab League's 22 countries meeting in Abu Dhabi at the end of November under the auspices of the Arab Monetary Fund, showed how monetary authorities are still pre-occupied with banking supervision and haunted by other problems left over from past crises, including the 1982 unofficial stock market crash in Kuwait, the seven-month Gulf war of 1990-91, and the 1991 collapse of Bank of Credit & Commerce International. It was the last of these which finally spurred Gulf Arab central banks to implement the Basel committee's guidelines.

Central banks' auditors' priorities still focus on the need for quarterly reporting and inspection of banks' financial statements, stronger central banks' initiatives to persuade

domestic banks to merge, more open disclosure in bank reports; all standard issues which need to be respected before the GCC banking system can mature. In the UAE, an extra element of control was added last year with the imposition of apparently stringent but in some cases still undefined lending limits, to a financial market which is the most buoyant of the six GCC countries.

According to the UAE's central bank governor Mr Sultan Al-Suwaidi, UAE financial institutions increased their combined profits last year by 66 per cent compared with 1992.

A central bank report on 27 November showed credits from the country's 47 banks had increased 13.1 per cent to Dh81.6bn (\$21.4bn) to the end of September this year, compared with the first nine months of 1993.

Dubai contains some of the most adventurous of the Gulf's financial entrepreneurs; and the UAE as a whole, because of its federal structure, is certainly the most difficult of the six GCC countries to regulate.

So it is not surprising that it is the UAE's central bank which has been the most authoritarian. However, UAE and Gulf bankers insist that, instead of concentrating solely on tighter

control over banks in their own national backyards, what the central banks and other authorities should be concerned about is the fragmentation of Gulf financial institutions within highly protected country zones.

For example, in all of the GCC, only one local bank, Bank of Bahrain & Kuwait, has a franchise, excluding representative offices, in as many as

three of the six GCC states. By contrast, British Bank of the Middle East, among foreign banks, has a franchise in five of the six.

Restricted in the UAE to eight retail outlets and generally deprived of deposits and cheap government deposits, foreign banks have to work a lot harder for their profits.

Speakers at a recent financial forum in Dubai staged by Emirates Bank International, constantly returned to this theme of national banks' fragmentation and protection. They included the former Kuwait central bank governor Mr Abdul-Wahab Al-Tammar;

the UAE's assistant under-secretary for revenue and budget, and chairman of Emirates Industrial Bank, Dr Khalifa Al-Kharbush, Mr Henry Azam, chief economist for Saudi Arabia's National Commercial Bank, Citibank's UAE manager, Mr Ahmed Bin Brok, and the former chairman of Arab Banking Corporation, Mr Abdullah Saudi.

These and other prominent Gulf bankers have focused on the need for greater innovation in the financial services' sectors, with backing from "the powers that be," to match up to competition from western international banks, whose innovation skills and constant range of new products were leaving Gulf banks further and further behind.

"Who manages the huge private sector institutional and individual portfolios?" one speaker, the answer: international investment houses, because domestic banks were not equipped to offer the same range of products.

"Our market is liquidity-rich," said another speaker, and this liquidity "is being parked abroad." Governments had to establish credibility by setting up transparently fair "practices, procedures and policies" - so banking, business, and judicial processes worked effectively

and equally. Individual GCC country markets had to be big enough for serious investments to be made. Either governments provided these - and recent events had shown that governments no longer wanted to continue to be the primary investor - or entrepreneurs took up the slack.

For that, the authorities had to set the banking sectors free by privatising their shares in commercial banks and allowing in foreign competition; by establishing country and regional stock-markets (in the UAE a purely national stock-market has been in the "study-stage" for almost 13 years); by allowing banks to operate freely across GCC national boundaries; and allowing them to adapt to compete with non-bank financial interests which were entering the market to do many of the things such as credit cards and auto-lending, that only banks used to do.

The private bond sector should also be encouraged to help cater for regional funding requirements through the establishment of an Arab credit rating agency. In this way, domestic Arab institutions would be encouraged to issue their own bonds for marketing across GCC national boundaries.

Robin Allen



Working for peace: the 1994 Nobel Peace Prize winners - for their efforts towards peace in the Middle East - were PLO leader Yasser Arafat, left; Israeli prime minister, Yitzhak Rabin, right; and foreign minister Shimon Peres, centre. They are pictured here with their medals and diplomas in Oslo's city hall. (Picture by UPI Associated Press)

Israel's prospects as a regional financial centre

Everything depends on the peace process

A fund manager in Tel-Aviv can eat a civilised breakfast and still trade on the Far Eastern stock exchanges. During the day he can buy and sell in all the European markets. And before dinner he can come into Wall Street.

If Middle East peace adds the necessary element of political tranquillity, Israel is ready to exploit this geographical advantage to promote itself as a regional financial centre.

Meir Het, a former chairman of the Tel-Aviv stock exchange and of Bank Leumi, Israel's second biggest bank, told *The Financial Times*: "We should try to encourage quality financial services that can utilise the benefits of a location where you can sleep soundly in the night and still be active in all the major exchanges."

If the tax incentives were right, Mr Het predicts that American and European Jewish professionals would set up shop in Tel-Aviv and provide the essential expertise. He suggests conditions similar to those operating in Dublin - low taxation for companies that do the business, no taxation on funds.

Mr Het served on a government committee, which reported last February on the dividends that Israeli banks and finance houses could hope to gain from peace with their Arab neighbours. It came out emphatically against turning Israel into a tax haven - "it would attract the kind of money we're not interested in attracting," Mr Het insisted.

"We don't need laundered money here. What we should get into are things like fund management and custodial services."

Israel could also become a regional centre for development banking. Ten American and European investment bankers are already dipping their toes in the water.

"Almost everyone who counts today has some kind of foothold in Israel," according to Dan Halperin, a financial consultant and former Israeli

Treasury official, who now represents Salomon Brothers of New York in Israel. "Mostly, they are employing Israelis as their eyes and ears."

Originally, these banks were attracted by Israel's privatisation programme. They are also angling for a share in large infrastructure projects, such as the expansion and modernisation of the national rail network, plans for a rapid-transit system in Tel-Aviv, and expansion of Ben-Gurion international airport.

"By and large," Mr Halperin admits, "the investment bankers are here for the Israeli work. But some are also coming in order to be involved in regional projects, in which Israel will be involved. Let's say, a natural gas pipeline from the Gulf to Israel, or all kinds of projects for the Jordan Valley and the Dead Sea that were mooted at the Casablanca Middle East economic conference in November."

"Nothing is very 'concrete' yet, but the bankers are looking."

Meir Het is equally cautious - "everything depends on the peace process," he says. "If it goes well, the prospects are good. Interest is being expressed, but bankers are conservative people. They will need to see that conditions are stable. It's a future hope, but not something you can build on."

Pinhas Landau, a senior financial columnist on *Telegraph*, an Israeli business daily paper, believes that Israeli banks could also turn into primary players in regional project and trade finance - "if only because the Israeli economy will be dominant," he argued, "it is perfectly feasible that Israeli banks will take a lead."

They would, however, have to build up their expertise - and compete with the international giants.

The Gulf Arabs seem already to have trampled down the political and psychological barriers against doing

business with the Jewish state - "we've got nothing against the people with the money," Mr Landau explains, "and they've got nothing against us. More and more visibly, they're seeking business here."

What nobody takes seriously is the suggestion that Tel-Aviv might assume the role of regional banking centre that Beirut played before the Lebanese civil war broke out in 1975. The oil sheikhs no longer need it. They have made alternative arrangements, and the banking world has changed.

The days when Beirut was the only Arab capital where the phones worked are long over. With faxes and electronic mail, it is as easy and as quick to send instructions to Europe as it is across town. Market information is 'on line' in real time. If the prices and the playboys want to Beirut to escape the puritanism of Saudi Arabia, they can now fly to London or Paris in five or six hours. And even with peace, tranquillity will remain relative.

"If you're an Arab sheikh in Kuwait, waiting for the Iraqi tanks to roll again," says Pinhas Landau, "you keep your money in classic safe havens - Switzerland, or Luxembourg, or the Channel Islands, or in London or New York. What they offer is a historic record of expertise and political stability, safety, security, secrecy."

"Tel-Aviv is lacking most of the classic requirements of a banking centre. Nothing on earth is going to make the Middle East in general and Israel in particular a safe haven any time in the near future, even if we make peace with everybody."

Then there is the more specific issue of a body of expertise - "it is entirely lacking," he says. "It can begin and develop gradually. Tel-Aviv has certain things to offer, Jewish financial know-how among them. But while manufacturing centres like Hong Kong can be built overnight, financial centres cannot."

Eric Silver

Jordan's peace agreement poses a big challenge for banks

Fresh opportunities abound

This year's historic peace agreement between Jordan and Israel, signed on October 26, poses a big challenge to the kingdom's banking and financial sector. Fast-moving plans for regional co-operation and joint ventures, along with increased competition for cross-border investment and trade present huge opportunities for development.

Some Jordanian banks have already begun to respond to the new political environment by opening branches in the rapidly expanding economies of the West Bank and Gaza Strip; meanwhile, a number of Israeli bankers have begun looking for custodians to carry out their business in Amman.

On both sides of the River

Jordan many hope that peace will act as a catalyst for faster economic reforms and liberalisation. A recent report by the World Bank* urges the Jordanian government to push on quickly with its economic reforms if it wants to capitalise on the benefits of peace. In the banking and finance sector it says the authorities must loosen the regulatory environment, while the kingdom's banks need to modernise their operations and introduce new products and services if they

are to catch up with international banking standards.

"We've been running the banks in the form of crisis management for the past few years with one eye on political uncertainty and the other on regional instability," explains Mr Fawik Fakhour, chairman of the Bank of Jordan which was the first to re-open a branch in the West Bank this year. "Now we have a peace treaty, banks will be willing to expand and invest in the long term stability of Jordan and

Palestine," he says.

Jordan's crisis management began in 1989 when the IMF was called in to deal with an overwhelming burden of foreign debt. This resulted in a five-year adjustment programme and strict foreign exchange controls. In the same year, the central bank was forced to take over two troubled local institutions, Petra Bank and Jordan Gulf Bank, for failing to comply with banking regulations. The psychological impact of the Petra

Bank scandal, in which one of the kingdom's biggest and most innovative banks was unable to honour its liabilities, is still felt by the 16 main commercial banks operating in Jordan.

Although the regulatory environment has eased over the years, central bank requirements, such as credit/deposit ratio requirements, restrictions on capital transfer, and a national currency which is fixed at a daily rate against a basket of currencies by the central bank.

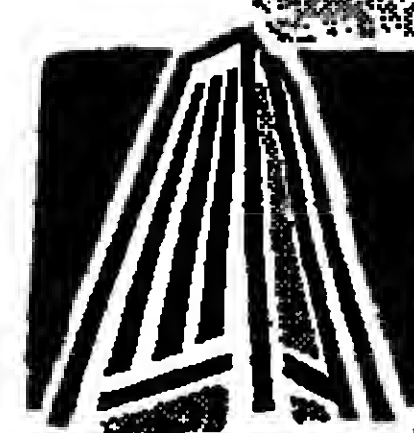
Mr Michel Martou, the deputy central bank governor, says that more liberalisation is on the way with the central bank working towards full currency convertibility and gradually moving away from direct controls to open market operations. There has been a weekly auction of Certificates of Deposit for nearly a year now.

He argues that Jordan's banks stand a good chance of benefitting from the peace agreement, as long as they diversify their services in favour of universal banking, and further strengthen their balance sheets.

Not that the banks have been complaining much about the central bank's rules. The health of their balance sheets has improved dramatically under the well-regulated regime of the past five years.

Continued on page V

Your Bank in the State of Kuwait



The International Association of Islamic Banks

The International Association of Islamic Banks (IAIB) was founded in August 1977 under the auspices of the Organisation of Islamic Conference in Jeddah, Saudi Arabia.

The fundamental objective of the Association is to reinforce the ties and links amongst Islamic financial institutions and to promote mutual cooperation and coordination.

The Association undertakes to further the understanding of the philosophy and principles of Islamic economics and banking. It endeavours to standardise the procedures and operations of these financial institutions through encouraging interaction amongst scholars of the relevant disciplines, practitioners of Islamic finance, and governmental regulatory agencies.

The Association has a membership base from diversified Islamic financial backgrounds, as well as an observer status criteria for conventional financial institutions.

For more information, please write to or phone.

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Jordanian banks clamour to re-open branches

A rush back to Palestine

For the Palestinians, one tangible sign of progress in the Middle East peace process is the return of Arab banking to the West Bank and Gaza Strip. Before the historic peace agreement, signed in September 1993 between the Palestine Liberation Organisation and Israel, most Palestinians kept their savings under the mattress and the only credit available came from the UN Relief & Works Agency for Palestine Refugees in the Near East.

After the 1967 war, nearly all the Arab banks operating in the occupied territories moved out. Likewise, during the heady days of the *intifada*, most Israeli banks which ventured into Palestinian territory also closed down. As a result, Arab banking activity was limited to the odd branch of the Bank of Palestine in Gaza and Jordan's Cairo Amman Bank which opened in the West Bank in 1987.

Since the peace agreement all this has changed. Jordanian banks are clamouring to re-open branches in the West Bank and the Palestinian authorities have big ideas such as privatising their own money and setting up a capital market for their nascent state.

Six Jordanian banks - Jordan National

Bank, Arab Bank, Jordan Gulf Bank, ANZ Grindlays, Arab Land Bank, and the British Bank of the Middle East - have so far re-opened branches and more are planned for next year. Other Palestinian institutions are also in the pipeline.

Under the present arrangements, Jordan's central bank is responsible for banking regulations in the West Bank and Gaza Strip. However, the Bank of Israel and the Palestine National Authority are also involved in licensing and monitoring of the financial institutions, and a Palestinian Monetary Authority is planned for the new year.

This confusing web of regulators, along with the free existence of several currencies, are among the prime concerns of bankers on the ground. "It's a very difficult environment. Not only are there huge risks in offering loans in different currencies, but the regulations are a big headache," explains one banker.

Operational difficulties aside, most bankers are salivating at the prospect of an investment-led economic boom which has been forecast for the territories if and when the \$2.4bn worth of aid funding

which has been committed over five years materialises. Taken against the World Bank's estimates of GDP for the West Bank and Gaza Strip of between \$2.5-\$2.75bn, it is obvious that the huge capital inflows involved will be a great boost to the services sector.

Arguments are still raging, however, between donor countries, the World Bank, and the Palestinians over who will handle the distribution of aid. The two main Palestinian institutions involved are the Palestinian Economic Council for Reconstruction and Development (Pecord) and the finance ministry, although individual donors have insisted on monitoring their contributions closely.

Despite the problems and uncertainties surrounding the final outcome of a Palestinian/Israeli settlement, bankers are convinced they will have a big role to play - "the secret is to get in early and develop at the pace of things on the ground. Sure, it's frustrating, but in the end it should be very lucrative," explains a Jordanian banker who plans to open the first Islamic bank in the Gaza Strip in the new year.

James Whittington

Continued from page III

1992 to \$14.4m this year.

Two other institutions stand out among the 30 OBU's and exempt companies in Bahrain. Both are the antithesis of GIC and GIB.

The first, Arab Banking Corporation (ABC), has developed in just 17 years to become the biggest commercial bank in the Gulf and one of the largest bank holding companies in the Arab world. By the end of

last June the ABC group had built up assets to just under \$15bn.

ABC's strategy and growth was synonymous with the vision and energy of its founder and chief executive, Mr Abdullah Saudi, a Libyan national, who felt compelled to resign last May as a result of political pressure exercised through the US Treasury's Office of Assets Control.

His replacement, Mr Ahmed Abdullatif, formerly deputy governor of the Saudi Arabian Monetary Agency (SAMA) and now managing director of Jeddah-based Riyad Bank, will mean a radically different style of leadership.

The second, Investcorp is a more recent creation even, than ABC, and no less successful. It was founded in 1982 in Bahrain by Iraqi-born US

citizen Mr Naim Kirdar with \$50m capital paid in by a few wealthy Gulf individuals. His aim was to marry the capital export potential of the Gulf with investment opportunities in North America and Europe. By the end of last October, Investcorp had arranged 52 corporate and real estate investment transactions worth over \$6.5bn.

The few shareholders have become more than 10,000; paid-in capital is now \$378m on total assets of \$1.4bn.

سكرا من الامم المتحدة

Coffee prices tumble \$200 to 6-month lows

By Deborah Hargreaves

Coffee prices tumbled for the second day in succession yesterday as roasting companies backed away from the market and traders executed a flurry of technically-driven selling orders. At the London Commodity Exchange, the March futures contract closed \$213 down at \$2,455 a tonne, a six-month low.

The New York market started the slide on Tuesday when futures prices lost 12 cents a pound. It failed to consolidate and recover the ground yesterday and the market lost a further five cents to \$1.48 by mid-morning.

The market has shown no evidence we have reached a bottom yet - trading is quite active and defensive," said Mr Bill O'Neill, commodities analyst at Merrill Lynch in New York.

Market sentiment had weakened following a report by the US Department of Agriculture last week, which showed that world coffee stocks were higher than the market had thought. Prices were shaken yesterday by a report by Ger-

man statisticians estimating a rise in world output this season, accompanied by a drop in consumption.

The F.O. Licht report estimated production at 92.3m bags in 1994-1995 compared with this year's 91.1m. It put consumption at 93.4m bags in green beans equivalent, compared with the 1993-94 level of 95.9m bags.

Mr O'Neill said the two reports had put traders on the defensive, but that a lot of the selling was also driven by technical chart patterns. He said the next support point on the New York market could be \$1.35 to \$1.40 a pound.

Guatemala will cut coffee export estimates for 1994-95 in response to reports from plantations on the southern coast that trees are producing lower yields than expected, an official said, reports Reuters from Guatemala City.

"Farmers on the coast are reporting a drop," said Mr Max Quirin, vice-president of Anaconda, the producers association. He blamed lack of rain while the plants were flowering and said the drop in exports would be between 2 and 5 per cent.

Australia resigned to shrunken cotton crop

As the end of the planting season approaches drought losses are already being counted, writes Nikki Tait

State agents' hype has acquired new twist in Moree, the New South Wales country town that serves as one of the main regional centres for Australia's cotton industry. "Abundant underground water" shouts one shop-front notice, advertising a \$1.3m (984,000) farm.

"This property has received winter rains," claims another, bearing a picture of lush, green crops.

Australia's drought, which has devastated much of the rural sector on the nation's eastern seaboard, is having a curiously progressive effect. First to be hit were the grain growers, who failed to plant a significant winter crop, in some cases for the fourth successive year.

Next, the livestock producers were confronted by feed shortages. Now it is the turn of cotton producers.

This sequential impact largely reflects different planting seasons. Australian cotton is sown between October and December and harvested from February to May. This a plus for the industry in international terms as it allows growers to export when supplies from big northern hemisphere producers, like the US, are at low ebb.

In theory, then, a tiny planting window remains in the

1994-95 season. But with no underground water, the impact of the drought varies within the nation's cotton-growing area, which runs from northern New South Wales into south-western Queensland.

Areas to the north, like Emerald, and the Macquarie region to the south, may fare relatively well. Unfortunately, despite some belated November rain around the states' borders, it will be the central and most productive zone, including the Gwydir Valley and the Macintyre, which is worst hit.

Peter Saunders, regional manager of Namoi Cotton Co-operative, the country's biggest processor/marketer, estimates that the Gwydir region "will be lucky to do around 50,000 bales this year", compared with around 80,000 in 1991-92.

It is not just growers who are hurting. Decisions must soon be made about processing facilities. Namoi says it may run only seven or eight of its 11 gins. Other processors confirm that similar cutbacks are likely. At the broader social level, people are drifting away from the region, and towns like Moree are beginning to see service businesses fold and shops fall vacant.

To date, according to the ACF, no growers have actually gone bankrupt, although

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Marce McCaskill, executive director, acknowledges that "if there's another year of this, people will start to go to the wall". But already many are living off the equity invested in their farms.

A further, less visible, problem may be the extent to which the industry has sold forward. Unlike many sectors of Australian agriculture, cotton is an integrated business, with a fairly short chain between growers and end-buyers. There is, for example, no industry marketing board, and growers choose for themselves whether they sell for cash, sell forward or sell into pools.

At this stage, no one seems keen to predict the overall impact of forward selling, or the number of contracts that will not be honoured.

It's very hard to quantify," says Peter Saunders. "What you'll see is what's happened in the past - growers approaching buyers and negotiations for a roll-over," says David Montgomery, managing director of Dunavent Enterprises, part of the large Memphis-based cotton company.

Perhaps the most realistic hope at present is that the rains come as predicted in March, and allow a non-cotton

winter crop to go in. This, in turn, could provide income to sustain growers into the 1994-95 season.

But even then, some observers worry that cotton's relatively high up-front cost means that existing Australian growers will be hard-pressed to capitalise even if the drought has ended this stage next year. As Alice Scott points out, it will be early-1996 before growers see any significant cash flow. "That's a long way off," she says.

Perhaps the biggest question is what this severe hiatus will do to Australia's reputation as a cotton-growing nation. The country is a relatively new player; it only began to develop a substantial industry 30 years ago when strains of cotton more suited to the Australian climate were discovered and irrigation infrastructure installed. Because of the dependence on irrigation, the country boasts consistent, good quality cotton, and most of its production goes for export. The Japanese, in particular, have been substituting Australian supplies for California.

Most in the industry seem to be holding their breath and hoping that the impetus - which has made cotton Australia's fifth largest rural export in just three decades - will not

be lost. "It may take a year or two to get back some customers," says Mr Montgomery, "but prices tend to be the key. I don't think it'll have a long-term impact."

Even in the depths of this gloom, however, there are some encouraging developments. Growers concede that the drought has prompted experimentation with different growing strategies - varying the thickness of planting and so on. Some also suggest that the water shortage will accelerate the drive to develop new strains of cotton that can adapt to cooler conditions further south, or the more tropical conditions to the north. The bigger the growing region, runs the argument, the more opportunity growers have to diversify their weather-related risk.

But others think Australia's politicians could do more to help. Mr Montgomery suggests that more attention should be paid to the potential for expanding production from the existing region, where climatic conditions are ideal in non-drought years.

"The one thing stopping this industry from doubling in size is available irrigated water," he says. "The problem is that most political parties are not interested in building dams."

Harvest disappointment causes havoc in Indian market

By Kunal Bose in Calcutta

The absence of a scientific crop forecasting agency has once again caused havoc in Indian textile mills. As earlier forecasts of a bumper cotton crop of 13.8m to 14m bales (170kg each) have proved excessive, there has been runaway inflation in local cotton prices.

Not only have cotton prices risen by 60 to 90 per cent over the levels ruling a year ago, but many industry officials, but farmers and exporters are anticipating a still higher price.

The spot price of Punjab J-34

grade is over Rs1,900 a maund (80lb), compared with Rs1,010 a maund a year ago. Some believe, however, that it will not be much more than last year's 12.1m. Industry officials say slow arrivals of new season supplies make it difficult to make a confident prediction.

"Only in the new year will we get a fair idea of the Indian cotton crop," said one.

What is known, however, is that crops in the three northern states of Punjab, Haryana and Rajasthan have suffered a setback because of the second severe boll worm attack in two years. And growers are wor-

ried that boll worms and other pests have become immune to the pesticides. The combined crop in the three states may be only 3.8m bales, down from the original estimate of 4.4m.

Elsewhere, cyclonic storms have hit crops in the southern states of Andhra Pradesh, Tamil Nadu and Karnataka and late rains cut output in Maharashtra and Gujarat.

"Because of the high prices of the commodity last year, the farmers have raised the land under cotton by nearly 8 per cent to 7.92m hectares," said an industry official. "The crop will once again be small, but

the unusually high prices will sustain the growers' interest."

The Eastern India Textile Mills Association has pointed out that many of its members are "holding cotton stocks of less than a week". In these circumstances, the mills, as last year, will be importing cotton. During 1993-94, they imported around 300,000 bales duty free.

Even though the crop is going to be small, the government, in conformity with the long-term export policy, has been considering allowing the export of 500,000 bales. So far, however, export quotas have been granted for only 100,000

bales of the Bengal Deshi variety and 30,000 bales of soft cotton waste. The government may go slow on exports if prices remain at the present level.

"The issue is not only to satisfy the domestic requirement of nearly 13m bales of cotton but also to have enough carry forward stocks for the next season," said an ITMA official.

"The Indian cotton season officially begins in September. But the new crop starts coming into the market only in November. Ideally, we should have an end-season surplus of 3m bales."

MARKET REPORT

Funds return to LME

Base metals prices at the London Metal Exchange had a generally steadier day as investment fund buying was attracted by recent lower levels in some metals. There was also some trade buying and bargain hunting.

Persistent fund buying of NICKEL saw the three months delivery price soar by around \$300 at one stage before it ended at \$3,450, up \$275. Three months COPPER traded actively around the \$2,900-a-tonne level for most of the day until buyers gained the commodity prices.

upper hand late in the day, taking the price to a close of \$2,912, up \$6.

Renewed speculative buying and short-covering helped lift ALUMINIUM, which was also affected by talk of power failures in the US north-west, where many smelters are located.

TIN was subjected to further bouts of hedge selling and liquidation, but this was well absorbed in the low \$5,000s and a rally ensued.

Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Cash 3 months

Close 1829.90 1860.10

Previous 1800.01 1829.30

High/Low 1815 1870/1842

AM Official 1844.5 1845.5

Kerb close 1814.5 1865.0

Open Int. 283.82

Total daily turnover 58,325

ALUMINIUM ALLOY (\$ per tonne)

Close 1780.40 1820.30

Previous 1710.15 1810.15

High/Low 1815 1825/1810

AM Official 1772.3 1812.4

Kerb close 1722.5 1821.4

Open Int. 2,325

Total daily turnover 433

LEAD (\$ per tonne)

Close 914.5 923.3

Previous 909.10 925.6

High/Low 913.5 936/925

AM Official 931.2 932.6

Kerb close 931.2 932.6

Open Int. 42,870

Total daily turnover 12,185

NICKEL (\$ per tonne)

Close 8305.15 8455.60

Previous 7980.00 8300.00

High/Low 8275 8500/8225

AM Official 8415.0 8450.0

Kerb close 8415.0 8450.0

Open Int. 87,485

Total daily turnover 18,882

TIN (\$ per tonne)

Close 5905.15 5910.15

Previous 5745.65 5940.60

High/Low 5855.00 5950/5900

AM Official 5955.00 5955.00

Kerb close 5955.00 5955.00

Open Int. 22,561

Total daily turnover 6,556

ZINC, special high grade (\$ per tonne)

Close 1085.4-4.5 1112.3

Previous 1069.5-70.5 1097.5-4.5

High/Low 1125/1105 1125/1105

AM Official 1089.7 1114.5

Kerb close 1089.7 1114.5

Open Int. 108,801

Total daily turnover 22,246

COPPER, grade A (\$ per tonne)

Close 2957.90 2995.7

Previous 2943.5 2995.5

High/Low 2950/2950 2995/2950

AM Official 2951.2 2995.0

Kerb close 2951.2 2995.0

Open Int. 240,258

Total daily turnover 58,539

LIVE AM Official C&F rate: 1,5000

LME Closing C&F rate: 1,5017

Spot: 1.5015 1.5013 1.5011 1.5012 1.5012

1 month: 1.5012 1.5010 1.5008 1.5009

2 months: 1.5011 1.5009 1.5007 1.5008

3 months: 1.5010 1.5008 1.5006 1.5007

4 months: 1.5009 1.5007 1.5005 1.5006

5 months: 1.5008 1.5006 1.5004 1.5005

6 months: 1.5007 1.5005 1.5003 1.5004

7 months: 1.5006 1.5004 1.5002 1.5003

8 months: 1.5005 1.5003 1.5001 1.5002

9 months: 1.5004 1.5002 1.5000 1.5001

10 months: 1.5003 1.5001 1.5000 1.5000

11 months: 1.5002 1.5000 1.5000 1.5000

12 months: 1.5001 1.5000 1.5000 1.5000

13 months: 1.5000 1.5000 1.5000 1.5000

14 months: 1.5000 1.5000 1.5000 1.5000

15 months: 1.5000 1.5000 1.5000 1.5000

16 months: 1.5000 1.5000 1.5000 1.5000

17 months: 1.5000 1.5000 1.5000 1.5000

18 months: 1.5000 1.5000 1.5000 1.5000

19 months: 1.5000 1.5000 1.5000 1.5000

20 months: 1.5000 1.5000 1.5000 1.5000

21 months: 1.5000 1.5000 1.5000 1.5000

22 months: 1.5000 1.5000 1.5000 1.5000

23 months: 1.5000 1.5000 1.5000 1.5000

24 months: 1.5000 1.5000 1.5000 1.5000

25 months: 1.5000 1.5000 1.5000 1.5000

26 months: 1.5000 1.5000 1.5000 1.5000

27 months: 1.5000 1.5000 1.5000 1.5000

28 months: 1.5000 1.5000 1.5000 1.5000

29 months: 1.5000 1.5000 1.5000 1.5000

30 months: 1.5000 1.5000 1.5000 1.5000

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Dec 378.9 +1.3 381.0 378.0 172 36

Jan 378.8 +1.2 380.9 377.9 172 36

Feb 381.5 +1.2 383.2 381.0 172 36

Mar 385.5 +1.2 387.2 385.0 172 36

Apr 388.7 +1.1 391.8 388.0 172 36

May 394.2 +1.0 398.4 391.0 172 36

Total 178,348 16,659

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Dec 408.8 -0.8 411.0 408.5 12,875 2,008

Jan 412.5 -1.3 415.5 412.2 12,708 2,008

Feb 417.0 -1.3 419.5 415.0 17,780 9

Mar 421.7 -1.4 424.2 418.0 17,780 9

Apr 425.4 -1.2 - - - 14 -

Total 26,481 2,233

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Dec 153.00 -0.85 153.75 153.00 30 10

Jan 154.75 -0.85 155.25 154.50 30 10

Feb 158.00 -0.85 158.50 157.50 30 10

Mar 158.25 -0.85 158.75 157.75 30 10

Apr 158.25 -0.85 158.75 157.75 30 10

Total 8,823 468

SILVER COMEX (100 Troy oz; Cents/troy oz)

Dec 476.4 +0.8 476.0 475.0 101 38

Jan 476.4 +0.8 476.0 475.0 101 38

Feb 476.4 +0.8 476.0 475.0 101 38

Mar 476.4 +0.8 476.0 475.0 101 38

Apr 476.4 +0.8 476.0 475.0 101 38

May 476.4 +0.8 476.0 475.0 101 38

LONDON STOCK EXCHANGE

MARKET REPORT

Footsie poised to attack 3,000 after bid move

By Steve Thompson

The UK market shrugged aside a series of disappointing economic numbers from both sides of the Atlantic, preferring to latch on to the prospect of a bid for Northern Telecom from Tritel.

A bid from Tritel for Northern Telecom, which is being considered by the company's board, has triggered a series of bids and counter-bids in the sector, and will drive the market sharply higher by the end of the year, said the head of trading at one of the City's biggest securities houses.

Speculation of stakebuilding and possible bids has been rife in the electricity sector for a number of weeks. Northern Electricity shares began to outpace the rest of the sector as long as a month ago and the stories began to take hold. And Northern issued a statement to the

market around midday - two hours before the Tritel move broke - saying it knew of no substance to the bid speculation of recent days.

At the close the FT-SE 100 index was 2,980.2, a 2.98% rise on the previous day, and looking set fair to attack the 3,000 level, dealers said. The bid news in the telecom sector of the market, where the second line index for the FT-SE 100 was 3,045.7.

The equity market was up and running long before the Northern Telecom move was released, with rumours of bids in the utilities, merchant banks and other sectors being talked around the trading desks. Wall Street's steady showing overnight gave added impetus to European markets.

The FT-SE 100 opened firmer at 2,980.2 and made rapid progress

throughout the day, pausing only to ponder what were seen as marginally disappointing inflation numbers and average earnings.

A headline inflation figure showing a rise of 2.6 per cent on an annualised basis compared with estimates of around 2.5 per cent, while average earnings were in line with forecasts. The market was encouraged by the 1.7 per cent fall in unit wage costs in the latest three months.

With Wall Street opening in good shape and up more than 13 points within minutes in the face of consumer price index numbers and capacity utilisation figures broadly in line with expectations, London gathered itself for another sharp advance.

The Northern Electricity news, plus a good opening by Wall Street,

which jumped 13 points on the Dow Industrial Average in spite of slightly disappointing inflation numbers, injected a massive dose of enthusiasm into London, which raced ahead during the afternoon.

One dealer said that although the market had been full of bid speculation, the actual timing of the Northern news caught marketmakers on the wrong foot.

The market was generally short and got caught, he said, adding that the feeling was now that the bid fever would probably feed into other sectors. He also pointed out that the expiry on Friday of a whole series of derivatives instruments, in the UK as well as Germany and the US, would trigger all sorts of exaggerated market swings. "We are going to see some fun and games and possibly some jiggery-pokery in the market on Fri-

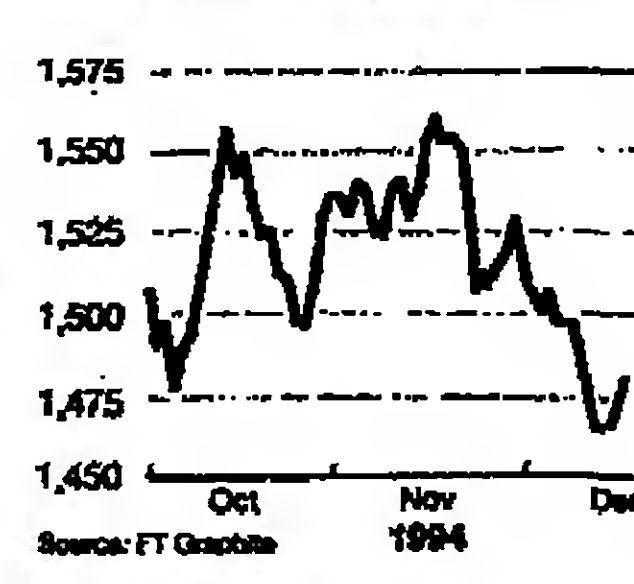
day," he added.

Another senior dealer said he envisaged "open season in the rears and the merchant banks which will drive the market higher; the only worry for London comes from Wall Street, which may see as heading for a fall".

There were plenty of other stories circulating in the market. Dealers said they expected firm details on the S.G. Warburg/Morgan Stanley merger discussions to emerge on Monday, with Warburg shares rising up again. BP shares performed exceptionally well after a well received presentation to analysts.

Standard Chartered was one of the Footsie's most disappointing performers, the shares being upset by yet more hints that Lloyds Bank's 4.7 per cent stake may soon be on the move.

FT-SE-A All-Share Index



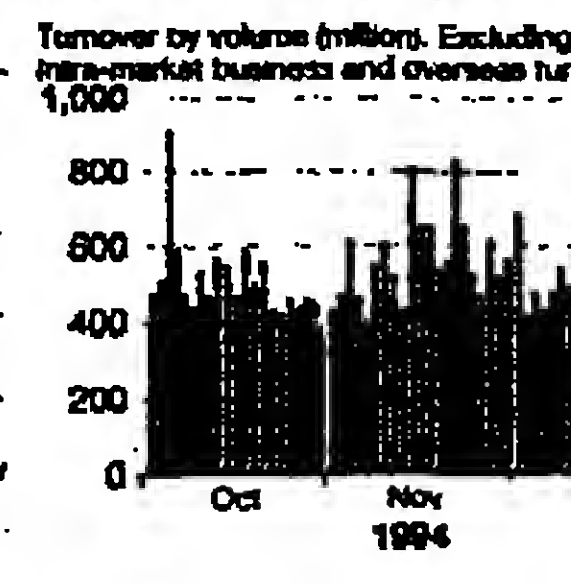
Key Indicators

Index and ratio	Value	% Chg
FT-SE 100	2980.6	+34.2
FT-SE Mid 250	3405.6	+32.4
FT-SE A350	1494.7	+18.4
FT-SE A All-Share	1481.9	+15.09
FT-SE A All-Share yield	4.13	(4.18)

Best performing sectors

Sector	% Chg
1 Electricity	+3.5
2 Water	+3.4
3 Insurance	+2.8
4 Utilities	+2.2
5 Transport	+1.6

Equity Shares Traded



Worst performing sectors

Sector	% Chg
1 Textiles & Apparel	-0.4
2 Building & Const	-0.4
3 Other Financial	-0.2
4 Printing, Paper	-0.2
5 FT-SE SmallCap on IT	-0.1

Bid hint sparks Recs

Bid fever gripped the regional electricity companies (recs) sector after international conglomerate Trafalgar House confirmed recent speculation that it is considering making a takeover bid for Northern Electricity.

The stock moved sharply ahead at the outset, fuelled by the bid hint. Momentum was lost briefly around midday

when Northern said it knew of no substance for the rumours. Two hours later Trafalgar confirmed that it was considering a bid and Northern showed a 122p gain before coming off the top to close a net 100p ahead at 1010p on volume of 4.3m.

Much of the activity was said to have been executed by Swiss Bank Corp, Trafalgar's adviser, who were thought by rival dealers to have built up a near 3 per cent stake in Northern over the past few weeks.

Analysts said Trafalgar may have to launch a rights issue to fund the acquisition. Commentators pointed to 25 per cent stakeholder Hong Kong Land and its parent Jardine Mathe-

son as possible underwriters. But one specialist warned that Trafalgar's move was an attempt to improve its position. "It may find that the regulator might put a ring fence around the company to prevent it from getting at the cash." Another viewed it simply as a way for Hong Kong Land to move funds into the UK before 1997.

The general view remained that Trafalgar's move is the opening shot in what is likely to be a long and drawn out battle. Yorkshire, 26 up at 741p, and Scottish Power, 11% ahead at 342p, were mentioned as the most likely white knights. Southern, 30 higher at

780p, was also seen as a possible contender, as was Hanson, which gained a penny at 229p.

A two-way play in Trafalgar shares put on a penny at 72p. The excitement brought about by the move on Northern Electricity ignited takeover speculation in the rest of the sector. South West jumped 55 to 645p and South Wales raised ahead of 41 to 827p. Manweb, which reported a 40 per cent dividend increase, strengthened 51 to 831p on the bid talk.

Composite insurers received a boost from a UBS valuation which landed on clients' desks yesterday morning and argued that the sector as a whole was

undervalued by 16 per cent.

The research, part of an ongoing model that has been "back tested" against performance since 1981, highlighted General Accident. Analyst Mr Christopher Hinchings commented: "When we launched the model in the summer, GA was not good value, but since then it has underperformed massively." Mr Hinchings named buyers of the stock and the shares bounced 22 to 518p.

Elsewhere, Commercial Union gained 18 to 513p, Sun Alliance 10 to 303p and Guardian Royal Exchange 5 at 176p. Dealers said SGST was also recommending the sector.

Oil major British Petroleum advanced 9 to 412p as investors took heart from its presentation to analysts. The profits forecasts matched those already in place but the market liked the commitment to reduce debts.

Smith New Court was recommending the stock, arguing that the company's activities implied a return of only 37 per cent by 1995, down from 59 per cent in the third quarter. SGST also came away talking of an "impressive performance revealing steady progress".

Elsewhere in the utilities, shares in Southern Water moved ahead 31 to 570p after the group reported favourable figures.

Merchant bank S.G. Warburg improved 14 to 786p, with some dealers suggesting that an announcement over the possibility of a link with Morgan Stanley, of the US, would come on Monday.

be countered by Warburg's enhanced earnings and net assets.

Gateview has apparently been putting the case for Warburg shares to trade around 700p. However, Credit Lyonnais Laing cites the takeover of Morgan Grenfell by Deutsche Bank which, at 2.4 times book value, would suggest a takeover price around 211. Warburg's fund management arm Mercury Asset Management rose a further 27 to 745p.

Some concern over Royal Bank of Scotland's insurance arm saw the Scottish clearer's shares slip 4p to 399p.

Transport group NFC climbed strongly for the second day running, adding 7 to 150p following the purchase of a large line of shares by a board member. Turnover was 4.1m shares, and the stock has now risen almost 9 per cent in two sessions.

Newly floated TeleWest Communications hardened to 179p in 2.1m turnover to modest recovery from recent run of weakness, which at one stage yesterday left the shares 4 short of their 182p issue price.

Traders suggested that TeleWest had been supported by Kleinwort Benson, which until December 30 to smooth the market in the shares.

The stock market's feeling was that TeleWest had suffered from a flow-back from the US tranche of the issue in the wake of the continued weakness of telecom stocks on Wall Street.

Vodafone added 2p at 197p

in 9m turnover, while BT rounded off an active day for the sector, rising 4 to 373p in 7.3m shares traded.

Building materials leader Carndon recovered following a buy recommendation from UBS which said the recent de-rating has left the shares cheap on both yield and balance sheet criteria. They ended 6 higher at 234p in 3.8m turnover.

British Steel was the most actively traded Footsie stock, ending 2p ahead at 156p in turnover of 14m. Similarly, British Aerospace regained all and more of Tuesday's sell-off, rising 7 to 427p, with Kleinwort Benson placing the 3m shares not taken up within the recent rights issue.

Among smaller engineering stocks, Whesave forged ahead 15 to 121p for a two-day advance of 22p.

Food manufacturer Cadbury-Schweppes fell 5 to 409p in heavy trading of 7.7m shares, with House of Fraser, the group's broker, cutting current year profits, expectations B2W also reduced expectations but remains a buyer.

Shares in train set manufacturer Hornby hit the buffers after the USM-owned company issued a profits warning. The stock fell 50 to 127p.

Brokers' downgrades left furniture group MFI trailing 2p at 122p.

EQUITY FUTURES AND OPTIONS TRADING

Stock index futures moved ahead strongly in improved turnover, with the session marked by the almost complete absence of selling.

FT-SE 100 INDEX FUTURES (LFFB) 225 per full index point (MPT)									
	Open	Settle	Change	High	Low	Est. Vol	Open Int	Settle	Open Int
Dec	2945.0	2970.0	+25.0	2985.0	2935.0	1750	3020	3020	3020
Mar	2980.0	2985.0	+5.0	3000.0	2980.0	1100	3000	3000	3000
Jun	2970.0	2970.0	0.0	2970.0	2970.0	500	2940	2940	2940

Dec 2945.0 +35.0 0 1774
Mar 2980.0 +5.0 0 3562
Jun 2970.0 0.0 0 287

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TRADING VOLUME

Stock	Vol	Chg	Day's Chg
ASDA Group	678	23	+1
ASDA Retail	678	23	+1
ASDA Food	678	23	+1
ASDA Home	678	23	+1
ASDA Petrol	678	23	+1
ASDA Travel	678	23	+1
ASDA Leisure	678	23	+1
ASDA Health	678	23	+1
ASDA Education	678	23	+1
ASDA Media	678	23	+1
ASDA Telecom	678	23	+1
ASDA Energy	678	23	+1
ASDA Chemicals	678	23	+1
ASDA Pharmaceuticals	678	23	+1
ASDA Consumer Goods	678	23	+1
ASDA Financials	678	23	+1
ASDA Real Estate	678	23	+1
ASDA Services	678	23	+1
ASDA Other	678	23	+1

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Mar 2980.0 +5.0 0 3562
Jun 2970.0 0.0 0 287

Dec 3400.0 287

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NEW HIGHS AND LOWS FOR 1994

Stocks Yesterday	Vol.	Closing Price	Day's Change
ASDA Group	678	23	
ASDA Retail	678	23	
ASDA Food	6		
ASDA	2,640	406	+7
ASDA	1,870	404	+1
ASDA	2,000	534	+5
ASDA	1,700	498	+1
ASDA	1,500	245	+5
ASDA	6,350	288	+7
ASDA	536	200	+7
ASDA	536	200	+7
ASDA	6,500	431	+5
ASDA	3,400	100	+2
ASDA	1,200	100	+2
ASDA	923	712	+2
ASDA	12,000	412	+2
ASDA	1,700	270	+2
ASDA	7,300	374	+2
ASDA	6,800	277	+1
ASDA	1,100	271	+1
ASDA	3,100	591	+4

TRANSPORT - Cont.[illegible]

	Notes	Prices
Anglo Am Ind		2300
Barrick Gold		85 1/2
Gold Corp Prop R		80 1/2
IMP Prec		80 1/2
SASOL		95 1/2
SAB Brown		82 1/2
Tiger Co		78 1/2
Tungsten-Holst	7 1/2	72 1/2

GUIDE TO LONDON

Prices for the London Share Company of the Chemicals Trust

Company classifications are as follows:

Shares indicate:

- Closing bid prices are shown
- Where are based on last-day
- Where stocks are denominated
- Indicated after the name.

Byproducts returning to different

Costs to clients and PVE returns

on Monday.

Market capitalization shown

market.

[illegible]

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OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

[illegible]

GUERNSEY (SIB. RECOGNISED)

[illegible]

Test	Method	Setting	Duration	Cost
1	1	1	1	1
2	2	2	2	2
3	3	3	3	3
4	4	4	4	4
5	5	5	5	5
6	6	6	6	6
7	7	7	7	7
8	8	8	8	8
9	9	9	9	9
10	10	10	10	10
11	11	11	11	11
12	12	12	12	12
13	13	13	13	13
14	14	14	14	14
15	15	15	15	15
16	16	16	16	16
17	17	17	17	17
18	18	18	18	18
19	19	19	19	19
20	20	20	20	20
21	21	21	21	21
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51	51	51	51	51
52	52	52	52	52
53	53	53	53	53
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80	80	80	80	80
81	81	81	81	81
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85	85	85	85	85
86	86	86	86	86
87	87	87	87	87

[illegible]

Royal Bk of Canada O/S Fed Mgrs Ltd
PO Box 248, St Peter Port, Guernsey 0431 723022

[illegible][illegible][illegible]

Global High Yield 2d	10.51	10.51	11
Global High Yield Act 2d	10.51	10.51	11
Latin American Corp	10.51	10.51	11
Latin American Corp	10.51	10.51	11

[illegible]

Old Price	New Price	Change	Setting Price	Buying Price	+ or -
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[illegible]

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[illegible]

Year City	Est. Notes Charge	Monthly Price	Monthly Price	+ 0 -
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[illegible]

U.S. Oilstone Inc.	11.35	11.35	11.35	11.35
Nelson Consolidated World	11.35	11.35	11.35	11.35
Lowest Income	11.35	11.35	11.35	11.35

[illegible]

Year	Selling Price	Buying Price	Gain
1961	100	100	0
1962	100	100	0
1963	100	100	0
1964	100	100	0
1965	100	100	0
1966	100	100	0
1967	100	100	0
1968	100	100	0
1969	100	100	0
1970	100	100	0
1971	100	100	0
1972	100	100	0
1973	100	100	0
1974	100	100	0
1975	100	100	0
1976	100	100	0
1977	100	100	0
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2009	100	100	0
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2012	100	100	0
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2014	100	100	0
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2016	100	100	0
2017	100	100	0
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2019	100	100	0
2020	100	100	0
2021	100	100	0
2022	100	100	0
2023	100	100	0
2024	100	100	0
2025	100	100	0
2026	100	100	0
2027	100	100	0
2028	100	100	0
2029	100	100	0
2030	100	100	0
2031	100	100	0
2032	100	100	0
2033	100	100	0
2034	100	100	0
2035	100	100	0
2036	100	100	0
2037	100	100	0
2038	100	100	0
2039	100	100	0
2040	100	100	0
2041	100	100	0
2042	100	100	0
2043	100	100	0
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2046	100	100	0
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2053	100	100	0
2054	100	100	0
2055	100	100	0
2056	100	100	0
2057			

Foreign & Colonial Mortgage (Jersey) Ltd		
Issued 1980: £100,000,000		
Interest: 10% per annum		
Maturity: 10 years		
Guaranteed by the Government of Jersey		
All Repaid with early capital when indicated.		
1980	1981	1982
1983	1984	1985
1986	1987	1988
1989	1990	1991
1992	1993	1994
1995	1996	1997
1998	1999	2000
2001	2002	2003
2004	2005	2006
2007	2008	2009
2010	2011	2012
2013	2014	2015
2016	2017	2018
2019	2020	2021
2022	2023	2024
2025	2026	2027
2028	2029	2030
2031	2032	2033
2034	2035	2036
2037	2038	2039
2040	2041	2042
2043	2044	2045
2046	2047	2048
2049	2050	2051
2052	2053	2054
2055	2056	2057
2058	2059	2060
2061	2062	2063
2064	2065	2066
2067	2068	2069
2070	2071	2072
2073	2074	2075
2076	2077	2078
2079	2080	2081
2082	2083	2084
2085	2086	2087
2088	2089	2090
2091	2092	2093
2094	2095	2096
2097	2098	2099
2100	2101	2102
2103	2104	2105
2106	2107	2108
2109	2110	2111
2112	2113	2114
2115	2116	2117
2118	2119	2120
2121	2122	2123
2124	2125	2126
2127	2128	2129
2130	2131	2132
2133	2134	2135
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2148	2149	2150
2151	2152	2153
2154	2155	2156
2157	2158	2159
2160	2161	2162
2163	2164	2165
2166	2167	2168
2169	2170	2171
2172	2173	2174
2175	2176	2177
2178	2179	2180
2181	2182	2183
2184	2185	2186
2187	2188	2189
2190	2191	2192
2193	2194	2195
2196	2197	2198
2199	2200	2201
2202	2203	2204
2205	2206	2207
2208	2209	2210
2211	2212	2213
2214	2215	2216
2217	2218	2219
2220	2221	2222
2223	2224	2225
2226	2227	2228
2229	2230	2231
2232	2233	2234
2235	2236	2237
2238	2239	2240
2241	2242	2243
2244	2245	2246
2247	2248	2249
2250	2251	2252
2253	2254	2255
2256	2257	2258
2259	2260	2261
2262	2263	2264
2265	2266	2267
2268	2269	2270
2271	2272	2273
2274	2275	2276
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2286	2287	2288
2289	2290	2291
2292	2293	2294
2295	2296	2297

0520	Asia Enterprise	\$18.15	—
—	Lowworld Financial Services Limited		—
—	Worldwide Investment	\$8.20	8.78

[illegible]

Unit	Qty	Unit Price	Ext Price
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Port Washington, Wisconsin 53074-0998 USA
414-284-3461 • Fax 414-284-1265
(ZZ)

Interest rate optimism gives boost to US markets

Financial Times

هكذا من الرحمن

NASDAQ NATIONAL MARKET[illegible]

895	17 $\frac{1}{2}$	15 $\frac{1}{2}$	17 $\frac{1}{2}$	+1
1174	6 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-
110	55 $\frac{1}{2}$	55 $\frac{1}{2}$	55 $\frac{1}{2}$	-

Aluminum	0.54	2.2	61	65%	55	55	—	—
Aluminum	0.40	20	16993	47%	45	47%	42%	—
Steel 1	11	89	18%	15%	17%	17%	14%	—
Steel 1	31	310	4%	4%	4%	4%	4%	—
Steel 1	19	13	218	34%	24%	25%	25%	—
Steel 1	5.24	15%	14%	14%	14%	14%	14%	—
Steel 1	20	20555	17	15%	15%	15%	15%	—
Steel 1	23	2672	52%	50%	50%	50%	50%	—
Steel 1	10	37	5%	5%	5%	5%	5%	—
Steel 1	0.52	30%	3%	3%	3%	3%	3%	—
- O -								
Oil	77	32	10%	9%	9%	9%	9%	—
Oil	47	530	18%	18%	18%	18%	18%	—
Oil	50	420	17%	17%	17%	17%	17%	—
Oil	1.20	5	20	30%	30	30%	30%	—
Oil	1.6	11568	28%	28%	28%	28%	28%	—
Oil	1.00	879	07%	30%	30	30	30	—
Oil	1.20	12	12%	12%	12%	12%	12%	—
Oil	0.00	1.20	12%	12%	12%	12%	12%	—
Oil	0.12	6	65%	25%	25	25	25	—
Oil	2.32031	7%	7	7	7	7	7	—
Oil	37	6969	61%	60%	60%	60%	60%	—
Oil	26	282	18	17%	16%	16%	16%	—
Oil	59.99	22	22%	22%	22%	22%	22%	—
Oil	56	662	8%	8%	8%	8%	8%	—
Oil	0.51	13	33%	33%	33%	33%	33%	—
Oil	23	236	2%	2%	2%	2%	2%	—
Oil	0.2940	10	10%	10%	10%	10%	10%	—
Oil	0.50	7	12%	11%	10%	10%	10%	—
Oil	1.72	17	77	32%	24%	24%	24%	—
- U -								
US	0.84	1813	34%	43%	41%	43%	41%	—
US	28	6537	4%	4%	4%	4%	4%	—
US	1.02	10	10%	10%	10%	10%	10%	—
US	0.20	15%	15%	15%	15%	15%	15%	—
US	0.40	13	24%	11%	10%	11%	10%	—
US	0.06	18	7	18%	17%	18%	18%	—
US	1.50	20	47%	42	43	42	43	—
US	0.00	1.10	10%	10%	10%	10%	10%	—
US	0.50	5	5%	5%	5%	5%	5%	—
US	1.12	25	8%	8%	8%	8%	8%	—
US	1.12	25	8%	8%	8%	8%	8%	—
US	1.22	57%	8%	8%	8%	8%	8%	—
US	17	18	5%	5%	5%	5%	5%	—
US	18	167	3%	3%	3%	3%	3%	—
- V -								
Vinyl	0.30	25	12%	16%	16	16	16	—
Vinyl	100	10343	25%	24%	24%	24%	24%	—

268	24 ₁	23 ₂	23 ₄	-
193	5 ₁	5 ₂	5 ₄	-
943	17 ₁	17 ₂	17 ₄	+
508	19 ₁	18 ₂	19 ₄	+
484	23 ₁	22 ₂	23 ₄	-

185	41 $\frac{1}{2}$	40 $\frac{1}{2}$	40 $\frac{1}{2}$	-
388	3 $\frac{1}{2}$	2 $\frac{1}{2}$	2 $\frac{1}{2}$	-
1914	28	25 $\frac{1}{2}$	25 $\frac{1}{2}$	+
85	30 $\frac{1}{2}$	30 $\frac{1}{2}$	30 $\frac{1}{2}$	-
2003	11 $\frac{1}{2}$	10	10 $\frac{1}{2}$	+
413	13 $\frac{1}{2}$	13 $\frac{1}{2}$	13 $\frac{1}{2}$	+
81	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	-
1071	45	44 $\frac{1}{2}$	45	+
5075	29 $\frac{1}{2}$	29 $\frac{1}{2}$	29 $\frac{1}{2}$	+

11	15	14 ₂	15	+
3238	20 ₁ ₂	19 ₁ ₂	20 ₁ ₂	+
1142	3 ₁ ₂	3 ₁ ₂	3 ₁ ₂	-
237	5 ₁ ₂	4 ₁ ₂	5 ₁ ₂	+

- Y - Z -

254	34 ₈	24 ₈	24 ₈	-
2472	21 ₁₂	20 ₁₂	21 ₁₂	
250	41 ₈	37 ₈	4	-
740	34 ₁₂	33 ₁₂	34 ₁₂	+

AMERICA

Inflation indications leave equities higher

Wall Street

US shares climbed steadily yesterday morning as relatively mild economic statistics encouraged investors that the Federal Reserve would not lift interest rates next week, writes Lisa Branstetter in New York.

By 1 pm, the Dow Jones Industrial Average was up 30.61 at 3,745.95. The more broadly based Standard & Poor's 500 gained 4.25 at 454.40, the American Stock Exchange composite rose 1.69 to 421.92 and the Nasdaq composite put on 4.25 at 723.74. NYSE volume came to 204m shares.

Inflation has yet to seep into final goods prices, according to figures released by the Labor Department showing that the consumer price index rose 0.3 per cent in November, putting inflation for the year at 2.7 per cent.

The core CPI, excluding volatile food and energy prices, rose only 0.2 per cent, less than economists had predicted.

Although the Fed has focused on rising industrial production and intermediate prices in determining its monetary policy, the low CPI figures led some investors to believe that there would be no interest rate increase at the December 20 meeting of the Fed's open market committee meeting.

In recent weeks the market has been skittish as investors worried that more tightening by the Fed would dampen earnings growth.

Also reassuring to the market was the fact that there were no surprises in yesterday's capacity utilisation or industrial production figures. Capacity utilisation - the percentage of capital being used in the economy for the production of goods - grew to 87.1 per cent, its highest level in more than five years.

Although utilisation figures of 82 to 85 per cent are generally considered signals of future inflation, the data did not rattle the market because it was well within the range of expectations.

Total production grew 0.5 per cent in November, matching October's figure, which was revised downward.

Shares in cyclical companies got a boost as fears were eased of another interest rate increase, with the Morgan Stanley index of cyclical stocks gaining 1.4 per cent. Dow Chemical gained 2% at \$66, Caterpillar was up 1% at \$51, Motorola rose 1% to \$55 and International Paper climbed 1% to \$72.

The S&P gained 1% at \$31 after the US telecommunications company announced that it would form a long distance venture with Telcel, the Mexican telephone monopoly.

Rhone-Poulenc Rorer, the US pharmaceutical group which is majority owned by French Rhone-Poulenc, added to Tuesday's slide, falling 1% at \$87. The shares fell 8 per cent on Tuesday after US regulators recommended against giving the company early approval for a new cancer drug.

Other pharmaceutical stocks posted gains. Eli Lilly firm \$3 to \$61, Bristol-Myers Squibb put on 1% at \$77, Pfizer gained 1% at \$76 and Merck improved 1% to \$39. Upjohn lost 1% at \$31.

Canada

Toronto was firm at midday as US economic data helped to ease inflation fears. The TSE-300 composite index rose 13.90 to 4,058.31 in volume of 28.1m shares.

All but two of Toronto's 14 sub-indices were higher, led by a solid rise in precious metals shares. The gold and silver

EUROPE

Paris bourse majors on RPR setback

Weaker than expected US core rate CPI and capacity utilisation data gave bourses an afternoon lift, writes Our Markets Staff.

PARIS saw the CAC-40 index add 12.51 at 1,930.02, but attention was fixed on Rhone-Poulenc, whose US pharmaceutical unit, Rhone-Poulenc Rorer, suffered a major setback on Tuesday night when the US FDA advisory committee rejected its Taxotere drug for the treatment of breast and lung cancer.

In Paris, RPR dropped FF19.70 or 9 per cent to FF197.50, after a session's low of FF190.80, while Rhone-Poulenc, after falling to FF120.90, steadied and closed with a loss of 80 centimes at FF124 in heavy volume.

The effect on RPR's earnings would be considerable, commented Ms Virginia Pascoe, European pharmaceuticals analyst at UBS in London, given that the company has been pinning its hopes on Taxotere for entry into the global market for cancer treatment. This setback could mean that a US launch would be delayed until the fourth quarter of 1997, following a resubmission on Tuesday which confirmed that its Unisource telecommunications unit venture was to link up AT&T, of the US, with

FT-SE Actuaries Share Indices

Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7
FT-SE 100	1315.07	1315.04	1315.01	1315.01	1315.02	1315.02	1315.02
FT-SE 250	1363.43	1363.52	1363.50	1363.48	1363.43	1363.42	1363.42
Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6
FT-SE 100	1305.30	1305.12	1305.10	1305.10	1305.10	1305.10	1305.10
FT-SE 250	1355.85	1355.25	1355.27	1355.27	1355.27	1355.27	1355.27

prices for entry to the theme park in an effort to boost attendance.

AMSTERDAM set a slide in the aircraft manufacturer Fokker against a rise in KPN, the heavily capitalised telecommunications group. The AEX index closed 0.38 higher at 407.13.

Fokker, in which Daimler, of Germany, has a majority stake, sank to a year's low of 112.10 during the day, before picking up slightly to close at 112.30 or 15 per cent at 112.30. This slide followed a further downgrading by the group of its 1994 earnings forecast, and brings the year's share price drop to nearly 51 per cent since it hit a peak of 112.5 in late January.

KPN, in contrast, rose 80 cents to 115.50 on news late on Tuesday which confirmed that its Unisource telecommunications unit venture was to link up AT&T, of the US, with

plans to invest up to \$1bn building up a European telecommunications network.

FRANKFURT moved from an official Dax close of 2,024.77 to an index indicated 2,040.94 by the end of the day, up 21.81 over 24 hours. Turnover rose from DM4.8bn to DM5bn.

Commerzbank, scheduled to produce forecasts for the bourse in 1995, put on DM5 at DM36.50 as Schroder, Munich mayor & Hengst said that an expected recovery in bank stocks would help the Dax hit the top of a 2,000 to 2,400 range by mid-1995.

But cyclical, not favoured by SME, won the day. The big three chemicals moved up as a group, Hoechst leading with a rise of DM8.40 to DM216.60. Elsewhere there was selective buying in Deutsche Babcock up DM4.50 at DM202.50, and Daimler, DM20.30 better at DM740.50 after it said that its 1994 operating profits would at

least double the DM926m of the first six months.

MILAN closed under further pressure as growing political tensions and end-account position squaring pushed prices lower. The Comit index rose 1.97 to 582.51 but the real-time Mibtel index fell another 157 or 1.7 per cent to 9,279.

Olivetti was 1.28 higher at 11,893 after European Union criticism of the government's decision to charge the Omnitel cellular telephone consortium for its licence.

Ambroveneto shed 1.55 to 1,437.1 after Tuesday's meeting of shareholders appeared to rule out any shake-up in its controlling group.

ZURICH featured a Sfr13 recovery to Sfr1,084 in UBS bears, still down 9.9 per cent when the board joined its battle for influence with Mr Martin Ebnier. The SMI rose 15.4 to 2,581.

Nestlé picked up Sfr10 to Sfr1,254 after Credit Suisse revised upwards its earnings estimates for the coming three years. The forecasts were cut temporarily after Nestlé excluded specific US sales from its 10-month sales figures.

Roche certificates rose Sfr100 to regain the Sfr5,000 level for the first time since September 23, supported by

news that its US subsidiary Roche Biomedical was to merge its laboratory business with National Health to form a new company with annual revenues of about \$1.7bn.

BRUSSELS saw the Bel-20 index up 5.33 at 1,386.35, but this excluded Aired, which fell Bfr140 to Bfr4,780. The Luxembourg-based steelmaker took a cautious view of 1995 prospects after the market closed on Tuesday.

STOCKHOLM ended lower after pressure on bank shares, which fell 2 per cent as the Affärsvärlden General index added 4.10 to 1,463.80. Svenska Handelsbanken "B" declined SKr2 to SKr98, and S-Banken "A" by SKr1.10 to SKr45.30 in spite of a denial by the Swedish government that it planned some form of new tax on the industry.

VIENNA eased in light trade, with the ATX index down 3.27 to 1,026.83. But Economos soared Schilll to Sch525 as trading resumed after a two-month suspension, the latter prompted by comments by the seal and washer maker that it was facing a liquidity crisis due to non-payment of debts by customers.

Written and edited by William Croxall, John Pitt and Michael Morgan

ASIA PACIFIC

Nikkei firm as Kuala Lumpur surges 4.1%

Tokyo

Equities moved ahead slightly in a technical correction to Tuesday's decline, writes Robert Patton in Tokyo.

The Nikkei 225 average improved 56.01 to 18,931.49 in volume estimated at 220m shares, little changed from the previous day's 218.65m. The index moved narrowly between 18,937.59 and 18,987.59 during the day.

The first-session Toxip index edged up 0.37 to 1,496.04, while the capital-weighted Nikkei 300 firm 0.30 to 276.78. Falls outnumbered rises by 524 to 415, with 226 issues flat and 73 stocks at their lows for the year. In London the ISE/Nikkei 50 index put on 2.01 at 1,248.66.

The market enjoyed early gains on a combination of arbitrage buying due to steadiness in Chicago futures overnight and buy orders placed by one life insurance company. A sharp rebound in the Hong Kong market softened other-wise bearish sentiment that prevailed throughout the day. Manufacturers of semiconductor production equipment were mostly firmer on reports of sharply higher earnings for four leading companies in the year to March 31. Advantest, Kokusai Electric and Tokyo Electron all edged up to Y3,200, Y1,830, and Y3,030 respectively. Nikon receded Y8 to Y908.

Higher prices for cotton yarns gave textiles a boost. Nitto Boseki added Y8 at Y270 and Toyoko Y8 at Y388.

Major steel producers were lifted by foreign repurchasing and institutional buying. One-half of the day's 10 most active stocks were steel groups: Nippon Steel rose Y8 to Y357, its first gain in five trading days, Sumitomo Metal ticked up Y1 to Y308, Kobe Steel firmed Y3 to Y303 and Kawasaki Steel put on Y4 at Y397. But NKK, the day's volume leader, was off Y1 at Y784.

After four consecutive losing days, Japan Tobacco retrieved Y1,000 at Y97,000, but most traders agreed that the stock had yet to show evidence of

bottoming. Nippon Telegraph and Telephone gained Y5,000 at Y833,000.

East Japan Railway dipped Y2,000 to Y469,000, while Odakyu Electric Rail held at Y707 in the day's fourth highest volume of 3.5m shares.

In Osaka, the OSE average edged down 19.20 to 20,738.49 in volume of 74.2m shares.

Roundup

Renewed strength was seen in some Pacific Rim markets.

KUALA LUMPUR surged 4.1 per cent, its largest single-day gain since January 14, helped by strong fund buying of blue chip stocks. The composite index rose 36.74 to 897.15. Brokers noted concerted buying by local and Singaporean institu-

tions, led by the Malaysian investment house Permodalan Nasional.

SINGAPORE firmed on bargain hunting and the Straits Times Industrial index rose 24.68 or 1.2 per cent to 2,114.00. Demand for Malaysian shares traded over the counter took the UOB OTC index up by 28.45 or 2.2 per cent to 1,072.37.

HONG KONG advanced for a second day as late European institutional buying overcame bad news from the local property market when a plot of land was withdrawn from a government auction for lack of bidders. The Hang Seng index was up 147.60 or 1.9 per cent at 7,597.35 after touching 8,029.56.

Jardine Strategic rose HK\$1.55 or 6.1 per cent to HK\$26.80 and Hong Kong Elec-

tric added HK\$1.40 or 7.3 per cent at HK\$20.50.

SYDNEY was revived by the 1 percentage point rise in domestic interest rates which had been widely anticipated. The All Ordinaries index ended 10.1 ahead at 1,862.8, after 1,855.0, in turnover of A\$448m.

Leading banks saw continued support on a switch out of regional banks and on firmer profits prospects for the coming 12 months.

SEOUL closed flat in thin trading after a tug-of-war between rebounding blue chips and broad selling of smaller-capitalised shares; the composite index gained 0.72 at 1,026.61.

BOMBAY recovered some ground after two days of heavy losses, on renewed buying interest among mutual funds.

The BSE 30-share index recouped 31.42 at 3,861.47 after the 135-point drop in the previous two days which followed the Congress party rout in regional elections at the weekend.

MANILA focused on a debut issue, Southeast Asia Cement Holdings, which forged ahead 28 per cent from its offer price of 1.50 pesos, while the composite index settled 2.59 easier at 2,617.90. Turnover expanded to 1,54m pesos from Tuesday's 902.53m.

BANGKOK weakened on foreign selling, particularly in the telecommunications sector. The SET index lost 25.51 at 1,280.07 in turnover of B\$42m.

The telecommunications sector index fell 4.75 per cent in turnover of B\$87.2m.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Dollar terms			Local Currency terms		
		Dec. 9 1994	% Change over week	% Change on Dec '93	Dec. 9 1994	% Change over week	% Change on Dec '93
Latin America	(207)	703.83	+0.3	+8.2			
Argentina	(24)	818.45	-2.7	-17.7	501,314.81	-2.7	-17.8
Brazil	(67)	818.45	+4.1	+77.7	1,307,590.438	+4.5	+1,166.4
Chile	(20)	810.52	+1.5	+6.9	1,299.90	+1.7	+6.4
Colombia	(11)	782.44	-0.8	+18.3	1,122.68	-0.6	+21.1
Costa Rica	(67)	878.91	-2.9	-12.9	1,305.43	-2.5	-3.3
Ecuador	(11)	188.95	+0.8	+56.2	246.74	-0.8	+55.2
Venezuela	(12)	460.77	+2.8	-22.2	1,799.35	+2.9	+26.6
Asia	(558)	236.35	-4.2	-18.8			
China	(78)	78.28	-5.6	-47.5	84.15	-5.7	-48.7
South Korea	(138)	138.85	-2.3	+17.5	144.41	-2.4	+15.1
Philippines	(19)	283.05	+1.5	-16.9	328.17	-0.6	-26.1
Taiwan, China	(90)	153.99	+3.7	+13.9	182.42	+3.8	+13.9
India	(76)	124.40	-3.1	+8.8	138.83	-3.2	+7.6
Indonesia	(38)	93.85	-4.7	-24.7	111.59	-4.3	-21.5
Malaysia	(10)	248.59	-2.3	-28.4	232.15	-1.9	-23.9
Pakistan	(15)	378.07	-0.1	-2.5	527.61	-1.9	-0.1
Sri Lanka	(5)	177.64	-5.1	+0.2	180.25	-4.9	-0.4
Thailand	(65)	384.04	-5.1	-23.8	382.80	-4.9	-24.9
Euro/Mid East	(125)	123.54	+1.4	-27.0			
Greece	(25)	222.68	+1.8	-2.2	366.99	+1.8	-4.5
Hungary	(5)	159.88	-2.9	-4.1	215.19	-2.0	+8.9
Jordan	(13)	153.09	-0.5	-7.5	226.24	-0.5	-5.5
Poland	(12)	442.68	-10.8	-45.9	677.75	-10.5	-38.6
Portugal	(25)	124.10	-0.1	+9.1	137.59	-0.1	-0.4
Turkey	(40)	132.59	-2.5	-37.8	2,303.77	-1.8	+58.4
Zimbabwe	(5)	251.42	-4.6	+24.4	309.38	-5.1	+44.8
Composite	(890)	330.03	-1.8	-7.2			

Percentages are calculated at end-week, and weekly changes are percentage movement from the previous Friday. Base date Dec 1988=100 except for those noted.

Indices are calculated at end-of-week, and weekly changes are percentage movements from the previous Friday. Base date: Dec 1988=100 except those noted which are (1990=100; 1992=100; 1993=100; 1994=100; 1995=100; 1996=100; 1997=100; 1998=100; 1999=100; 2000=100; 2001=100; 2002=100; 2003=100; 2004=100; 2005=100; 2006=100; 2007=100; 2008=100; 2009=100; 2010=100; 2011=100; 2012=100; 2013=100; 2014=100; 2015=100; 2016=100; 2017=100; 2018=100; 2019=100; 2020=100; 2021=100; 2022=100; 2023=100; 2024=100; 2025=100; 2026=100; 2027=100; 2028=100; 2029=100; 2030=100; 2031=100; 2032=100; 2033=100; 2034=100; 2035=100; 2036=100; 2037=100; 2038=100; 2039=100; 2040=100; 2041=100; 2042=100; 2043=100; 2044=100; 2045=100; 2046=100; 2047=100; 2048=100; 2049=100; 2050=100; 2051=100; 2052=100; 2053=100; 2054=100; 2055=100; 2056=100; 2057=100; 2058=100; 2059=100; 2060=100; 2061=100; 2062=100; 2063=100; 2064=100; 2065=100; 2066=100; 2067=100; 2068=100; 2069=100; 2070=100; 2071=100; 2072=100; 2073=100; 2074=100; 2075=100; 2076=100; 2077=100; 2078=100; 2079=100; 2080=100; 2081=100; 2082=100; 2083=100; 2084=100; 2085=100; 2086=100; 2087=100; 2088=100; 2089=100; 2090=100; 2091=100; 2092=100; 2093=100; 2094=100; 2095=100; 2096=100; 2097=100; 2098=100; 2099=100; 2100=100; 2101=100; 2102=100; 2103=100; 2104=100; 2105=100; 2106=100; 2107=100; 2108=100; 2109=100; 2110=100; 2111=100; 2112=100; 2113=100; 2114=100; 2115=100; 2116=100; 2117=100; 2118=100; 2119=100; 2120=100; 2121=100; 2122=100; 2123=100; 2124=100; 2125=100; 2126=100; 2127=100; 2128=100; 2129=100; 2130=100; 2131=100; 2132=100; 2133=100; 2134=100; 2135=100; 2136=100; 2137=100; 2138=100; 2139=100; 2140=100; 2141=100; 2142=100; 2143=100; 2144=100; 2145=100; 2146=100; 2147=100; 2148=100; 2149=100; 2150=100; 2151=100; 2152=100; 2153=100; 2154=100; 2155=100; 2156=100; 2157=100; 2158=100; 2159=100; 2160=100; 2161=100; 2162=100; 2163=100; 2164=100; 2165=100; 2166=100; 2167=100; 2168=100; 2169=100; 2170=100; 2171=100; 2172=100; 2173=100; 2174=100; 2175=100; 2176=100; 2177=100; 2178=100; 2179=100; 2180=100; 2181=100; 2182=100; 2183=100; 2184=100; 2185=100; 2186=100; 2187=100; 2188=100; 2189=100; 2190=100; 2191=100; 2192=100; 2193=100; 2194=100; 2195=100; 2196=100; 2197=100; 2198=100; 2199=100; 2200=100; 2201=100; 2202=100; 2203=100; 2204=100; 2205=100; 2206=100; 2207=100; 2208=100; 2209=100; 2210=100; 2211=100; 2212=100; 2213=100; 2214=100; 2215=100; 2216=100; 2217=100; 2218=100; 2219=100; 2220=100; 2221=100; 2222=100; 2223=100; 2224=100; 2225=100; 2226=100; 2227=100; 2228=100; 2229=100; 2230=100; 2231=100; 2232=100; 2233=100; 2234=100; 2235=100; 2236=100; 2237=100; 2238=100; 2239=100; 2240=100; 2241=100; 2242=100; 2243=100; 2244=100; 2245=100; 2246=100; 2247=100; 2248=100; 2249=100; 2250=100; 2251=100; 2252=100; 2253=100; 2254=100; 2255=100; 2256=100; 2257=100; 2258=100; 2259=100; 2260=100; 2261=100; 2262=100; 2263=100; 2264=100; 2265=100; 2266=100; 2267=100; 2268=100; 2269=100; 2270=100; 2271=100; 2272=100; 2273=100; 2274=100; 2275=100; 2276=100; 2277=100; 2278=100; 2279=100; 2280=100; 2281=100; 2282=100; 2283=100; 2284=100; 2285=100; 2286=100; 2287=100; 2288=100; 2289=100; 2290=100; 2291=100; 2292=100; 2293=100; 2294=100; 2295=100; 2296=100; 2297=100; 2298=100; 2299=100; 2300=100; 2301=100; 2302=100; 2303=100; 2304=100; 2305=100; 2306=100; 2307=100; 2308=100; 2309=100; 2310=100; 2311=100; 2312=100; 2313=100; 2314=100; 2315=100; 2316=100; 2317=100; 2318=100; 2319=100; 2320=100; 2321=100; 2322=100; 2323=100; 2324=100; 2325=100; 2326=100; 2327=100; 2328=100; 2329=100; 2330=100; 2331=100; 2332=100; 2333=100; 2334=100; 2335=100; 2336=100; 2337=100; 2338=100; 2339=100; 2340=100; 2341=100; 2342=100; 2343=100; 2344=100; 2345=100; 2346=100;